



ANNUAL BUDGET OF BUFFALO CITY METROPOLITAN MUNICIPALITY

2020/2021 to 2022/2023

**MEDIUM TERM REVENUE AND EXPENDITURE
FRAMEWORK (MTREF) BUDGET**



29 JUNE 2020

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ABBREVIATIONS AND ACRONYMS

AMR	Automated Meter Reading	Km	Kilometre
ASGISA	Accelerated and Shared Growth Initiative South Africa	KPA	Key Performance Area
BCMM	Buffalo City Metropolitan Municipality	KPI	Key Performance Indicator
BCDA	Buffalo City Development Agency	kWh	Kilowatt hour
BSC	Budget Steering Committee	ℓ	Litre
CBD	Central Business District	LED	Local Economic Development
CFO	Chief Financial Officer	MBRR	Municipal Budgeting and Reporting Regulations
CM	City Manager	MDGS	Metro Growth and Development Strategy
CoGTA	Cooperative Government & Traditional Affairs	MEC	Member of the Executive Committee
CPI	Consumer Price Index	MFMA	Municipal Finance Management Act
CRRF	Capital Replacement Reserve Fund	MIG	Municipal Infrastructure Grant
DBSA	Development Bank South Africa	MMC	Member of Mayoral Committee
DoRA	Division of Revenue Act	MPRA	Municipal Property Rates Act
DWA	Department of Water Affairs	MSA	Municipal Systems Act
EE	Employment Equity	MTEF	Medium-term Expenditure Framework
EEDSM	Energy Efficiency Demand Side Management	MTREF	Medium-term Revenue and Expenditure Framework
EM	Executive Mayor	NDPG	Neighbourhood Development Partnership Grant
EPWP	Expanded Public Works Programme	NERSA	National Electricity Regulator South Africa
FBS	Free Basic Services	NGO	Non-Governmental Organisations
FMG	Finance Management Grant	NKPIs	National Key Performance Indicators
GAMAP	Generally Accepted Municipal Accounting Practice	OP	Operational Plan
GDP	Gross Domestic Product	PMS	Performance Management System
GFS	Government Financial Statistics	PPE	Property, Plant and Equipment
GRAP	Generally Recognized Accounting Practice	PPP	Public Private Partnership
HR	Human Resources	PTIS	Public Transport Infrastructure System
HSDG	Human Settlement Development Grant	SALGA	South African Local Government Association
HSRC	Human Science Research Council	SDBIP	Service Delivery Budget Implementation Plan
IDP	Integrated Development Plan	SMME	Small Micro and Medium Enterprises
ELIDZ	East London Industrial Development Zone	USDG	Urban Settlement Development Grant
INEP	Integrated National Electrification Programme	VAT	Value Added Tax
IT	Information Technology	WSA	Waster Services Authority
kℓ	Kilolitre	WSDP	Water Services Development Plan

PART 1 – ANNUAL BUDGET

1.1 EXECUTIVE MAYOR'S REPORT

On 26 February 2020, the Honourable Minister of Finance tabled his budget speech. The speech reflected the following economic indicators, challenges and growth reform amongst others:

- The economic outlook is weak. Real GDP is expected to grow at 0.9 per cent in 2020, 1.3 per cent in 2021 and 1.6 per cent in 2022.
- The public finances continue to deteriorate.
- Low growth has led to a R63.3 billion downward revision to estimates of tax revenue in 2019/20 relative to the 2019 Budget.
- Debt is not projected to stabilise over the medium term, and debt-service costs now absorb 15.2 per cent of main budget revenue.
- Halting the fiscal deterioration requires a combination of continued spending restraint, faster economic growth, and measures to contain financial demands from distressed state-owned companies.
- Achieving faster economic growth requires far-reaching structural reforms.

National Government is putting main focus on growth reforms to lower the cost of doing business, inter alia:

- **On electricity**, there is a drive to acquire additional electricity from Independent Power Producers (IPPs), as a response to the challenges that are facing power supply by ESKOM.
- **On Ports**, accelerate corporatisation of National Ports Authority.
- **On Rail**, Economic Regulation of Transport Bill to be put before Parliament; implicit subsidisation of road freight should cease.
- **On Telecommunication**, accelerate digital migration and continue work to release spectrum through an auction.

On 05 March 2020, the Honourable MEC for Finance in our Province tabled the provincial budget speech. The speech highlighted the following:

- The province continues to face high unemployment levels at 39.5% as compared to the national rate of 29.1%, according to the Labour Force Survey figures for the 4th Quarter of 2019.
- The province has untapped potential in the agricultural sector, however, this sector continues to perform below potential levels and has been in contraction mainly due to the severe drought experienced in the country.
- Thus, this sector (agriculture) lost approximately 1 000 jobs in 2019.
- The provincial manufacturing output, which is dominated by the automobile and auto components supplies, has also been declining for most of 2019, due to lower domestic consumer confidence, which affects new vehicles sales.
- This sector is also highly sensitive to changes in global trade of manufactured merchandise.
- The utilities sector (electricity and water), while in decline in 2019, mainly due to power supply disruptions, still managed to create 10 000 additional jobs within the renewable energy and water services subsectors.
- The provincial budget is premised upon the following principles:
 - Increase investment on projects that will grow the economy;
 - Improve fiscal discipline and governance;
 - Protect and grow critical socio-economic infrastructure; and
 - Keep public expenditure at sustainable levels

The above principles as set up by our Honourable MEC for Finance in our province are equally applicable to our City.

The City remains committed in being the engine of economic growth within the province through:

- a) Proper planning and infrastructural development;

- b) Spreading of funds across social and economic infrastructure to ensure that the poor and the vulnerable remain a priority whilst also focussing on stimulating economic growth;
- c) Review of structures, processes, technology and skill development to improve revenue management;
- d) Evaluation of all our functions' effectiveness, efficiency and implementation of cost containment measures;
- e) Review of compliance and efficiencies across supply chain management in support of service delivery;
- f) Real and sustainable service delivery through improved implementation and productivity of performance management; and
- g) Improved execution of anti-fraud and corruption strategies, frameworks, policies, procedures and whistle blowing

The City was on course in the preparation of the draft 2020/2021 IDP Review, BEPP and MTREF Budget for tabling at Council on 31 March 2020. However, on 15 March 2020 President Cyril Ramaphosa addressed the nation, declaring a national State of Disaster in terms of the Disaster Management Act. On the same day, Co-operative Governance Minister Nkosazana Dlamini Zuma issued Government Gazette 43096 which declared a national State of Disaster, citing the "magnitude and severity of the COVID-19 outbreak which has been declared a global pandemic...". In compliance to the State of Disaster that was declared, all council sittings had to be postponed till further guidance from National Government. This led to the City tabling its draft IDP, BEPP and 2020/2021 MTREF budget to Council only in June 2020. The public consultation was also affected as it had to be done through virtual means and for a shorter period. The consultation was successfully done through Virtual Roadshows; the draft IDP and Budget were presented via radio and social media platforms on 14 and 15 June 2020. The members of the public were awarded an opportunity to submit their inputs via a WhatsApp line created for this purpose, on live radio and social media comments options. Further to this an e-mail address was created through which the metro received numerous submissions on the draft IDP and Budget until the deadline of 19 June 2020.

In an open letter to South Africa, the president focused on the current coronavirus pandemic and its impact on the country's economy stating the need to address the inevitable economic fallout, the expected decline in exports, a drop in tourist arrivals and a severe impact on production, business viability and job creation and retention.

The South African Reserve Bank (SARB), on 6 April 2020, stated that the direct impact of the 21-day lockdown was a 2.6% economic contraction. Concerns have been raised that the country's growth rate will continue to plunge if the coronavirus is not brought under control soon.

Citing the above, our plans as the City had to be revised to take cognisance of the impact that the coronavirus has caused to our environment economically and otherwise.

Though this budget has been compiled with great difficulty of economic contraction, our commitment to respond to our people's legitimate demand for a better life is still reflected in this budget wherein the **key priorities are Water and Sanitation, Roads and Storm water, Human Settlements development, Transport Planning, Electricity** and related **critical infrastructure and maintenance**.

Our City will continue to increase capacity to **water supply infrastructure whilst also attending to aging infrastructure**. We will continue with the roll-out of our **sanitation programme** in rural areas and informal settlements, as well as expanding the capacity of infrastructure **in our urban area to accommodate and open opportunities for further developments**.

BCMM continues to investigate potential alternative sources of energy to ensure a more sustainable energy mix by 2030. Several sustainable energy initiatives have been planned for implementation by the municipality. Energy-efficient municipal operations will provide a way to cut running costs while reducing negative impact on the natural capital.

As part of the City's long-term plan on human capital development, the City continues to allocate funding for internship programmes, especially in the areas of finance and infrastructure as well as the EPWP Programme. The City further continues to allocate funding for internal capacity building and bursaries for BCMM communities. This is in line with and reflects our commitment to the priorities of the National Development Plan and Provincial Development Plan while of course reflecting our own Constitutional role as a local actor on the national stage. Furthermore, the Directorate of Economic Development & Agencies is running various programmes in a bid to reduce unemployment and indigent rate in our Metro.

The presented budget attests that BCMM is a City hard at work and will continue to unite in action of eradicating service delivery backlogs and improvement of the lives of its community in the 2020/2021 MTREF period. There shall be no rest up until the City's vision has been realised.

Yours in Public Service,

Cllr Xola Pakati

BCMM Executive Mayor

1.2 COUNCIL RESOLUTIONS

On the 29 June 2020 the Council of Buffalo City Metropolitan Municipality convenes to consider the 2020/2021 Integrated Development Plan (IDP) Review, Medium Term Revenue and Expenditure Framework (MTREF) and Built Environment Performance Plan (BEPP). It is recommended that the Council approves and adopts the following resolutions:

1. The Council of Buffalo City Metropolitan Municipality, acting in terms of Section 34 of the Municipal Systems Act, 32 of 2000 approves and adopts the revised 2020/2021 Integrated Development Plan (IDP).
2. The Council of Buffalo City Metropolitan Municipality, acting in terms of Division of Revenue Bill (DoRB), approves and adopts the 2020/2021 Built Environment Performance Plan (BEPP).
3. The Council of Buffalo City Metropolitan Municipality, acting in terms of section 24 of the Municipal Finance Management Act, (Act 56 of 2003) approves and adopts:
 - 3.1. The consolidated annual budget of the municipality for the financial year 2020/2021 and the multi-year and single-year capital appropriations as set out in the following tables:
 - 3.1.1. Budgeted Financial Performance (revenue and expenditure by functional classification) as contained on **{Table 19}**;
 - 3.1.2. Budgeted Financial Performance (revenue and expenditure by municipal vote) as contained on **{Table 20}**;
 - 3.1.3. Budgeted Financial Performance (revenue by source and expenditure by type) as contained on **{Table 21}**; and
 - 3.1.4. Multi-year and single-year capital appropriations by municipal vote and functional classification and associated funding by source as contained on **{Table 22}**.
 - 3.1.5. Budgeted Financial Position as contained on **{Table 23}**;

- 3.1.6. Budgeted Cash Flows as contained on **{Table 24}**;
- 3.1.7. Reserves and accumulated surplus reconciliation as contained on **{Table 25}**;
- 3.1.8. Asset management as contained on **{Table 26}**; and
- 3.1.9. Basic service delivery measurement as contained on **{Table 27}**.

3.2. The annual budget of the parent municipality for the 2020/2021 MTREF and the multi-year and single-year capital appropriations as set out in the following tables:

- 3.2.1. Budgeted Financial Performance (revenue and expenditure by functional classification) as contained on **{Table 94}**;
- 3.2.2. Budgeted Financial Performance (revenue and expenditure by municipal vote) as contained on **{Table 95}**;
- 3.2.3. Budgeted Financial Performance (revenue by source and expenditure by type) as contained on **{Table 96}**; and
- 3.2.4. Multi-year and single-year capital appropriations by municipal vote and functional classification and associated funding by source as contained on **{Table 97}**.
- 3.2.5. Budgeted Financial Position as contained on **{Table 98}**;
- 3.2.6. Budgeted Cash Flows as contained on **{Table 99}**;
- 3.2.7. Reserves and accumulated surplus reconciliation as contained on **{Table 100}**;
- 3.2.8. Asset management as contained on **{Table 101}**; and
- 3.2.9. Basic service delivery measurement as contained on **{Table 102}**.

3.3. The annual budget of the municipal entity (BCMDA) for the 2020/2021 MTREF as set out in the following tables:

- 3.3.1. Budgeted Financial Performance (revenue by source and expenditure by type) as contained on **{Table 70}**;
- 3.3.2. Budgeted Financial Position as contained on **{Table 72}**;
- 3.3.3. Budgeted Cash Flows as contained on **{Table 73}**;
- 3.3.4. Budgeted Capital by asset class and Funding as contained on **{Table 71}**

4. The Council of Buffalo City Metropolitan Municipality Council, acting in terms of section 75A of the Local Government: Municipal Systems Act (Act 32 of 2000) approves and adopts tariffs (percentage increase) contained on {Error! Reference source not found.} effective from 1 July 2020:
 - 4.1. Property rates – as set out in Annexure F
 - 4.2. Electricity charges– as set out in Annexure F
 - 4.3. Water charges – as set out in Annexure F
 - 4.4. Sanitation services – as set out in Annexure F
 - 4.5. Solid waste services – as set out in Annexure F
 - 4.6. Other services as set out in Annexure F

5. To give proper effect to the consolidated annual budget, the Council of Buffalo City Metropolitan Municipality approves:
 - 5.1. That an indigent subsidy be granted to registered indigents in terms of Council's Indigent Policy.
 - 5.2. That an indigent consumer be given an average social subsidy package on his/her account per month, which includes a maximum of 50kwh for electricity and 6kl for water as contained on table 15.

6. The Buffalo City Metropolitan Municipality Council, approves and adopts the revised budget related policies:
 - 6.1. Tariff Policy – as set out in Annexure G
 - 6.2. Property Rates Policy – as set out in Annexure H
 - 6.3. Supply Chain Management Policy – as set out in Annexure I
 - 6.4. Budget Virement Policy – as set out in Annexure K
 - 6.5. BCMM Credit Control Policy – as set out in Annexure M
 - 6.6. BCMM Indigent Support Policy – as set out in Annexure N
 - 6.7. Investment and Cash Management Policy – as set out in Annexure T

7. That Council note the budget-related policies adopted in the previous financial years and where no amendments have been made after review, as listed in Section 2.4.1 of this report and are available on BCMM's website at www.buffalocity.gov.za .
8. The Buffalo City Metropolitan Municipality Council, approves and adopts the new policy on Cost Containment Measures attached as annexure U.
9. That in terms of Section 24(2)(c)(iii) of the Municipal Finance Management Act, 56 of 2003, the measurable performance objectives for capital and operating expenditure by vote for each year of the medium-term revenue and expenditure framework as set out in Supporting Table SA7 **{Table 34}** be approved.
10. That in terms of Section 24(2)(c)(iv) of the Municipal Finance Management Act, 56 of 2003, the amendments to the Integrated Development Plan.
11. Council notes that the 2020/2021 MTREF Budget tabled for adoption is structured in terms of the Buffalo City Metropolitan Municipality votes and functions.
12. MFMA Budget Circular 98 and 99 for the 2020/2021 MTREF attached as Annexure W to be noted by Council.

X. PAKATI
EXECUTIVE MAYOR
BUFFALO CITY METROPOLITAN MUNICIPALITY

1.3 EXECUTIVE SUMMARY

Section 16 (1) of the Municipal Finance Management Act (MFMA) stipulates that the Council of a municipality must for each financial year approve an annual budget for the municipality before the start of that financial year. Section 16(2) stipulates that in order to comply with subsection (1), the mayor of the municipality must table the annual budget at a council meeting at least 90 days before the start of the budget year.

The tabling of the Budget and IDP was followed by virtual consultation meetings with various stakeholders.

Section 24 of the MFMA contains the requirements regarding the approval of annual budgets:

- 1) “The municipal council must at least 30 days before the start of the budget year consider approval of the annual budget.
- 2) An annual budget—
 - (a) must be approved before the start of the budget year;
 - (b) is approved by the adoption by the council of a resolution referred to in section 17(3)(a)(i); and
 - (c) must be approved together with the adoption of resolutions as may be necessary—
 - (i) imposing any municipal tax for the budget year;
 - (ii) setting any municipal tariffs for the budget year;
 - (iii) approving measurable performance objectives for revenue from each source and for each vote in the budget;
 - (iv) approving any changes to the municipality’s integrated development plan; and
 - (v) approving any changes to the municipality’s budget-related policies.

It has not been possible to table the MTREF budget to Council at least 30 days before the start of the budget year due to the coronavirus national disaster.

The budget takes into account the inputs received from various stakeholders including guidelines from National Treasury. National Treasury issued MFMA Budget Circular No. 98 on 6 December 2019 and MFMA Budget Circular No. 99 on 9 March 2020 to guide the compilation of the 2020/2021 MTREF.

The 2020/2021 budget process has been developed against a background of low economic growth, concerning levels of unemployment, low levels of growth in key sectors of the economy and electricity remains a major risk, in general, to the economy and municipal finances.

The effects of the COVID-19 pandemic has had a devastating effect on economies worldwide. The South African economy has been severely impacted starting in the first six months of 2020 where businesses around the country closed their doors and people were forced to go into lockdown.

The City remains committed to the pro-poor agenda to stimulate and improve economic growth to benefit the poor by expanding service delivery to all informal settlements. Key focus areas include electrification, gravelling and upgrading of roads in the informal settlements together with targeted service provision and maintenance of service levels in all areas of the City.

The long-term financial stability and executing stronger controls within BCMM is critical and several interventions have already been implemented in a bid to achieve more accurate billing, revenue collection as well as reducing the backlog of queries. Increased review and reconciliation over irregular expenditure, fruitless and wasteful expenditure and unauthorised expenditure is underway in order to provide reasonable steps to prevent or significantly reduce these instances from arising. The City is strengthening financial

management, driving operational efficiency and enforcing good governance and financial accountability.

The consolidated budget for the 2020/2021 MTREF period is R9.2 billion (2020/2021), R9.8 billion (2021/2022) and R10.3 billion (2022/2023) with the table below summarising the consolidated overview of the 2020/2021 MTREF Budget.

Table 1: Consolidated Overview of the 2020/2021 MTREF Budget

DESCRIPTION	2019/2020 ADJUSTED BUDGET	2020/2021 FINAL BUDGET	INCREASE OR (DECREASE) %	2021/2022 FINAL BUDGET	2022/2023 FINAL BUDGET
Total Operating Revenue	7 146 186 183	7 507 551 640	5,06	8 095 037 320	8 680 319 682
Total Operating Expenditure	7 139 981 986	7 506 952 648	5,14	8 093 062 282	8 679 528 195
Surplus/(Deficit) for the year	6 204 197	598 992		1 975 038	791 487
Total Capital Expenditure	2 233 410 248	1 660 238 597	(25,66)	1 721 705 566	1 614 507 492
Total Opex and Capex Budget	9 373 392 234	9 167 191 245		9 814 767 848	10 294 035 687

The following budget principles informed the compilation of the 2020/2021 MTREF:

- Consumer Price Inflation (CPI), 4.5% in 2020/2021, 4.6% in both 2021/2022 to 2022/2023 financial years;
- High unemployment rate resulting in high bad debts;
- The National Energy Regulator of South Africa (NERSA) has determined a tariff increase for Electricity of 6.22% and an increase in Electricity Bulk purchases of 6.90%;
- The salary and wage increase of 6.25% for the 2020/2021 financial year, as per the Collective Agreement. Employee costs also consider the implementation of job evaluation for posts not yet evaluated;
- Water Bulk Purchases increased by 8.28%, in line with the approved increase for Amatola Water.

Considering the above indicators, the City's consolidated operating revenue increased by 5.06% for the 2020/2021 financial year when compared to the 2019/2020 adjustment budget. The operating revenue increase is mainly attributable to tariff increases. For the two outer years, operational revenue will increase by 7.83% and 7.23% respectively. The impact of the lockdown is the decline in consumption for electricity and other services in the industrial and business categories resulting in declining overall revenue increase.

The consolidated operating expenditure increase is 5.14% from 2019/2020 adjustment budget to the 2020/2021 budget. The operating expenditure increase is mainly attributable to employee costs and bulk purchases. The decline in expected revenue has forced a reduction in expenditure through reprioritisation and cost containment measures.

BCMM is striving to budget for a surplus Budget over the MTREF, with the intention of building cash reserves to increase investment in economic and social capital expenditure, thereby reducing reliance on grant funding and loans.

1.4 OPERATING REVENUE FRAMEWORK

In these tough economic times strong revenue management is fundamental to the financial sustainability of the municipality which is critical in terms of achieving the City's service delivery and economic objectives. The reality is that the City is faced with development backlogs that emanate from the historical background. Furthermore, increasing rates of unemployment and poverty impact the ability of households to pay their accounts. The City has also joined the national call of cost containment measures in an effort to achieve operational efficiency and avoid budget deficit.

The City's revenue strategy is built around the following key components:

- National Treasury's guidelines and macroeconomic policy;
- Growth in the City and continued economic development;
- Efficient revenue management, which aims to ensure a 90.5% annual collection rate for property rates and other key service charges for the 2020/21 financial year;

- Electricity tariff increases as approved by the National Electricity Regulator of South Africa (NERSA);
- Achievement of full cost recovery of specific user charges especially in relation to trading services;
- Determining the tariff escalation rate by establishing/calculating the revenue requirement of each service;
- The municipality's Property Rates Policy approved in terms of the Municipal Property Rates Act, 2004 (Act 6 of 2004) (MPRA);
- Regular Supplementary Valuations performed;
- Implementation of a General Valuation every four years in terms of the Municipal Property Rates Act;
- Implementation of an automated billing system as opposed to a manual meter reading process where feasible;
- Increase ability to extend new services and recover costs;
- The municipality's Indigent Policy and rendering of free basic services;
- Creating a conducive environment to attract potential investors; and
- Review of the Spatial Development Framework to allow proper use and densification of land parcels.

The following table is a summary of the 2020/2021 MTREF (classified by main revenue source):

Table 2: Summary revenue classified by revenue source

Description	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Revenue By Source									
Property rates	858 852	973 025	1 295 503	1 552 051	1 562 051	1 552 051	1 687 667	1 822 681	1 950 268
Service charges - electricity revenue	1 695 665	1 659 783	1 739 494	2 161 342	2 110 129	2 110 129	2 184 209	2 297 788	2 502 291
Service charges - water revenue	452 690	366 159	503 580	583 149	583 149	583 149	631 338	688 790	751 470
Service charges - sanitation revenue	233 728	304 956	328 923	363 587	363 587	363 587	397 037	430 785	467 402
Service charges - refuse revenue	211 459	245 181	251 916	310 978	310 978	310 978	334 128	362 529	393 344
Rental of facilities and equipment	16 424	20 068	20 704	19 214	19 214	19 214	20 885	22 681	24 496
Interest earned - external investments	148 011	126 690	98 690	110 025	89 554	89 554	54 473	57 200	60 064
Interest earned - outstanding debtors	50 425	49 322	67 093	59 465	80 965	80 965	88 009	95 577	103 224
Dividends received									
Fines, penalties and forfeits	16 896	23 698	24 938	18 134	18 134	18 134	19 712	21 407	23 120
Licences and permits	14 225	14 250	14 300	15 955	15 955	15 955	17 343	18 835	20 341
Agency services	-	25 683	26 198	34 334	33 839	33 839	43 909	43 070	46 195
Transfers and subsidies	1 304 827	817 569	1 025 375	1 136 152	1 239 197	1 239 197	1 230 979	1 359 287	1 373 212
Other revenue	274 544	719 838	746 927	778 623	729 435	729 435	797 862	874 407	964 893
Gains									
Total Revenue (excluding capital transfers and contributions)	5 277 747	5 346 222	6 143 643	7 143 008	7 146 186	7 146 186	7 507 552	8 095 037	8 680 320

Table 3: Percentage growth in revenue by main revenue source

Description R thousand	2020/21 Medium Term Revenue & Expenditure Framework					
	Budget Year 2020/21	%	Budget Year +1 2021/22	%	Budget Year +2 2022/23	%
Revenue By Source						
Property rates	1 687 667	23%	1 822 681	23%	1 950 268	22%
Service charges - electricity revenue	2 184 209	29%	2 297 788	28%	2 502 291	29%
Service charges - water revenue	631 338	8%	688 790	9%	751 470	9%
Service charges - sanitation revenue	397 037	5%	430 785	5%	467 402	5%
Service charges - refuse revenue	334 128	5%	362 529	4%	393 344	5%
Rental of facilities and equipment	20 885	0%	22 681	0%	24 496	0%
Interest earned - external investments	54 473	1%	57 200	1%	60 064	1%
Interest earned - outstanding debtors	88 009	1%	95 577	1%	103 224	1%
Fines, penalties and forfeits	19 712	0%	21 407	0%	23 120	0%
Licences and permits	17 343	0%	18 835	0%	20 341	0%
Agency services	43 909	1%	43 070	1%	46 195	1%
Transfers and subsidies	1 230 979	16%	1 359 287	17%	1 373 212	16%
Other revenue	797 862	11%	874 407	11%	964 893	11%
Total Revenue (excluding capital transfers and contributions)	7 507 552	100%	8 095 037	100%	8 680 320	100%
Total Revenue from Rates & Service Charges	5 234 380	70%	5 602 573	69%	6 064 775	70%

In line with the formats prescribed by the Municipal Budget and Reporting Regulations, capital transfers and contributions are excluded from the operating statement.

The following graph gives a breakdown of the main revenue categories for the 2020/21 financial year:

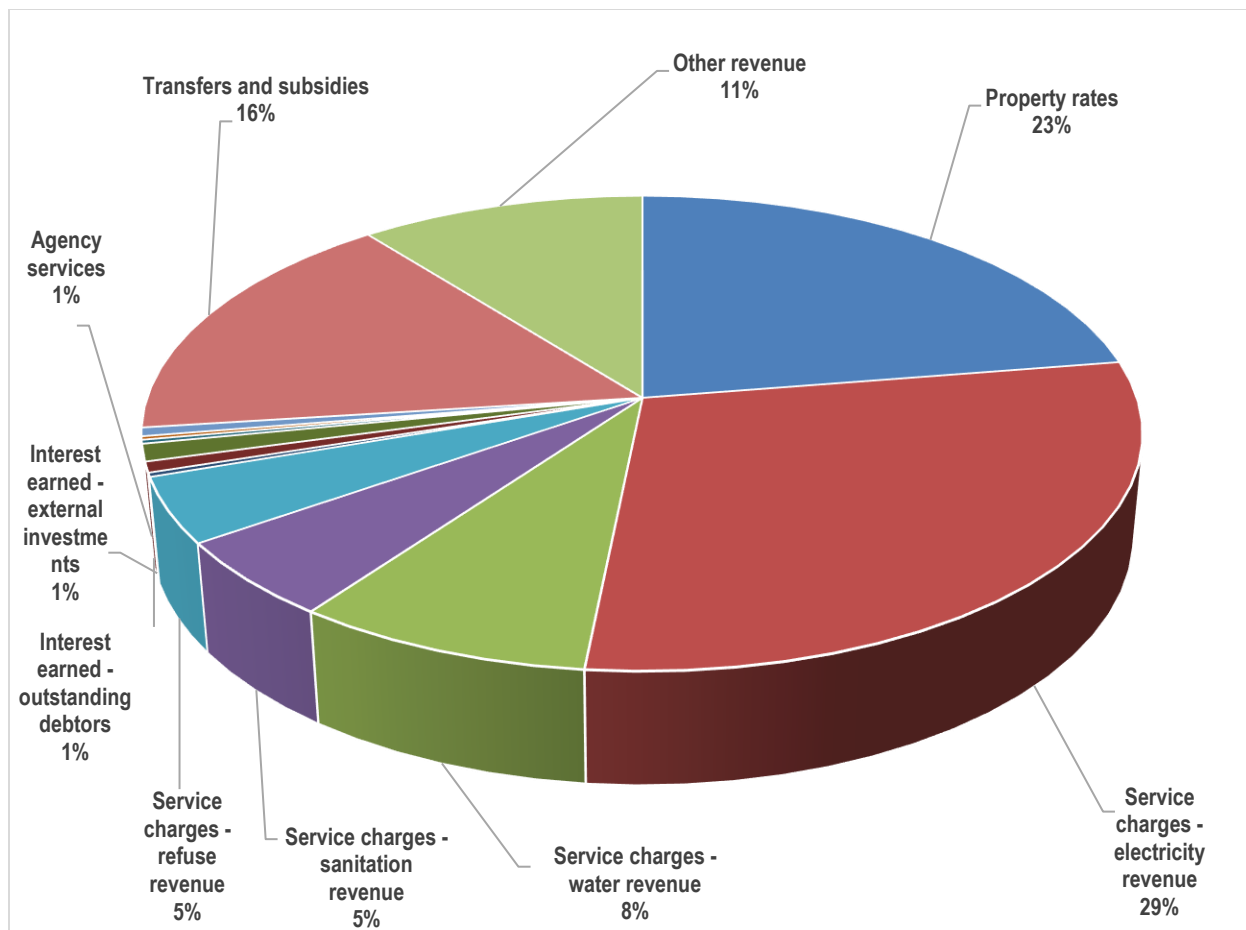


Figure 1: Main Operating Revenue categories for the 2020/21 financial year

In 2020/21 the City's own revenue generated property rates and service charges is 70% of the total revenue totalling to R5.23 billion and remain stagnant at 70% over the MTREF at R5.60 billion in 2021/22 and R6.06 billion in the 2022/23 financial year.

Electricity service remains the largest contributor to the total revenue mix as it contributes 29% of revenue in the 2020/21 financial year. Electricity revenue increases from R2.18 billion in 2020/21 to R2.3 billion and R2.5 billion respectively in the two outer years of the 2020/2021 MTREF period.

Property rates are the second largest own revenue source with 23% contribution in the 2020/21 financial year. Property rates increases from R1.69 billion in 2020/21 to R1.82

billion and R1.95 billion respectively in the two outer years of the 2020/2021 MTREF period.

The revenue for water services is increasing from R631 million in 2020/21 to R689 million in 2021/22 and further increases to R751 million 2022/23.

Transfers and subsidies (Transfers recognised - operational) contribute 16% to the operating revenue in the 2020/21 financial year. Transfers and subsidies totals R1.23 billion in the 2020/21 financial year and slightly increases to R1.37 billion by 2022/23. This revenue component reflects a slight increase over the MTREF as a result of reduction in allocations by Provincial and National Government.

The following table gives a breakdown of the various operating grants and subsidies allocated to the Metro over the 2020/2021 MTREF period excluding the Fuel Levy allocation of R593 million in 2020/21, R655 million in 2021/22 and R708 million in 2022/23 financial year.

Table 4: Table SA18 - Operating Transfers and Grant Receipts

Description	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
RECEIPTS:									
Operating Transfers and Grants									
National Government:	1 193 355	796 889	996 022	964 910	960 172	960 172	1 006 257	1 069 141	1 144 519
Local Government Equitable Share	678 191	705 277	778 048	847 431	847 431	847 431	911 042	981 171	1 048 587
Expanded Public Works Programme Integrated Grant for Municipalities									
Expanded Public Works Programme Integrated Grant for Municipalities [Schedule 5B]	1 188	4 952	4 050	9 956	9 956	9 956	8 449	–	–
Infrastructure Skills Development Grant [Schedule 5B]	9 000	8 715	9 587	11 150	11 150	11 150	11 364	11 266	12 109
Local Government Financial Management Grant [Schedule 5B]	1 200	1 300	1 086	1 000	942	942	1 000	1 000	1 000
Public Transport Network Grant [Schedule 5B]	5 000	5 453	3 407	15 850	3 850	3 850	–	–	–
RSC Levy Replacement	410 031	–	106 679	–	–	–	–	–	–
Urban Settlement Development Grant	88 745	71 193	93 164	79 523	86 843	86 843	68 122	66 741	74 885
Integrated City Development Grant							6 279	8 963	7 938
Provincial Government:	31 315	15 000	25 371	158 992	190 658	190 658	97 146	101 536	106 223
Capacity Building			752						
Housing	16 315	–	–	143 122	174 788	174 788	81 276	85 015	88 926
Human Settlement Development									
Libraries; Archives and Museums	15 000	15 000	15 870	15 870	15 870	15 870	15 870	16 521	17 297
Emergency Housing Grant			8 749						
District Municipality:	–	–	–	–	–	–	–	–	–
Other grant providers:	80 157	5 680	3 982	12 250	88 367	88 367	127 575	188 610	122 470
Local Government Water and Related Service SETA	–	3 115	3 572	3 000	3 000	3 000	–	–	–
European Union	–	–	–	–	–	–	10 278	30 960	8 435
Salauda / Gavle	–	717	410	–	436	436	–	–	–
City of Oldenburg	–	343	–	–	–	–	–	–	–
Other operational transfers/grants	80 157	1 505	–	9 251	84 931	84 931	117 298	157 650	114 035
Total Operating Transfers and Grants	1 304 827	817 569	1 025 375	1 136 152	1 239 197	1 239 197	1 230 979	1 359 287	1 373 212
Capital Transfers and Grants									
National Government:	666 460	834 431	894 057	1 039 831	1 321 787	1 321 787	806 419	714 463	730 241
Energy Efficiency and Demand-side	–	–	–	–	–	–	–	–	–
Energy Efficiency and Demand-side [Schedule 5B]	–	5 000	7 996	–	–	–	7 000	9 000	6 000
Infrastructure Skills Development Grant [Schedule 5B]	31	–	97	150	150	150	150	150	–
Integrated City Development Grant	5 963	6 956	10 002	10 383	10 383	10 383	2 038	4 066	5 838
Integrated National Electrification Programme	11 142	19 444	4 635	–	–	–	–	–	–
Local Government Financial Management Grant	45	–	–	–	58	58	–	–	–
Neighbourhood Development Partnership Grant	–	–	5 993	7 500	10 000	10 000	18 000	2 025	15 000
Informal Settlement Upgrading Partnership Grant	–	–	–	–	–	–	–	266 258	282 122
Public Transport Network Grant [Schedule 5B]	–	36 992	79 366	218 616	230 616	230 616	86 000	–	–
Urban Settlement Development Grant [Schedule 4B]	645 076	765 810	778 446	737 900	1 070 580	1 070 580	693 232	432 964	421 281
Local Government Financial Management Grant [Schedule 5B]	–	–	65	–	–	–	–	–	–
Other capital transfers/grants [insert desc]	4 202	229	7 456	65 282	–	–	–	–	–
Provincial Government:	–	–	–	–	1 580	1 580	–	–	–
LGTH	–	–	–	–	1 580	1 580	–	–	–
District Municipality:	–	–	–	–	–	–	–	–	–
Other grant providers:	3 321	–	–	–	487	487	–	–	–
Local Government Water	3 321	–	–	–	–	–	–	–	–
BCMET	–	–	–	–	487	487	–	–	–
Total Capital Transfers and Grants	669 780	834 431	894 057	1 039 831	1 323 855	1 323 855	806 419	714 463	730 241
TOTAL RECEIPTS OF TRANSFERS & GRANTS	1 974 608	1 652 001	1 919 432	2 175 983	2 563 052	2 563 052	2 037 398	2 073 750	2 103 453

Breakdown of major components for the 2020/2021 Revenue sources:

1.4.1 Property Rates

Property rates are a major source of revenue income for the City and contribute to cover the cost of the provision of general services. The property rates are to be levied in accordance with Council policies, the Local Government Municipal Property Rates Act 2004 (MPRA), the MPRA Regulations, the Local Government: Municipal Finance Management Act (MFMA) 56 of 2003.

Property rates are based on values indicated in the General Valuation (GV) Roll 2017, which was implemented from 01 July 2018 and is valid up until 30 June 2022. The valuation roll is being updated for properties affected by land sub-divisions, alterations to buildings, demolitions and improvements through Supplementary Valuations (SV). Accordingly, the rates levied per individual property will depend on that property's value compared with the valuation of all the rate-able properties in the municipal area. Rebates and concessions are granted to certain categories of property usage and/or property owner.

National Treasury's MFMA Circular No. 51 deals, inter alia with the implementation of the Municipal Property Rates Act, with the regulations issued by the Department of Co-operative Governance. These regulations came into effect on 1 July 2009 and prescribe the differential rate ratio for public service infrastructure, public benefit organisation and agricultural properties relative to residential properties to be 0.25:1. The implementation of these regulations was effected in the previous budget process and the Property Rates Policy of the Municipality has been amended accordingly.

The following stipulations in the Property Rates Policy are highlighted:

- i. The first R15 000 of the market value of a property used for residential purposes is excluded from the rateable value (Section 17(h) of the MPRA).
- ii. For pensioners, physically and mentally disabled persons including medically boarded persons a rebate of up to 100% will be granted to owners of rate-able

property according to their income levels if the total gross income of the applicant and/or his/her spouse, if any, does not exceed R15 000 per month. In this regard the following stipulations are relevant:

- a. The rateable property concerned must be occupied only by the applicant and his/her spouse, if any, and by dependants without income;
 - b. The applicant must submit proof of his/her age and identity and, in the case of a physically or mentally handicapped person, a letter from SASSA confirming that the individual received disability grant, proof also proof of the annual income from a social pension;
 - c. The applicant's account must be paid in full, or if not, an arrangement to pay the debt should be in place; and
 - d. The property must be categorized as residential.
- iii. The Municipality may award a 100% rebate on the assessment rates of rateable properties of certain classes of Public benefit organisations and not for gain institutions such as registered welfare organizations, institutions or organizations performing charitable work, sports grounds used for purposes of amateur sport. The owner of such a property must apply annually to the Chief Financial Officer in the prescribed format for such a rebate.

The categories of rateable properties for purposes of levying rates and the proposed rates tariffs for the 2020/21 financial year increase by 8.5% (8% increase in 2021/22 and 7% in 2022/23) as indicated by the table below:

Table 5: Comparison of proposed rates to be levied for the 2020/2021 financial year

CATEGORY	Existing tariff (from 1 July 2019)	New tariff (from 1 July 2020)
	Cents	Cents
Residential Property (incl. farms or smallholdings used for Residential purposes)	0,011619	0,012607
Agricultural Property (used for Bona-fide Farming)	0,002905	0,003152
Public Service Infrastructure	0,002905	0,003152
Business, Commercial & Industrial Property (incl. farms used for Game- / Eco Tourism)	0,029048	0,031517
Educational Institutions	0,008133	0,008825
Municipal Owned Property (Rateable, used for Residential purposes)	0,011619	0,012607
Municipal Owned Property (Rateable, used for Non-Residential purposes)	0,029048	0,031517
Municipal Owned Property (Non - Rateable)	-	-
Mining / Quarry Property	0,029048	0,031517
Government Property (Correctional Services Facilities, Offices & Hospitals)	0,029048	0,031517
Vacant Land	0,034857	0,037820
Religious or Places of Worship and Special Property (e.g. Museums, Libraries)	-	-
Public Benefit Organisations	0,002905	0,003152
Rural Communal Land	-	-

1.4.2 Sale of Water and Impact of Tariff Increases

An analysis was undertaken to determine what tariff requirements would be needed to achieve a break-even position. The affordability of consumers' needs to be taken into consideration in order to limit a significant annual impact. This analysis suggests an impact of 9.2% increase in 2020/21 financial year and 9.1% in both 2021/22 and 2022/23 financial years. It needs to further be recognised that the institution purchases untreated water from the Amatola Water Board. The tariff increases address essential operational requirements, maintenance of existing infrastructure, new infrastructure provision and to ensure the financial sustainability of the service.

The water tariff structure of the 2020/21 financial year has not been changed. The tariff structure is designed to charge higher levels of consumption at a higher rate, steadily increasing to a rate of R39.1464 per kilolitre for consumption in excess of 30kl per 30-

day period (refer to table 6 below). Amatola Water has indicated that it is increasing its bulk water tariffs by 8.28% from 1 July 2020. The 6 kℓ water per 30-day period will again be granted free of charge to all indigent residents.

There continue to be ongoing concerns with regard to water:

- i. Water losses continue to be high. The reason for this is because of ageing infrastructure, illegal connections, indigent consumers using water in excess of that allowed for in the indigent policy.
- ii. An analysis of the Amatola Water Board costs suggests the majority are salary related which the Municipality is funding in duplicate through direct costs of individuals employed by the City and then through the tariff paid to Amatola water board.
- iii. The fact that BCMM is having a high number of rural areas has a negative impact to the water service as no revenue is generated on water supplied to rural areas and informal settlements.

South Africa faces similar challenges with regard to water supply as it does with electricity, since demand growth outstrips supply. The drought that is currently experienced by the country is negatively affecting the cost of providing water service. National Treasury has always been encouraging all municipalities to carefully review the level and structure of their water tariffs to ensure:

- i. Water tariffs are fully cost-reflective – including the cost of maintenance and renewal of purification plants, water networks and the cost associated with reticulation expansion;
- ii. Water tariffs are structured to protect basic levels of service and ensure the provision of free water to the poorest of the poor (indigent); and
- iii. Water tariffs are designed to encourage efficient and sustainable consumption.

The City is implementing the following projects to reduce water losses:

- i. Meter replacement and pipe replacement programme are implemented to reduce water losses that are due to ageing infrastructure, which frequently bursts.

- ii. Installation of bulk water meters on communal standpipes, ablution blocks, reservoir supply zone, flat rated areas to account for all the water that is provided free of charge, non-metering of this water is often construed as physical water losses.
- iii. Installation of pressure reducing valves helps to reduce the number of pipe bursts and the volume of water lost when there is a break down
- iv. Installation of data loggers is used for monitor night flows, which is an indicator of water leaks in a particular supply zone.
- v. Water loss awareness campaigns is done in order to educate communities about water saving and helps to reduce vandalism of water infrastructure.

A summary of the proposed tariffs for households (residential) and non-residential are as follows:

Table 6: Proposed water tariffs

CATEGORY	CURRENT TARIFFS 2019/20 Rand per kℓ	NEW TARIFFS 2020/21 Rand per kℓ
RESIDENTIAL		
0 to 6 kℓ per 30-day period (Indigent)	0,0000	0,0000
0 to 6 kℓ per 30-day period (Non-Indigent)	15,5613	16,9929
7 to 10 kℓ per 30-day period	15,8664	17,3261
11 to 20 kℓ per 30-day period	22,0364	24,0637
21 to 30 kℓ per 30-day period	28,5657	31,1937
More than 30 kℓ per 30-day period:	35,8484	39,1464
NON-RESIDENTIAL		
From the 1 st kℓ per 30-day period	25,0911	27,3995

The following table shows the impact of the proposed increases in water tariffs on the water charges for a single dwelling-house:

Table 7: Comparison between current water charges and increases (Domestic)

Monthly Consumption kℓ	Current amount Payable R	New amount payable R	Difference (Increase) R	% change
10	156,83	171,26	14,43	9,20%
20	377,20	411,90	34,70	9,20%
30	662,85	723,84	60,98	9,20%
50	1 379,82	1 506,76	126,94	9,20%
75	2 276,03	2 485,42	209,39	9,20%
100	3 172,24	3 464,08	291,85	9,20%

1.4.3 Sale of Electricity and Impact of Tariff Increases

For purposes of the MTREF Budget, the electricity tariff structure has been left unchanged. The City is still in the process of investigating the implementation of change in the electricity tariff structure through the National Treasury guidelines for possible implementation of stepped tariff. The inadequate electricity bulk capacity and the impact on service delivery and development remains a challenge for the City. Most of the suburbs and inner-city reticulation network was designed or strengthened in the early 1980's with an expected 20-25-year life-expectancy. The upgrading of the City's electricity network has therefore become a strategic priority, especially the substations and transmission lines.

NERSA issued a guideline to all municipalities detailing the expected increase of bulk purchases and proposed tariff increase that the municipalities must apply which is to be effective from 1 July 2020.

The expected increase as communicated in the guideline is 6.90% for bulk purchases and 6.22% for electricity tariff over the 2020/21 financial year. It must be mentioned that NERSA advised the Metro that it can apply for an additional 2% increase – this is to assist the Metro in reducing electricity losses. The Metro has only applied for an additional 2% increase in three sectors, namely; prepayment domestic, prepayment business and 2A business customers. The 2% increase will bring the electricity tariff increase in the above-

mentioned sectors to 8.22%. Should the additional 2% increase on the above-mentioned sectors be approved by NERSA, it would be invested in reducing electricity losses.

Registered indigents will again in the 2020/2021 MTREF be subsidized for the first 50 kWh per 30-day period free of charge, while the discounted Life-Line tariff for the second 50 kWh per 30-day period is available to all registered indigents and pensioners. The approved budget for the Electricity Division can only be utilised for certain committed upgrade projects and to strengthen critical infrastructure (e.g. substations without back-up supply).

Table 8: Comparison between current electricity charges and increases (Domestic)

Monthly Consumption kWh	Current amount Payable R	New amount payable R	Difference (Increase) R	% change
100	194,85	206,97	12,12	6,22%
250	487,13	517,42	30,30	6,22%
500	974,25	1 034,85	60,60	6,22%
750	1 461,38	1 552,27	90,90	6,22%
1,000	1 948,50	2 069,70	121,20	6,22%
2,000	3 897,00	4 139,39	242,39	6,22%

1.4.4 Sanitation and Impact of Tariff Increases

The tariff will increase by 9.2% for sanitation from 1 July 2020. The sanitation charges are calculated according to the relative size of the erf on which the property is located for domestic consumers, for business consumers the tariff also consider the number of pans that are in the property structure. An investigation will be done in the 2020/21 financial year on whether changing the model of charging this service will yield and benefits.

Tariff increases are required to ensure the financial sustainability of the service. Ageing infrastructure is expected to impact on the amount of maintenance expenditure required.

The input costs associated with salaries are expected to increase by 6.25% in line with the Salary and Wage Collective Agreement.

The expansion of the City through continued investment in new infrastructure for future demand places additional pressure on the existing customer base in order to allow for the replacement of the infrastructure in the future. It is imperative that expansion be adequately planned to allow for maximum connection of new customers and reduced impact on tariffs in the long run.

The following table shows the impact of the proposed increases in annual tariffs on the sanitation charges for a single dwelling residence:

Table 9: Comparison between current sanitation charges and increases, single dwelling- houses

Category	Current amount Payable	New amount Payable	Difference (Increase)	% change
	R	R	R	
Erf: 0 – 300m ²	1 033,91	1 128,70	94,78	9,20%
Erf: 301 – 400m ²	1 641,74	1 793,04	151,30	9,20%
Flat: Complex	2 603,48	2 842,61	239,13	9,20%
Flat: Ordinary	2 876,52	3 140,87	264,35	9,20%
Flat: Semi	2 876,52	3 140,87	264,35	9,20%
Cluster/Town Houses	3 560,00	3 887,83	327,83	9,20%
Erf: 401 – 800m ²	4 277,39	4 671,30	393,91	9,20%
Erf: 801 – 1200m ²	4 615,65	5 040,00	424,35	9,20%
Erf: > 1200m ²	5 029,57	5 492,17	462,61	9,20%

1.4.5 Refuse Removal and Impact of Tariff Increases

It is widely accepted that the rendering of this service should at least break even, which continues to prove difficult to achieve considering affordability for consumers. The Solid Waste tariffs are levied to recover amongst other costs of services provided directly to customers and include refuse collection fees, disposal fees, weighbridge fees and other ad hoc services.

Efficiencies of staff performing the function continue to be a contributing factor as there is an increase in the cost of remuneration however this does not appear to be converting to refuse collection efficiencies. There has been more added focus by management in an attempt to improve staff management and create efficiencies in this process. There is further investigation to create a transfer station to reduce the costs of running the transport fleet. An increase of 9.2% in the refuse removal tariff is proposed from 1 July 2020. A further increase of 8.5% for the two outer years are proposed. The following table compares current and proposed amounts payable from 1 July 2020:

Table 10: Comparison between current refuse removal fees and increases

Category	Current amount Payable R	New amount Payable R	Difference (Increase) R	% Change
85ℓ Bins – Twice weekly	546,96	597,39	50,43	9,20%
240ℓ Bins – Once weekly	770,43	841,74	71,30	9,20%
240ℓ Bins – Twice weekly	1 539,13	1 680,87	141,74	9,20%
420ℓ Bins – Once weekly	1 346,09	1 469,57	123,48	9,20%
420ℓ Bins – Twice weekly	2 688,70	2 935,65	246,96	9,20%
1.1m ³ Sprico – Once weekly	922,61	1 007,83	85,22	9,20%
1.1m ³ Sprico – Twice weekly	1 839,13	2 008,70	169,57	9,20%
1.1m ³ Sprico – Three x a week	2 763,48	3 017,39	253,91	9,20%
1.1m ³ Sprico – Four x a week	3 677,39	4 015,65	338,26	9,20%
1.1m ³ Sprico – Five x a week	4 597,39	5 020,00	422,61	9,20%

1.4.6 Overall impact of tariff increases on households

The following table shows the overall expected impact of the tariff increases on a large and small household, as well as an indigent household receiving free basic services.

Note that in all instances the overall impact of the tariff increases on household's bills has been kept at an average of about 8.5%. The categories of rateable properties for purposes of levying rates and the proposed rates for the 2020/2021 financial year is based on the market value, the impact of increase in market value is contained below:

Table 11: SA14 – Household bills

Description	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework			
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21 % incr.	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Rand/cent										
Monthly Account for Household - 'Middle Income Range'										
Rates and services charges:										
Property rates	567,37	621,84	621,84	677,81	677,81	677,81	8,5%	735,42	794,25	849,85
Electricity : Basic levy	–	–	–	–	–	–	–	–	–	–
Electricity : Consumption	1 198,54	1 221,67	1 305,23	1 475,82	1 475,82	1 475,82	6,2%	1 567,62	1 649,13	1 795,90
Water: Basic levy	–	–	–	–	–	–	–	–	–	–
Water: Consumption	357,53	391,50	426,74	466,85	466,85	466,85	9,2%	506,53	552,62	602,91
Sanitation	294,33	323,17	352,26	385,37	385,37	385,37	9,2%	418,12	453,66	492,23
Refuse removal	184,31	202,37	220,58	241,21	241,21	241,21	9,2%	261,71	283,96	308,09
Other	39,41	43,04	46,91	51,28	51,28	51,28	8,7%	55,64	60,09	64,89
sub-total	2 641,49	2 803,59	2 973,56	3 298,33	3 298,33	3 298,33	7,5%	3 545,03	3 793,71	4 113,88
VAT on Services										
Total large household bill:	2 641,49	2 803,59	2 973,56	3 298,33	3 298,33	3 298,33	7,5%	3 545,03	3 793,71	4 113,88
% increase/-decrease		6,1%	6,1%	10,9%	–	–	7,5%	7,0%	8,4%	
Monthly Account for Household - 'Affordable Range'										
Rates and services charges:										
Property rates	405,26	444,16	444,16	484,13	484,13	484,13	8,5%	525,29	567,31	607,02
Electricity : Basic levy	–	–	–	–	–	–	–	–	–	–
Electricity : Consumption	599,27	610,84	652,62	737,92	737,92	737,92	6,2%	783,82	824,58	897,96
Water: Basic levy	–	–	–	–	–	–	–	–	–	–
Water: Consumption	297,94	326,24	355,60	389,03	389,03	389,03	9,2%	422,10	460,51	502,41
Sanitation	104,74	115,00	125,35	137,13	137,13	137,13	9,2%	148,79	161,44	175,16
Refuse removal	184,30	202,36	220,57	241,20	241,20	241,20	9,2%	261,70	283,94	308,08
Other	39,41	43,04	46,91	51,28	51,28	51,28	8,7%	55,64	60,09	64,89
sub-total	1 630,92	1 741,64	1 845,22	2 040,69	2 040,69	2 040,69	7,7%	2 197,32	2 357,86	2 555,53
VAT on Services										
Total small household bill:	1 630,92	1 741,64	1 845,22	2 040,69	2 040,69	2 040,69	7,7%	2 197,32	2 357,86	2 555,53
% increase/-decrease		6,8%	5,9%	10,6%	–	–	7,7%	7,3%	8,4%	
Monthly Account for Household - 'Indigent' Household receiving free basic services										
Rates and services charges:										
Property rates	121,57	133,24	133,24	116,19	116,19	116,19	8,5%	126,07	136,15	145,68
Electricity : Basic levy	–	–	–	–	–	–	–	–	–	–
Electricity : Consumption	59,92	61,08	65,26	70,77	70,77	70,77	6,2%	75,17	79,08	86,12
Water: Basic levy	–	–	–	–	–	–	–	–	–	–
Water: Consumption	71,50	78,29	85,34	93,36	93,36	93,36	9,2%	101,95	111,23	121,35
Sanitation	95,69	105,07	114,53	86,16	86,16	86,16	9,2%	94,09	102,08	110,76
Refuse removal	184,31	202,37	220,58	241,74	241,74	241,74	9,2%	263,98	286,42	310,76
Other	39,41	43,04	46,91	51,30	51,30	51,30	8,7%	55,76	60,22	65,04
sub-total	572,40	623,09	665,86	659,52	659,52	659,52	8,7%	717,02	775,19	839,72
VAT on Services										
Total small household bill:	572,40	623,09	665,86	659,52	659,52	659,52	8,7%	717,02	775,19	839,72
% increase/-decrease		8,9%	6,9%	(1,0%)	–	–	8,7%	8,1%	8,3%	

1.5 OPERATING EXPENDITURE FRAMEWORK

The City's expenditure framework for the 2020/2021 budget and MTREF is informed by the following:

- The asset renewal strategy and the repairs and maintenance plan;
- Funding allocation made for depreciation renewal and upgrading of existing assets.
- The capital programme is aligned to the asset renewal strategy and backlog eradication plan;
- Balanced budget constraint (operating expenditure should not exceed operating revenue) unless there are existing uncommitted cash-backed reserves to fund any deficit;
- Funding of the budget over the medium-term as informed by Section 18 and 19 of the MFMA;
- Operational gains and efficiencies will be directed to funding the capital budget and other core services; and
- Strict adherence to the principle of no project plan no budget. If there is no business plan no funding allocation can be made.

The 2020/2021 MTREF has also been developed along with the following principles namely cost containment, wasteful expenditure elimination, and reprioritised spending. The operating expenditure equates to R7.51 billion in the 2020/21 financial year and escalates to R8.68 billion in the 2022/23 financial year. Total operating expenditure has increased by 5.14% against the 2019/20 Adjustments Budget.

The following table is a high-level summary of the 2020/2021 budget and MTREF (classified per main type of operating expenditure):

Table 12: Table A4 - Summary of operating expenditure classification by type

Description R thousand	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Expenditure By Type									
Employee related costs	1 627 383	1 876 853	2 049 669	2 259 759	2 275 673	2 275 673	2 354 465	2 499 220	2 648 595
Remuneration of councillors	55 482	60 373	63 066	68 485	68 485	68 485	72 766	77 023	81 528
Debt impairment	203 883	321 277	373 183	372 833	368 992	368 992	497 286	420 209	454 876
Depreciation & asset impairment	807 459	1 018 294	1 296 841	918 128	869 954	869 954	866 757	1 012 188	1 133 881
Finance charges	49 359	43 960	38 467	41 004	33 003	33 003	44 211	66 574	61 217
Bulk purchases	1 558 514	1 552 488	1 628 957	1 938 461	1 921 362	1 921 362	2 057 476	2 215 054	2 428 707
Other materials	-	83 309	86 509	72 241	78 421	78 421	127 652	141 908	150 705
Contracted services	1 036	2 938	6 449	888 061	917 349	917 349	829 196	915 402	963 412
Transfers and subsidies	43 173	39 330	47 193	48 175	138 061	138 061	115 981	143 778	125 065
Other expenditure	1 204 962	1 054 579	1 209 680	534 951	468 682	468 682	541 164	601 706	631 544
Losses	36 365	21 014	46 325	-	-	-	-	-	-
Total Expenditure	5 587 617	6 074 416	6 846 339	7 142 098	7 139 982	7 139 982	7 506 953	8 093 062	8 679 528

The following figure gives a breakdown of the main expenditure categories for the 2020/2021 financial year:

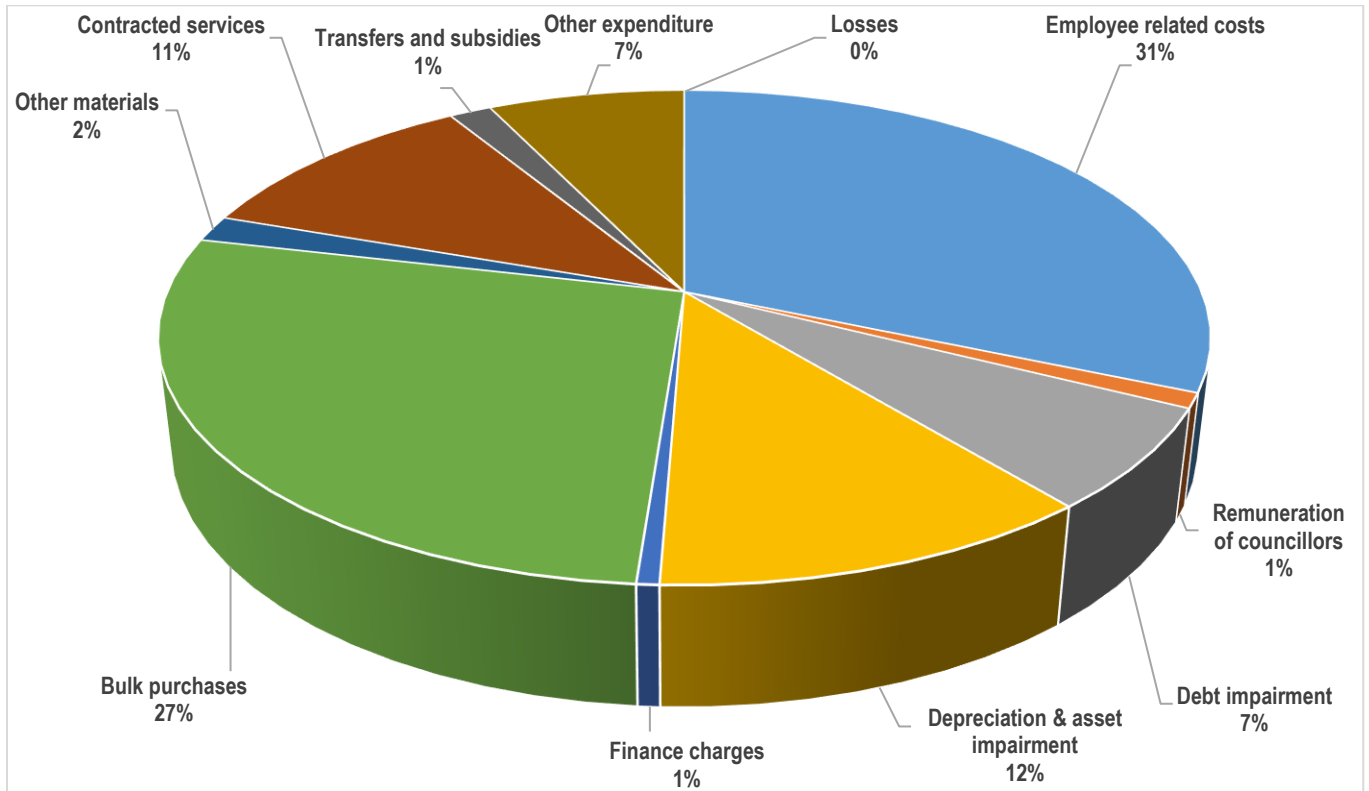


Figure 2: Main operational expenditure categories for the 2020/2021 financial year

Employee Costs equates to 31% of the total operating expenditure. Though this percentage is within the norm of 25% to 40% as per MFMA Circular 71 guideline, the budget allocation to fund unfunded posts has been put on hold up until the City's revenue base can reflect improvement. The 2020/2021 MTREF has made a provision of 6.25% salary increases in line with the Salary and Wage Collective Agreement.

Remuneration of councillors is determined by the Minister of Cooperative Governance and Traditional Affairs in accordance with the Remuneration of Public Office Bearers Act, 1998 (Act 20 of 1998). The most recent proclamation in this regard has been taken into account in compiling the City's budget.

The **provision of debt impairment** has been determined based on an annual collection rate of 90.5% over the MTREF. For the 2020/21 financial year this amounts to R497 million, it decreases to R420 million in 2021/22 and increases to R455 million in the 2022/23 financial year. While this expenditure is considered to be a non-cash flow item, it informs the total cost associated with non-payment of municipal bills by consumers as informed by past trends and current economic conditions.

Provision for depreciation and asset impairment is widely considered a proxy for the measurement of the rate asset consumption. Budget appropriations in this regard total R866 million for the 2020//2021 financial year and equates to 12% of the total operating expenditure. Infrastructure assets are by far the most significant value of the Statement of Financial Position of the institution and is where the most significant amount of the institutions resources is expended. All new infrastructure commitments are made in line with the Metro Growth and Development Strategy.

The City has adopted the revaluation accounting approach for all infrastructure assets to ensure the future viability of the institution by allowing for the future replacement of these significant long-term assets. The above figure also relates to the cost component of the depreciation. Inclusion of the revaluation component cost would result to high and unaffordable tariffs and or deficit budget.

Finance charges consist primarily of the repayment of interest on long-term borrowing (cost of capital). Finance charges make up 1% (R44 million) of operating expenditure excluding annual redemption for 2020/2021.

Bulk purchases equate to 27% of total operating expenditure and is directly informed by the purchase of electricity from Eskom and water from Amatola Water and from consumer behaviour. The annual price increases have been factored into the budget appropriations and directly inform the revenue provisions. The expenditure includes distribution losses.

Contracted services equate to 11% of the total operating budget, this includes provisions for repairs and maintenance in line with mSCOA regulations. Additional information on repairs and maintenance is detailed under section 1.5.1 below.

Other expenditure comprises of various line items relating to the daily operations of the municipality. In order to comply with the provisions of circular 98 and 99 guiding principles as issued by National Treasury, the institution undertook a line by line analysis of expenditure in an attempt to improve efficiencies.

1.5.1 Repairs and Maintenance

Aligned to the priority being given to preserving and maintaining the City's current infrastructure, the 2020/2021 MTREF provides for extensive growth in the asset maintenance area as informed by the City's asset renewal strategy and repairs & maintenance plan.

Repairs and maintenance budget is currently 5.3% of the total Operating Expenditure Budget. The City is striving towards a 10% repairs and maintenance of its total operating budget owing to the ageing of the City's infrastructure and historic deferred maintenance. The coronavirus has impacted negatively all expenditure types as funds had to be sources to fund the COVID-19 mitigating measures, for example, personnel protective clothing (PPE). The City has embarked on a programme to replace existing infrastructure

assets which have almost reached and/or exceeded their useful lives and will be funded from own funds.

An amount of R1.36 billion has been provided for repairs and maintenance in the 2020/2021 MTREF. Expenditure levels are projected at R399 million in 2020/21 escalating to R459 million in 2021/22 and R505 million in 2022/23. It should however be noted that this figure is mainly contracted component of the repairs and maintenance work. The salaries component of the repairs and maintenance work that is undertaken by internal staff is not included under this expenditure type but under employee related cost. This should also be noted that the City is complementing its repairs and maintenance program with the capital expenditure program of renewing existing assets. Table 14 below breaks down repairs and maintenance by asset type.

In terms of the Municipal Budget and Reporting Regulations, operational repairs and maintenance is not considered a direct expenditure driver but an outcome of certain other expenditures, such as remuneration, purchases of materials and contracted services. Considering these cost drivers, the following table is a consolidation of all the expenditures associated with repairs and maintenance:

Table 13: Operational repairs and maintenance

Description	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand									
Repairs and Maintenance									
Employee related costs									
Other materials		509	652	1 267	1 267	1 267	1 269	1 460	1 606
Contracted Services	378 998	355 394	392 243	391 317	396 644	396 644	397 764	457 429	503 433
Other Expenditure									
Total Repairs and Maintenance Expenditure	378 998	355 903	392 896	392 583	397 910	397 910	399 034	458 889	505 039

The table below provides a breakdown of the repairs and maintenance in relation to asset class:

Table 14: Table SA34c – Repairs and Maintenance expenditure by asset type

Description	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Repairs and maintenance expenditure by Asset Class/Sub-class									
Infrastructure	313 651	289 262	194 562	182 029	182 736	182 736	183 149	210 622	231 684
Roads Infrastructure	91 359	71 411	112 702	104 586	104 586	104 586	104 822	120 546	132 600
<i>Roads</i>	91 359	70 302	107 300	99 536	99 536	99 536	99 761	114 726	126 198
<i>Road Structures</i>	–	1 110	5 403	5 049	5 049	5 049	5 061	5 820	6 402
Storm water Infrastructure	9 116	7 997	11 713	10 905	10 905	10 905	10 929	12 569	13 826
<i>Drainage Collection</i>	9 116	7 997	11 713	10 905	10 905	10 905	10 929	12 569	13 826
Electrical Infrastructure	119 755	105 750	36 743	33 517	36 225	36 225	36 306	41 752	45 928
<i>Power Plants</i>	119 755	70 360	–	–	–	–	–	–	–
<i>HV Transmission Conductors</i>	–	6 142	5 147	6 235	5 685	5 685	5 697	6 552	7 207
<i>MV Substations</i>	–	10 542	13 683	9 857	9 857	9 857	9 879	11 361	12 497
<i>MV Networks</i>	–	1 074	691	1 500	1 183	1 183	1 186	1 363	1 500
<i>LV Networks</i>	–	17 631	17 223	15 926	19 500	19 500	19 544	22 476	24 723
Water Supply Infrastructure	46 388	50 844	2 162	3 263	3 263	3 263	3 270	3 761	4 137
<i>Reservoirs</i>	–	1 327	644	1 374	1 374	1 374	1 377	1 584	1 742
<i>Water Treatment Works</i>	46 388	48 061	–	236	236	236	236	272	299
<i>Bulk Mains</i>	–	1 456	1 518	1 653	1 653	1 653	1 657	1 905	2 096
Sanitation Infrastructure	34 022	39 052	29 232	26 492	26 492	26 492	26 552	30 535	33 589
<i>Reticulation</i>	34 022	39 052	29 232	26 492	26 492	26 492	26 552	30 535	33 589
Solid Waste Infrastructure	13 011	14 208	2 010	3 266	1 266	1 266	1 268	1 459	1 605
<i>Landfill Sites</i>	13 011	14 208	2 010	3 266	1 266	1 266	1 268	1 459	1 605
Rail Infrastructure	–	–	–	–	–	–	–	–	–
Coastal Infrastructure	–	–	–	–	–	–	–	–	–
Information and Communication Infrastructure	–	–	–	–	–	–	–	–	–
Community Assets	9 883	21 013	7 635	7 469	7 007	7 007	6 984	8 032	8 835
Sport and Recreation Facilities	2 140	2 613	1 805	1 705	1 754	1 754	1 758	2 022	2 224
<i>Indoor Facilities</i>	1 314	–	–	–	–	–	–	–	–
<i>Outdoor Facilities</i>	826	2 613	1 805	1 705	1 754	1 754	1 758	2 022	2 224

MBRR Table 14: SA34c – Repairs and maintenance expenditure by asset class (Continued)

Description	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand									
Repairs and maintenance expenditure by Asset Class/Sub-class									
Heritage assets	-	-	-	9	9	9	9	11	12
Other Heritage				9	9	9	9	11	12
Investment properties	-	-	-	-	-	-	-	-	-
Revenue Generating	-	-	-	-	-	-	-	-	-
Non-revenue Generating	-	-	-	-	-	-	-	-	-
Other assets	53 364	5 508	23 151	28 239	28 201	28 201	28 205	32 436	35 680
Operational Buildings	53 364	5 508	23 151	28 239	28 201	28 201	28 205	32 436	35 680
Municipal Offices	18 073	-	19 424	23 848	23 910	23 910	23 904	27 489	30 239
Pay/Enquiry Points	-	5 297	3 533	4 136	3 936	3 936	3 945	4 536	4 990
Workshops	-	211	194	256	356	356	357	410	451
Capital Spares	35 291	-	-	-	-	-	-	-	-
Housing	-	-	-	-	-	-	-	-	-
Biological or Cultivated Assets	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	652	652	652	653	751	826
Licences and Rights	-	-	-	652	652	652	653	751	826
Computer Software and Applications				652	652	652	653	751	826
Computer Equipment	922	2 311	1 233	1 178	1 178	1 178	1 181	1 358	1 494
Computer Equipment	922	2 311	1 233	1 178	1 178	1 178	1 181	1 358	1 494
Furniture and Office Equipment	0	5 183	7 651	7 226	7 518	7 518	7 535	8 665	9 532
Furniture and Office Equipment	0	5 183	7 651	7 226	7 518	7 518	7 535	8 665	9 532
Machinery and Equipment	-	2 822	127 316	139 160	141 134	141 134	142 073	163 384	179 984
Machinery and Equipment		2 822	127 316	139 160	141 134	141 134	142 073	163 384	179 984
Transport Assets	1 178	29 805	31 348	26 620	29 475	29 475	29 243	33 630	36 993
Transport Assets	1 178	29 805	31 348	26 620	29 475	29 475	29 243	33 630	36 993
Land	-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals	-	-	-	-	-	-	-	-	-
Total Repairs and Maintenance Expenditure	378 998	355 903	392 896	392 583	397 910	397 910	399 034	458 889	505 039

1.5.2 Free Basic Services: Basic Social Services Package

The social welfare package assists households that are poor or face other circumstances that limit their ability to pay for services. To receive these free services, the households are required to register in terms of the City's Indigent Policy. The cost of the social package of the registered indigent households is largely financed by national government through the local government equitable share received in terms of the annual Division of Revenue Act.

As at 30 June 2019, a total of 80,065 Indigents had registered for the Free Basic Services. As at 30 April 2020, 80,244 Indigents had registered. This included both rural (Free Basic Electricity) and urban indigent components. BCMM also supplied 6kl of water free to approximately 82,800 residents in the rural communities within the boundaries of BCMM. The target is to have 80,552 rural (Free Basic Electricity) and urban indigent households registered by the end of 2020/21 financial year. This process is reviewed annually. The register fluctuates due to new registrations and those who no longer qualify for the indigent subsidy.

Although these targets are driven from a social perspective, the institution is attempting to steer in the direction of economic growth and job creation. The following table provides a breakdown of the average current and proposed total poor relief package per indigent household:

Table 15: Basic social services package per indigent household

SOCIAL WELFARE PACKAGE	Total Per Household 2019/2020	Total Per Household 2020/2021	Total Per Household 2021/2022	Total Per Household 2022/2023
Rates	116,19	126,07	136,15	145,68
Refuse	241,74	263,98	286,42	310,76
Sewerage	86,16	94,09	102,08	110,76
Fire Levy	51,30	55,77	60,23	65,05
Total Monthly Subsidy	495,39	539,90	584,88	632,25
Electricity - 50kwh p.m	70,77	75,17	79,08	86,12
Water - 6kl p.m.	93,37	101,96	111,24	121,36
Total Poor Relief	659,53	717,03	775,20	839,73

1.6 CAPITAL EXPENDITURE FRAMEWORK

The total consolidated capital budget amounts to R1.66 billion for the 2020/21 financial year, R1.72 billion and R1.61 billion for 2021/22 and for 2022/23 respectively. The detail capital budget indicating projects per directorate is attached as Annexure C.

The following table provides a breakdown of budgeted capital expenditure by vote:

Table 16: Consolidated 2020/2021 Medium-term capital budget per funding source

CAPITAL BUDGET PER FUNDING	2020/2021 CAPITAL BUDGET	2021/2022 CAPITAL BUDGET	2022/2023 CAPITAL BUDGET
OWN FUNDING	623 019 286	562 242 718	534 266 472
LOAN	230 800 142	445 000 000	350 000 000
TOTAL OWN FUNDING	853 819 428	1 007 242 718	884 266 472
URBAN SETTLEMENT DEVELOPMENT GRANT	693 231 504	432 963 850	421 281 020
PUBLIC TRANSPORT NETWORK GRANT	86 000 000	0	0
INFORMAL SETTLEMENTS UPGRADING PARTNERSHIP GRANT	0	266 258 000	282 122 000
INTERGRATED CITY DEVELOPMENT GRANT	2 037 665	4 065 998	5 838 000
ENERGY EFFICIENCY DEMAND SIDE MANAGEMENT GRANT	7 000 000	9 000 000	6 000 000
NEIGHBOURHOOD DEVELOPMENT PARTNERSHIP GRANT	18 000 000	2 025 000	15 000 000
INFRASTRUCTURE SKILLS DEVELOPMENT GRANT	150 000	150 000	0
TOTAL GRANTS	806 419 169	714 462 848	730 241 020
TOTAL CAPITAL BUDGET	1 660 238 597	1 721 705 566	1 614 507 492

Own Funding (Internally Generated Funds)

Funding from internally generated funds represents 38% of the 2020/21 capital funding. The City will continue to make funding available in support of priorities in 2020/21, which are not limited to the following:

- Economic Development programmes amounting to R82 million – this includes the East London Beachfront and Waterworld project
- Smart Metering for both electricity and water amounting to R66 million
- Back-up generators for payments hall amounting to R5 million
- Procurement of Fire Engines amounting to R7 million
- Construction on New Fire Station at Berlin amounting to R4 million

- Bulk Electricity Infrastructure amounting to R87 million
- Electrification of informal dwellings amounting to R16 million
- Rehabilitation of Settlers Way amounting to R154 million
- Mdantsane Wastewater Treatment Works amounting to R4 million
- Water Meter Replacement programme amounting to R19 million
- Procurement of Yellow Fleet amounting to R35 million
- Redevelopment of Mdantsane Sport Precinct – NU-2 Swimming Pool amounting to R10 million
- Acquisition of Solid Waste Management vehicles amounting to R14 million

Furthermore, Annexure C contains a detailed breakdown of the capital budget over the MTREF.

Borrowings

Borrowings amounts to R231 million and represents 14% of the total 2020/21 capital funding requirement. This funding is for the Sanitation Tunnel Project that will unlock development in the Amalinda junction, Wilsonia and Reeston areas.

Grants Funding

Grant funding represent 49% of the 2020/21 capital funding and consists of National Government allocations. For purposes of the 2020/21 budget compilation, National allocations are based on the 2020 Division of Revenue Bill (DoRB).

The following table indicates the 2020/2021 Medium-Term Capital Budget per service. It depicts that for the 2020/21 financial year an amount of R121 million has been appropriated for Electricity, R312 million for Human Settlements, R82 million for Local Economic Development, R395 million for Roads and Storm Water, R273 million for the Waste Water infrastructure and R104 million for Water Infrastructure.

Table 17: Consolidated capital budget per service

SERVICE	2020/2021 CAPITAL BUDGET	2021/2022 CAPITAL BUDGET	2022/2023 CAPITAL BUDGET
AMENITIES	28 800 000	26 550 000	47 820 000
ELECTRICITY	120 876 595	118 920 178	132 101 074
HUMAN SETTLEMENTS	311 993 330	312 258 000	365 622 000
LED	81 775 155	92 032 876	125 350 661
OTHER (FLEET)	35 000 000	7 000 000	10 000 000
PUBLIC SAFETY	20 473 218	28 114 952	29 181 259
ROADS & STORMWATER	395 146 631	335 161 260	226 256 441
SPATIAL PLANNING	11 900 000	0	23 000 000
SUPPORT SERVICES	111 221 735	83 804 971	70 228 465
TRANSPORT PLANNING	145 800 000	85 193 164	86 517 100
WASTE MANAGEMENT	20 260 371	21 096 755	27 668 987
WASTE WATER	272 800 142	363 000 000	97 000 000
WATER	104 191 420	248 573 410	373 761 505
TOTAL CAPITAL BUDGET PER SERVICE	1 660 238 597	1 721 705 566	1 614 507 492

The following graph provides a breakdown of the capital budget to be spent on infrastructure related projects over the MTREF.

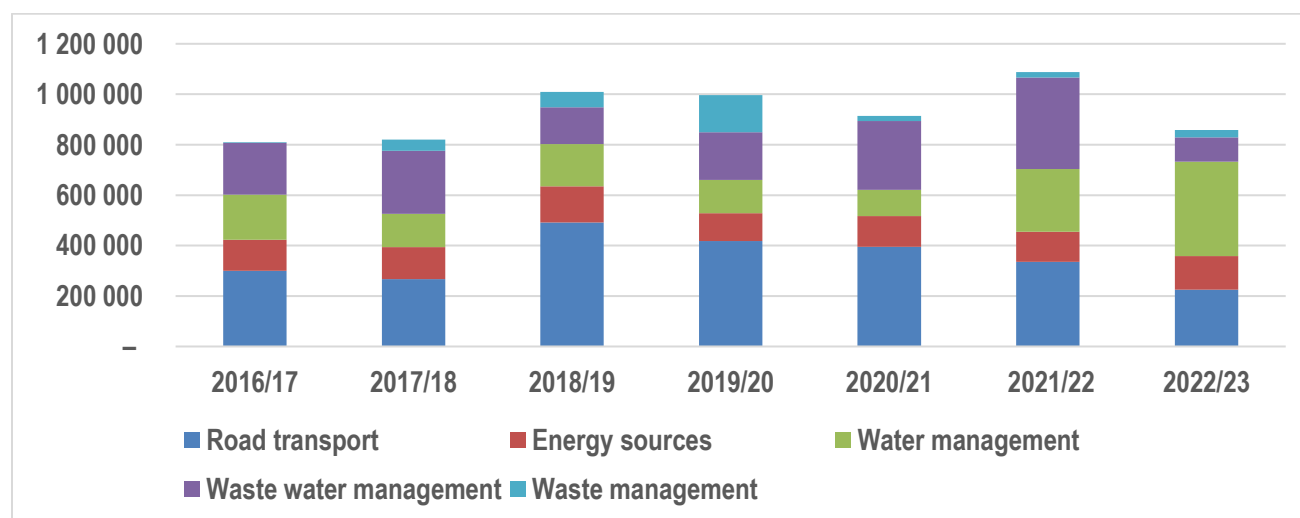


Figure 3: Capital Infrastructure Programme

1.7 ANNUAL BUDGET TABLES – CONSOLIDATED MUNICIPALITY

The following pages present the ten main budget tables as required in terms of section 8 of the Municipal Budget and Reporting Regulations. These tables set out the BCMM's 2020/2021 budget and MTREF for approval by the Council.

The municipality's only entity, Buffalo City Metropolitan Development Agency (BCMDA) whose mandate is to drive Buffalo City Metropolitan Municipality's development is fully functional. Appointment of Board members and administrative staff was done, and the Agency has started with the implementation of some developmental projects within the City in line with its mandate. This is an attempt to grow the local economy through encouraging private sector investment. To allow the agency to realise its mandate, the City has set aside an amount of (inclusive of vat) R46 million for 2020/21 financial year, R48 million in 2021/22 and R51 million in 2022/23 financial years as an operational grant to the agency. The City will also transfer an amount of (inclusive of vat) R50 million and R50 million in each of the two-outer years for capital projects that will be implemented by the entity.

Table 18: MBRR Table A1 – Consolidated Budget Summary

Description	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Financial Performance									
Property rates	858 852	973 025	1 295 503	1 552 051	1 552 051	1 552 051	1 687 667	1 822 681	1 950 268
Service charges	2 593 542	2 576 079	2 823 913	3 419 056	3 367 842	3 367 842	3 546 712	3 779 892	4 114 507
Investment revenue	148 011	126 690	98 690	110 025	89 554	89 554	54 473	57 200	60 064
Transfers recognised - operational	1 304 827	817 569	1 025 375	1 136 152	1 239 197	1 239 197	1 230 979	1 359 287	1 373 212
Other own revenue	372 514	852 858	900 162	925 725	897 542	897 542	987 720	1 075 977	1 182 269
Total Revenue (excluding capital transfers and contributions)	5 277 747	5 346 222	6 143 643	7 143 008	7 146 186	7 146 186	7 507 552	8 095 037	8 680 320
Employee costs	1 627 383	1 876 853	2 049 669	2 259 759	2 275 673	2 275 673	2 354 465	2 499 220	2 648 595
Remuneration of councillors	55 482	60 373	63 066	68 485	68 485	68 485	72 766	77 023	81 528
Depreciation & asset impairment	807 459	1 018 294	1 296 841	918 128	869 954	869 954	866 757	1 012 188	1 133 881
Finance charges	49 359	43 960	38 467	41 004	33 003	33 003	44 211	66 574	61 217
Materials and bulk purchases	1 558 514	1 635 797	1 715 466	2 010 702	1 999 783	1 999 783	2 185 127	2 356 962	2 579 411
Transfers and grants	43 173	39 330	47 193	48 175	138 061	138 061	115 981	143 778	125 065
Other expenditure	1 446 246	1 399 808	1 635 637	1 795 845	1 755 023	1 755 023	1 867 645	1 937 317	2 049 832
Total Expenditure	5 587 617	6 074 416	6 846 339	7 142 098	7 139 982	7 139 982	7 506 953	8 093 062	8 679 528
Surplus/(Deficit)	(309 870)	(728 194)	(702 696)	911	6 204	6 204	599	1 975	791

MBRR Table A1 – Consolidated Budget Summary (continued)

Description	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	669 780	930 588	894 057	974 549	1 323 855	1 323 855	808 929	717 223	733 991
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions) & Transfers and subsidies - capital (in-kind - all)	-	-	279 067	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions	359 911	202 393	470 428	975 460	1 330 059	1 330 059	809 528	719 198	734 783
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year	359 911	202 393	470 428	975 460	1 330 059	1 330 059	809 528	719 198	734 783
Capital expenditure & funds sources									
Capital expenditure	1 283 956	1 332 249	1 760 015	1 737 413	2 233 410	2 233 410	1 660 239	1 721 706	1 614 507
Transfers recognised - capital	669 780	834 431	894 057	1 039 831	1 323 855	1 323 855	806 419	714 463	730 241
Borrowing	-	-	-	69 582	-	-	230 800	445 000	350 000
Internally generated funds	614 176	497 818	865 958	628 000	909 556	909 556	623 019	562 243	534 266
Total sources of capital funds	1 283 956	1 332 249	1 760 015	1 737 413	2 233 410	2 233 410	1 660 239	1 721 706	1 614 507

MBRR Table A1 – Consolidated Budget Summary (continued)

Description	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousands									
<u>Financial position</u>									
Total current assets	2 995 990	3 119 778	2 766 496	3 463 641	2 828 640	2 828 640	2 699 673	3 041 569	3 514 548
Total non current assets	16 267 774	19 262 624	20 813 812	20 818 954	21 314 951	21 314 951	22 539 836	23 238 032	23 563 024
Total current liabilities	1 310 000	1 741 645	1 714 855	1 716 206	1 714 976	1 714 976	1 332 145	1 402 388	1 451 843
Total non current liabilities	915 192	1 044 202	978 302	825 708	825 708	825 708	1 088 289	1 495 328	1 844 696
Community wealth/Equity	17 038 571	19 596 555	20 887 151	21 740 680	21 602 906	21 602 906	22 822 575	23 391 884	23 794 034
<u>Cash flows</u>									
Net cash from (used) operating	591 524	1 500 050	1 156 497	1 823 466	2 132 697	2 132 697	1 582 471	1 650 704	1 780 011
Net cash from (used) investing	(1 224 613)	(1 317 014)	(1 757 789)	(1 737 413)	(2 233 410)	(2 233 410)	(1 660 239)	(1 721 706)	(1 614 507)
Net cash from (used) financing	(50 709)	(47 642)	(52 572)	12 733	(55 619)	(55 619)	176 405	396 250	290 043
Cash/cash equivalents at the year end	1 690 102	1 825 497	1 171 633	1 650 302	1 015 301	1 015 301	1 105 758	1 431 007	1 886 553
<u>Cash backing/surplus reconciliation</u>									
Cash and investments available	1 690 102	1 825 497	1 171 633	1 650 302	1 015 301	1 015 301	1 105 758	1 431 007	1 886 553
Application of cash and investments	(107 727)	500 730	187 559	69 986	78 807	78 807	(159 365)	(146 844)	(102 046)
Balance - surplus (shortfall)	1 797 829	1 324 767	984 074	1 580 316	936 494	936 494	1 265 123	1 577 851	1 988 598
<u>Asset management</u>									
Asset register summary (WDV)	16 158 236	18 685 213	21 976 435	20 685 845	21 181 842	21 181 842	21 915 561	22 585 040	22 879 995
Depreciation	807 459	1 018 294	1 296 841	918 128	869 954	869 954	866 757	1 012 188	1 133 881
Renewal and Upgrading of Existing Assets	715 871	453 041	576 650	743 462	962 284	962 284	451 184	440 145	395 841
Repairs and Maintenance	378 998	355 903	392 896	392 583	397 910	397 910	399 034	458 889	505 039
<u>Free services</u>									
Cost of Free Basic Services provided	–	161 852	413 393	444 231	444 231	444 231	477 489	516 925	562 307
Revenue cost of free services provided	98 766	33 089	109 517	197 543	197 543	197 543	214 804	231 989	248 228
<u>Households below minimum service level</u>									
Water:	1	1	5	4	4	4	3	2	1
Sanitation/sewerage:	20	20	41	40	40	40	31	31	31
Energy:	46	43	42	40	40	40	39	39	38
Refuse:	2	2	41	41	41	41	41	41	41

Explanatory notes to MBRR Table A1 – Budget Summary

1. Table A1 is a budget summary and provides a concise overview of the City's budget from all of the major financial perspectives (operating, capital expenditure, financial position, cash flow, and MFMA funding compliance).
2. The table provides an overview of the amounts approved by Council for operating performance, resources deployed to capital expenditure, financial position, cash and funding compliance, as well as the municipality's commitment to eliminating basic service delivery backlogs.
3. Financial management reforms emphasise the importance of the municipal budget being funded. This requires the simultaneous assessment of the Financial Performance, Financial Position and Cash Flow Budgets, along with the Capital Budget. The Budget Summary provides the key information in this regard:
 - a. The operating surplus/deficit (after Total Expenditure) is positive over the MTREF. The 2020/21 financial year indicates an operating surplus excluding capital transfers of R0.599 million, R2 million and R0.791 million for the two outer years.
 - b. Capital expenditure is balanced by capital funding sources, of which
 - i. Transfers recognised is reflected on the Financial Performance Budget;
 - ii. Borrowing is incorporated in the net cash from financing on the Cash Flow Budget.
 - iii. Internally generated funds are financed from a combination of the current operating surplus and accumulated cash-backed surpluses from previous years. The amount is incorporated in the Net cash from investing on the Cash Flow Budget. The fact that the municipality's cash flow remains positive and is improving indicates that the necessary cash resources are available to fund the Capital Budget.

4. The municipality's budget is fully funded and cash-backed and will be generating a surplus in the two outer years of the MTREF period to ensure a more balanced funding mix for capital projects.
5. Even though the Council is placing great emphasis on securing the financial sustainability of the municipality, this is not being done at the expense of services to the poor. The municipality continues to make progress in addressing service delivery backlogs.

Table 19: MBRR Table A2 – Budgeted Financial Performance (revenue and expenditure by function classification)

Functional Classification Description R thousand	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Revenue - Functional									
Governance and administration	2 018 637	2 166 898	2 726 403	2 729 981	2 731 612	2 731 612	2 908 586	3 137 140	3 352 610
Executive and council	22 632	31 030	22 482	35 159	35 159	35 159	32 779	23 045	22 491
Finance and administration	1 985 497	2 135 868	2 703 921	2 694 822	2 696 453	2 696 453	2 875 807	3 114 094	3 330 118
Internal audit	10 508	–	–	–	–	–	–	–	–
Community and public safety	457 855	283 734	381 581	608 124	842 790	842 790	622 417	640 696	711 905
Community and social services	32 873	27 483	24 784	31 203	31 203	31 203	31 934	32 992	34 586
Sport and recreation	7 608	49 331	4 521	5 676	5 676	5 676	6 183	6 710	7 160
Public safety	126 221	62 639	166 093	175 724	175 724	175 724	190 904	203 585	215 465
Housing	290 848	144 247	185 279	395 491	630 157	630 157	393 365	397 376	454 659
Health	306	35	903	29	29	29	32	34	35
Economic and environmental services	243 014	470 294	504 859	575 202	676 901	676 901	513 478	448 740	439 077
Planning and development	33 653	119 042	221 106	367 180	411 379	411 379	300 689	258 420	252 505
Road transport	209 257	350 079	282 681	204 417	261 917	261 917	208 873	186 184	182 244
Environmental protection	104	1 174	1 071	3 605	3 605	3 605	3 915	4 135	4 328
Trading services	3 180 201	3 334 669	3 678 505	4 174 601	4 169 087	4 169 087	4 228 210	4 520 333	4 866 257
Energy sources	1 757 018	1 752 375	1 854 974	2 259 485	2 213 272	2 213 272	2 273 390	2 383 310	2 594 823
Water management	583 097	558 449	796 939	806 126	811 626	811 626	864 701	1 012 516	1 050 629
Waste water management	546 998	651 352	602 556	587 569	622 769	622 769	602 537	595 691	647 331
Waste management	293 087	372 493	424 035	521 421	521 421	521 421	487 582	528 816	573 474
Other	47 821	21 215	25 418	29 650	49 650	49 650	43 789	65 352	44 463
Total Revenue - Functional	5 947 527	6 276 809	7 316 767	8 117 558	8 470 041	8 470 041	8 316 481	8 812 261	9 414 311
Expenditure - Functional									
Governance and administration	1 012 527	1 310 076	1 151 325	1 500 467	1 504 918	1 504 918	1 531 830	1 586 013	1 680 951
Executive and council	293 355	351 894	390 860	429 182	447 692	447 692	436 341	442 542	461 605
Finance and administration	494 998	948 537	751 422	1 056 121	1 043 162	1 043 162	1 081 979	1 129 266	1 204 192
Internal audit	224 174	9 644	9 043	15 164	14 064	14 064	13 510	14 205	15 154
Community and public safety	693 786	617 898	1 013 339	990 791	1 035 856	1 035 856	1 073 889	1 147 556	1 221 253
Community and social services	116 398	99 350	116 150	104 032	106 182	106 182	150 844	160 243	170 857
Sport and recreation	70 287	290 313	317 603	239 476	239 914	239 914	305 910	326 581	347 714
Public safety	302 304	86 798	480 926	401 328	406 643	406 643	436 528	469 677	499 804
Housing	171 503	105 092	57 397	201 210	236 877	236 877	133 967	140 960	149 372
Health	33 295	36 346	41 263	44 744	46 241	46 241	46 641	50 096	53 506
Economic and environmental services	968 765	962 249	1 276 481	831 640	793 344	793 344	847 591	1 044 324	1 088 990
Planning and development	303 791	200 575	448 728	212 101	224 456	224 456	259 799	309 529	306 236
Road transport	543 622	738 605	803 260	596 715	546 113	546 113	558 138	703 226	749 175
Environmental protection	121 352	23 069	24 493	22 824	22 774	22 774	29 654	31 568	33 579
Trading services	2 897 361	3 103 545	3 318 934	3 676 200	3 664 264	3 664 264	3 920 661	4 140 768	4 537 097
Energy sources	1 666 907	1 854 018	2 027 332	2 262 563	2 240 566	2 240 566	2 400 027	2 539 501	2 788 234
Water management	601 544	623 453	599 867	615 516	619 299	619 299	695 248	743 648	805 051
Waste water management	326 508	303 305	301 628	436 078	435 878	435 878	444 158	458 375	514 405
Waste management	302 402	322 769	390 107	362 043	368 520	368 520	381 229	399 244	429 407
Other	15 816	80 109	86 862	143 000	141 600	141 600	132 981	174 402	151 237
Total Expenditure - Functional	5 588 255	6 073 878	6 846 941	7 142 098	7 139 982	7 139 982	7 506 953	8 093 062	8 679 528
Surplus/(Deficit) for the year	359 272	202 931	469 826	975 460	1 330 059	1 330 059	809 528	719 198	734 783

Explanatory notes to MBRR Table A2 – Budgeted Financial Performance (revenue and expenditure by functional classification)

1. Table A2 above is an overview of the budgeted financial performance in relation to revenue and expenditure per functional classification.
2. Total Revenue on this table includes capital revenues (Transfers recognised – capital).
3. The surplus of R809 million reflected in the 2020/21 financial year includes Transfers recognised - capital (Capital Grants and Donations received), while the expenditure category excludes these transfers.
4. As a general principle the revenues for the Trading Services should exceed their expenditures. The City is undertaking a detailed study of the functions that are operating at a deficit to explore ways of improving efficiencies and provide a basis for re-evaluating the function's tariff structure.

Table 20: MBRR Table A3 – Budgeted Financial Performance (revenue and expenditure by municipal vote)

Vote Description R thousand	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Revenue by Vote									
Vote 1 - Directorate - Executive Support Services	2 300	1 138	419	-	436	436	-	-	-
Vote 2 - Directorate - Municipal Manager	20 899	30 698	22 544	34 559	34 559	34 559	32 128	22 358	21 773
Vote 3 - Directorate - Human Settlement	290 857	144 247	185 279	395 491	630 157	630 157	393 365	397 376	454 659
Vote 4 - Directorate - Chief Financial Officer	1 981 746	2 131 393	2 658 911	2 671 898	2 673 093	2 673 093	2 855 470	3 093 132	3 307 699
Vote 5 - Directorate - Corporate Services	10 478	11 830	14 021	14 901	14 901	14 901	12 166	12 104	12 828
Vote 6 - Directorate - Infrastructure Services	3 098 517	3 235 535	3 537 151	3 857 597	3 909 583	3 909 583	3 949 502	4 177 701	4 475 026
Vote 7 - Directorate - Spatial Planning And Development	49 190	110 342	247 553	314 111	332 478	332 478	172 866	89 078	98 687
Vote 8 - Directorate - Health / Public Safety & Emergency Services	126 408	139 394	166 997	175 754	175 754	175 754	190 936	203 618	215 500
Vote 9 - Directorate - Municipal Services	333 671	450 480	454 412	561 905	561 905	561 905	529 614	572 653	619 549
Vote 10 - Directorate - Economic Development & Agencies	33 460	21 753	29 480	91 342	137 174	137 174	180 434	244 240	208 590
Total Revenue by Vote	5 947 527	6 276 809	7 316 767	8 117 558	8 470 041	8 470 041	8 316 481	8 812 261	9 414 311
Expenditure by Vote to be appropriated									
Vote 1 - Directorate - Executive Support Services	203 993	229 773	264 677	308 243	323 009	323 009	290 855	307 311	324 129
Vote 2 - Directorate - Municipal Manager	89 362	176 395	199 632	124 676	128 746	128 746	148 158	139 290	140 816
Vote 3 - Directorate - Human Settlement	171 503	105 092	57 397	201 210	236 877	236 877	133 967	140 960	149 372
Vote 4 - Directorate - Chief Financial Officer	593 683	616 299	380 705	587 424	587 550	587 550	627 891	642 236	679 404
Vote 5 - Directorate - Corporate Services	158 063	124 686	154 396	251 127	246 427	246 427	243 553	256 828	275 474
Vote 6 - Directorate - Infrastructure Services	3 074 222	3 348 091	3 800 756	3 972 415	3 901 626	3 901 626	4 161 751	4 517 134	4 928 616
Vote 7 - Directorate - Spatial Planning And Development	281 373	293 906	500 010	318 067	301 652	301 652	282 856	301 365	335 236
Vote 8 - Directorate - Health / Public Safety & Emergency Services	335 599	368 787	526 944	452 199	459 010	459 010	488 866	525 859	559 772
Vote 9 - Directorate - Municipal Services	610 438	731 278	843 598	722 249	731 264	731 264	861 939	911 550	975 095
Vote 10 - Directorate - Economic Development & Agencies	70 020	79 571	118 827	204 489	223 822	223 822	267 116	350 528	311 614
Total Expenditure by Vote	5 588 255	6 073 878	6 846 941	7 142 098	7 139 982	7 139 982	7 506 953	8 093 062	8 679 528
Surplus/(Deficit) for the year	359 272	202 931	469 826	975 460	1 330 059	1 330 059	809 528	719 198	734 783

Explanatory notes to MBRR Table A3 - Budgeted Financial Performance (revenue and expenditure by municipal vote)

1. Table A3 above is a view of the budgeted financial performance in relation to the revenue and expenditure per municipal vote. This table facilitates the view of the budgeted operating performance in relation to the organisational structure of the City. This indicates the operating surplus or deficit of a vote.

Table 21: MBRR Table A4 – Budgeted Financial Performance (revenue and expenditure by source and type)

Description	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Revenue By Source									
Property rates	858 852	973 025	1 295 503	1 552 051	1 552 051	1 552 051	1 687 667	1 822 681	1 950 268
Service charges - electricity revenue	1 695 665	1 659 783	1 739 494	2 161 342	2 110 129	2 110 129	2 184 209	2 297 788	2 502 291
Service charges - water revenue	452 690	366 159	503 580	583 149	583 149	583 149	631 338	688 790	751 470
Service charges - sanitation revenue	233 728	304 956	328 923	363 587	363 587	363 587	397 037	430 785	467 402
Service charges - refuse revenue	211 459	245 181	251 916	310 978	310 978	310 978	334 128	362 529	393 344
Rental of facilities and equipment	16 424	20 068	20 704	19 214	19 214	19 214	20 885	22 681	24 496
Interest earned - external investment	148 011	126 690	98 690	110 025	89 554	89 554	54 473	57 200	60 064
Interest earned - outstanding debtors	50 425	49 322	67 093	59 465	80 965	80 965	88 009	95 577	103 224
Dividends received									
Fines, penalties and forfeits	16 896	23 698	24 938	18 134	18 134	18 134	19 712	21 407	23 120
Licences and permits	14 225	14 250	14 300	15 955	15 955	15 955	17 343	18 835	20 341
Agency services	–	25 683	26 198	34 334	33 839	33 839	43 909	43 070	46 195
Transfers and subsidies	1 304 827	817 569	1 025 375	1 136 152	1 239 197	1 239 197	1 230 979	1 359 287	1 373 212
Other revenue	274 544	719 838	746 927	778 623	729 435	729 435	797 862	874 407	964 893
Gains									
Total Revenue (excluding capital transfers and contributions)	5 277 747	5 346 222	6 143 643	7 143 008	7 146 186	7 146 186	7 507 552	8 095 037	8 680 320
Expenditure By Type									
Employee related costs	1 627 383	1 876 853	2 049 669	2 259 759	2 275 673	2 275 673	2 354 465	2 499 220	2 648 595
Remuneration of councillors	55 482	60 373	63 066	68 485	68 485	68 485	72 766	77 023	81 528
Debt impairment	203 883	321 277	373 183	372 833	368 992	368 992	497 286	420 209	454 876
Depreciation & asset impairment	807 459	1 018 294	1 296 841	918 128	869 954	869 954	866 757	1 012 188	1 133 881
Finance charges	49 359	43 960	38 467	41 004	33 003	33 003	44 211	66 574	61 217
Bulk purchases	1 558 514	1 552 488	1 628 957	1 938 461	1 921 362	1 921 362	2 057 476	2 215 054	2 428 707
Other materials	–	83 309	86 509	72 241	78 421	78 421	127 652	141 908	150 705
Contracted services	1 036	2 938	6 449	888 061	917 349	917 349	829 196	915 402	963 412
Transfers and subsidies	43 173	39 330	47 193	48 175	138 061	138 061	115 981	143 778	125 065
Other expenditure	1 204 962	1 054 579	1 209 680	534 951	468 682	468 682	541 164	601 706	631 544
Losses	36 365	21 014	46 325	–	–	–	–	–	–
Total Expenditure	5 587 617	6 074 416	6 846 339	7 142 098	7 139 982	7 139 982	7 506 953	8 093 062	8 679 528
Surplus/(Deficit)	(309 870)	(728 194)	(702 696)	911	6 204	6 204	599	1 975	791
Transfers and subsidies - capital (monetary allocations) (National /	669 780	930 588	894 057	974 549	1 323 855	1 323 855	808 929	717 223	733 991
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational	–	–	–	–	–	–	–	–	–
Transfers and subsidies - capital (in-kind - all)			279 067						
Surplus/(Deficit) after capital transfers & contributions	359 911	202 393	470 428	975 460	1 330 059	1 330 059	809 528	719 198	734 783
Taxation	638	(538)	602						
Surplus/(Deficit) after taxation	359 272	202 931	469 826	975 460	1 330 059	1 330 059	809 528	719 198	734 783
Attributable to minorities									
Surplus/(Deficit) attributable to Share of surplus/ (deficit) of	359 272	202 931	469 826	975 460	1 330 059	1 330 059	809 528	719 198	734 783
Surplus/(Deficit) for the year	359 272	202 931	469 826	975 460	1 330 059	1 330 059	809 528	719 198	734 783

Explanatory notes to MBRR Table A4 - Budgeted Financial Performance (revenue and expenditure by source and type)

1. Total operating revenue is R7.51 billion in 2020/21 and escalates to R8.09 billion and R8.68 billion by 2021/22 and 2022/23 respectively. This represents a year-on-year increase of 5.06% for 2020/21 financial year, 7.83% for 2021/22 financial year and remains at 7.23% for the 2022/23 financial year.
2. Revenue to be generated from property rates is R1.69 billion in the 2020/21 financial year and increases to R1.82 billion in 2021/22 and further increases to R1.95 billion in 2022/23. The property rates represent 23% of the operating revenue base of the City and therefore remains a significant funding source for the municipality. It remains relatively constant over the medium-term. The projected tariff is 8.5% in 2020/21 financial year, 8% in 2021/22 and 7% in 2022/23.
3. Services charges relating to electricity, water, sanitation and refuse removal constitutes the biggest component of the revenue basket of the City totalling R3.55 billion for the 2020/21 financial year and increasing to R4.11 billion by 2022/23. For the 2020/21 financial year, services charges amount to 47% of the total revenue base and it remains stagnant over the MTREF period.
4. Transfers recognised – operating includes the local government equitable share and other operating grants from national and provincial government. Transfers & Subsidies increase from R1.23 billion in 2020/21 to R1.37 billion in 2022/23.

The graph below provides a view of the main sources of revenue over the MTREF.

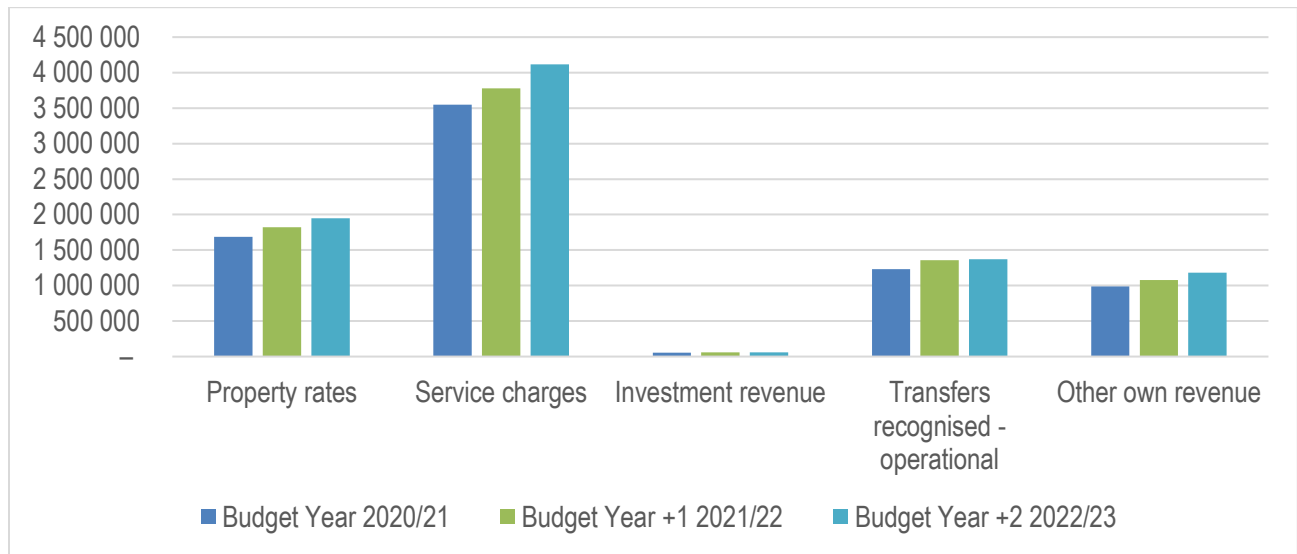


Figure 4: Revenue by source

5. Bulk Purchases have increased from 2020/21 financial year as a result of annual increase, escalating from R2.06 billion to R2.43 billion in 2022/23.
6. Employee Related Costs are one of the main cost drivers within the City's operating expenditure budget increasing from R2.35 billion in 2020/21 to R2.65 billion in 2022/23. The increase is mainly due to annual increase projection as per the Salary and Wage Collective Agreement of 6.25%.
7. Employee Related Costs and Bulk Purchases are the main cost drivers within the municipality. Ongoing operational gains and efficiencies are continuously identified to lessen the impact of wage and bulk tariff increases in future years.
8. Depreciation & Asset Impairment totals R867 million for the 2020/21 financial year. The calculation of depreciation on new capital expenditure is based on variables such as asset class and lifespan depending on the nature of the asset. This figure represents the cost component of the depreciation.

9. Contracted Services increases from R829 million in 2020/21 to R963 million in 2022/23 and includes budgetary provision for repairs and maintenance.

The graph below provides a view of the main expenditure types over the MTREF.

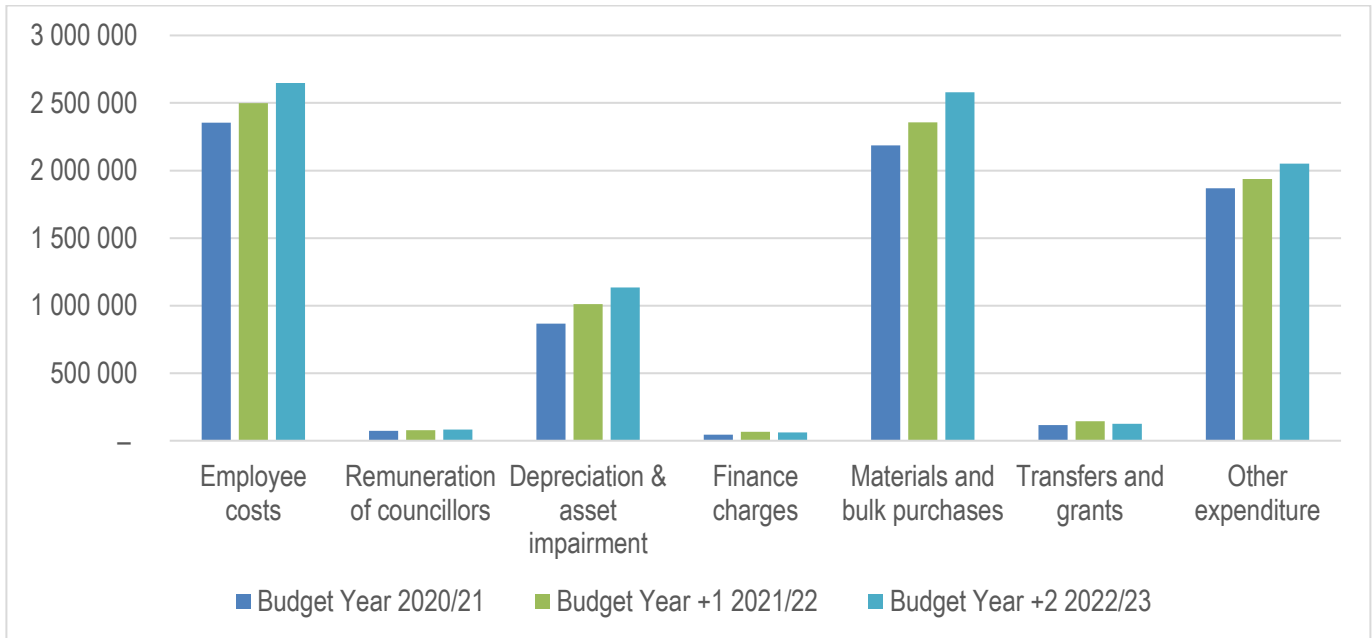


Figure 5: Expenditure by type

Table 22: MBRR Table A5 - Budgeted Capital Expenditure by vote, functional classification and funding source

Vote Description R thousand	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Capital expenditure - Vote									
Multi-year expenditure to be appropriated									
Vote 1 - Directorate - Executive Support Services	2 454	2 425	2 699	500	3 500	3 500	4 000	500	500
Vote 2 - Directorate - Municipal Manager	54 388	46 578	138 443	6 664	6 744	6 744	5 669	4 969	500
Vote 3 - Directorate - Human Settlement	176 555	131 608	154 871	252 782	451 782	451 782	312 493	312 758	366 122
Vote 4 - Directorate - Chief Financial Officer	16 415	10 963	23 152	141 858	132 471	132 471	83 094	63 743	57 049
Vote 5 - Directorate - Corporate Services	926	1 414	655	45 910	46 024	46 024	13 499	9 582	5 130
Vote 6 - Directorate - Infrastructure Services	867 655	858 332	1 020 173	700 606	861 965	861 965	928 515	1 073 155	839 619
Vote 7 - Directorate - Spatial Planning And Development	73 678	136 743	229 832	307 351	359 762	359 762	158 200	85 693	110 017
Vote 8 - Directorate - Health / Public Safety & Emergency Services	10 753	19 559	34 533	24 650	28 307	28 307	20 973	28 115	30 181
Vote 9 - Directorate - Municipal Services	48 423	92 198	120 108	158 121	226 852	226 852	49 310	47 897	75 989
Vote 10 - Directorate - Economic Development & Agencies	32 708	32 430	35 549	98 970	116 004	116 004	84 485	95 293	129 401
Capital multi-year expenditure sub-total	1 283 956	1 332 249	1 760 015	1 737 413	2 233 410	2 233 410	1 660 239	1 721 706	1 614 507
Single-year expenditure to be appropriated									
Vote 1 - Directorate - Executive Support Services	-	-	-	-	-	-	-	-	-
Vote 2 - Directorate - Municipal Manager	-	-	-	-	-	-	-	-	-
Vote 3 - Directorate - Human Settlement	-	-	-	-	-	-	-	-	-
Vote 4 - Directorate - Chief Financial Officer	-	-	-	-	-	-	-	-	-
Vote 5 - Directorate - Corporate Services	-	-	-	-	-	-	-	-	-
Vote 6 - Directorate - Infrastructure Services	-	-	-	-	-	-	-	-	-
Vote 7 - Directorate - Spatial Planning And Development	-	-	-	-	-	-	-	-	-
Vote 8 - Directorate - Health / Public Safety & Emergency Services	-	-	-	-	-	-	-	-	-
Vote 9 - Directorate - Municipal Services	-	-	-	-	-	-	-	-	-
Vote 10 - Directorate - Economic Development & Agencies	-	-	-	-	-	-	-	-	-
Capital single-year expenditure sub-total	-	-	-	-	-	-	-	-	-
Total Capital Expenditure - Vote	1 283 956	1 332 249	1 760 015	1 737 413	2 233 410	2 233 410	1 660 239	1 721 706	1 614 507

MBRR Table A5 - Budgeted Capital Expenditure by vote, functional classification and funding source (continued)

Vote Description R thousand	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Capital Expenditure - Functional									
Governance and administration	133 774	172 856	252 178	225 114	228 338	228 338	153 162	85 794	89 178
Executive and council	56 853	49 002	137 947	47 424	45 504	45 504	20 518	7 880	5 130
Finance and administration	75 992	123 854	111 036	177 690	182 834	182 834	132 644	77 914	84 049
Internal audit	930	-	3 196	-	-	-	-	-	-
Community and public safety	235 751	182 770	248 314	324 264	556 456	556 456	362 267	367 423	444 123
Community and social services	20 174	10 721	22 562	12 123	22 332	22 332	10 800	15 500	27 900
Sport and recreation	24 023	35 136	37 560	34 910	58 486	58 486	18 100	11 050	19 920
Public safety	5 527	4 783	31 692	23 250	22 657	22 657	20 373	21 500	29 181
Housing	185 021	131 608	154 871	252 782	451 782	451 782	312 493	312 758	366 122
Health	1 005	522	1 628	1 200	1 200	1 200	500	6 615	1 000
Economic and environmental services	366 520	390 459	708 798	649 295	755 857	755 857	543 957	423 615	323 524
Planning and development	65 006	121 441	215 787	354 451	334 445	334 445	148 810	88 454	97 767
Road transport	300 190	266 693	491 793	294 844	417 970	417 970	395 147	335 161	225 756
Environmental protection	1 324	2 325	1 218	-	3 442	3 442	-	-	-
Trading services	510 467	553 666	516 918	505 051	579 037	579 037	518 879	752 340	632 032
Energy sources	123 461	127 663	143 106	102 500	110 122	110 122	121 377	119 420	132 601
Water management	178 075	132 049	166 997	83 500	132 444	132 444	104 191	248 573	373 762
Waste water management	205 993	249 859	146 835	207 762	189 429	189 429	272 800	363 000	97 500
Waste management	2 938	44 096	59 981	111 289	147 042	147 042	20 510	21 347	28 169
Other	37 444	32 498	33 807	33 688	113 722	113 722	81 975	92 533	125 651
Total Capital Expenditure - Functional	1 283 956	1 332 249	1 760 015	1 737 413	2 233 410	2 233 410	1 660 239	1 721 706	1 614 507
Funded by:									
National Government	665 578	834 202	886 601	974 549	1 322 274	1 322 274	806 419	714 463	730 241
Provincial Government	4 202	-	7 456	-	1 580	1 580	-	-	-
District Municipality	-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)	-	229	-	65 282	-	-	-	-	-
Transfers recognised - capital	669 780	834 431	894 057	1 039 831	1 323 855	1 323 855	806 419	714 463	730 241
Borrowing	-	-	-	69 582	-	-	230 800	445 000	350 000
Internally generated funds	614 176	497 818	865 958	628 000	909 556	909 556	623 019	562 243	534 266
Total Capital Funding	1 283 956	1 332 249	1 760 015	1 737 413	2 233 410	2 233 410	1 660 239	1 721 706	1 614 507

Explanatory notes to MBRR Table A5 Budgeted Capital Expenditure by vote, functional classification and funding source

1. Table A5 is a breakdown of the capital programme in relation to capital expenditure by municipal vote (multi-year and single-year appropriations); capital expenditure by functional classification; and the funding sources necessary to fund the capital budget, including information on capital transfers from national and provincial departments.
2. The MFMA provides that a municipality may approve multi-year or single-year capital budget appropriations. In relation to multi-year appropriations, for 2020/21 R1.66 billion has been allocated, R1.72 billion in 2021/22 and R1.61 billion in 2022/23.
3. The capital programme is funded from National Government Grants (Capital Transfers), Internally Generated Funds from prior and current year surpluses and Borrowings. For 2020/21, Capital transfers represent 49% of Capital Expenditure and decreases to 45% by 2022/23.
4. It needs to be noted that the institution has made a strategic decision to utilize own funds to mainly replace existing infrastructure assets in the urban core of the City. The total amount of own funding is R623 million in 2020/21, it decreases to R562 million in the 2021/22 financial year and a further decrease to R534 million in 2022/23 financial year.
5. Borrowing has been provided for the 2020/21 financial year at R231 million, increasing to R445 million in 2021/22 and decreases to R350 million in the 2022/23 financial year.

Table 23: MBRR Table A6 - Budgeted Financial Position

Description	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand									
ASSETS									
Current assets									
Cash	24 591	165 104	247 014	80 155	80 155	80 155	80 155	80 500	80 700
Call investment deposits	1 665 511	1 660 393	924 619	1 570 148	935 146	935 146	1 025 604	1 350 507	1 805 853
Consumer debtors	456 548	897 283	974 079	798 270	798 270	798 270	945 195	932 001	918 221
Other debtors	810 770	354 209	583 606	968 000	968 000	968 000	609 869	637 923	667 267
Current portion of long-term receivables	–	–	–	–	–	–	–	–	–
Inventory	38 570	42 790	37 178	47 069	47 069	47 069	38 851	40 638	42 507
Total current assets	2 995 990	3 119 778	2 766 496	3 463 641	2 828 640	2 828 640	2 699 673	3 041 569	3 514 548
Non current assets									
Long-term receivables	–	–	–	–	–	–	–	–	–
Investments	–	–	–	–	–	–	–	–	–
Investment property	396 276	392 623	401 546	534 856	572 764	572 764	419 616	433 918	459 108
Investment in Associate	109 474	567 925	597 392	133 109	133 109	133 109	624 275	652 992	683 029
Property, plant and equipment	15 705 107	18 227 831	19 744 457	20 074 795	20 523 208	20 523 208	21 422 360	22 079 152	22 340 376
Biological	–	–	–	–	–	–	–	–	–
Intangible	7 073	23 863	19 903	20 773	28 045	28 045	20 799	16 756	22 756
Other non-current assets	49 844	50 382	50 513	55 420	57 825	57 825	52 787	55 215	57 755
Total non current assets	16 267 774	19 262 624	20 813 812	20 818 954	21 314 951	21 314 951	22 539 836	23 238 032	23 563 024
TOTAL ASSETS	19 263 763	22 382 402	23 580 308	24 282 595	24 143 591	24 143 591	25 239 509	26 279 600	27 077 572
LIABILITIES									
Current liabilities									
Bank overdraft	–	–	–	–	–	–	–	–	–
Borrowing	47 642	52 572	57 974	56 849	55 619	55 619	48 750	59 957	47 660
Consumer deposits	57 321	60 013	64 109	79 135	79 135	79 135	66 994	70 076	73 299
Trade and other payables	1 018 313	1 342 595	1 297 520	1 335 430	1 335 430	1 335 430	907 862	949 624	993 307
Provisions	186 724	286 465	295 253	244 792	244 792	244 792	308 539	322 732	337 577
Total current liabilities	1 310 000	1 741 645	1 714 855	1 716 206	1 714 976	1 714 976	1 332 145	1 402 388	1 451 843
Non current liabilities									
Borrowing	398 126	345 554	287 581	246 225	246 225	246 225	366 485	740 321	1 054 958
Provisions	517 066	698 648	690 722	579 483	579 483	579 483	721 804	755 007	789 737
Total non current liabilities	915 192	1 044 202	978 302	825 708	825 708	825 708	1 088 289	1 495 328	1 844 696
TOTAL LIABILITIES	2 225 192	2 785 847	2 693 157	2 541 914	2 540 684	2 540 684	2 420 434	2 897 716	3 296 539
NET ASSETS	17 038 571	19 596 555	20 887 151	21 740 680	21 602 906	21 602 906	22 819 075	23 381 884	23 781 034
COMMUNITY WEALTH/EQUITY									
Accumulated Surplus/(Deficit)	10 113 472	10 550 325	11 020 151	11 785 177	11 647 403	11 647 403	12 511 560	12 606 563	12 512 588
Reserves	6 925 099	9 046 230	9 866 999	9 955 503	9 955 503	9 955 503	10 311 014	10 785 321	11 281 446
TOTAL COMMUNITY WEALTH/EQUITY	17 038 571	19 596 555	20 887 151	21 740 680	21 602 906	21 602 906	22 822 575	23 391 884	23 794 034

Explanatory notes to MBRR Table A6 - Budgeted Financial Position

1. MBRR table A6 is consistent with international standards of good financial management practice and improves understandability for councilors and management of the impact of the budget on the statement of financial position (balance sheet).
2. This format of presenting the statement of financial position is aligned to GRAP1, which is generally aligned to the international version which presents Assets Less Liabilities as “accounting” Community Wealth. The order of items within each group illustrates items in order of liquidity; i.e. assets readily converted to cash, or liabilities immediately required to be met from cash, appear first.
3. MBRR table A6 is supported by an extensive table of notes (MBRR table SA3) providing a detailed analysis of the major components of a number of items, including:
 - i. Call investments deposits;
 - ii. Consumer debtors;
 - iii. Property, plant and equipment;
 - iv. Trade and other payables;
 - v. Provisions non-current;
 - vi. Changes in net assets; and
 - vii. Reserves
4. The municipal equivalent of equity is Community Wealth/Equity. The justification is that ownership and the net assets of the municipality belong to the community.
5. Any movement on the Budgeted Financial Performance or the Capital Budget will inevitably impact on the Budgeted Financial Position. As an example, the collection rate assumption will impact on the cash position of the municipality and subsequently inform the level of cash and cash equivalents at year end. Similarly, the collection rate assumption should inform the budget appropriation for debt

impairment which in turn would impact on the provision for bad debts. These budget and planning assumptions form a critical link in determining the applicability and relevance of the budget as well as the determination of ratios and financial indicators. In addition, the funding compliance assessment is informed directly by forecasting the statement of financial position.

Table 24: MBRR Table A7 - Budgeted Cash Flow Statement

Description	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
CASH FLOW FROM OPERATING ACTIVITIES									
Receipts									
Property rates	858 852	973 025	1 295 503	1 435 647	1 435 647	1 435 647	1 527 339	1 685 980	1 803 998
Service charges	2 593 542	2 576 079	2 823 913	3 162 626	3 115 254	3 115 254	3 209 775	3 496 400	3 805 919
Other revenue	540 205	456 442	444 790	809 829	755 334	755 334	814 239	906 870	998 117
Transfers and Subsidies - Operational	894 796	817 569	921 187	1 126 922	1 239 197	1 239 197	1 230 979	1 359 287	1 373 212
Transfers and Subsidies - Capital	669 780	930 588	998 245	974 549	1 323 855	1 323 855	808 929	717 223	733 991
Interest	198 437	176 012	165 784	165 029	164 446	164 446	134 121	145 609	155 545
Dividends	-	-	-	-	-	-	-	-	-
Payments									
Suppliers and employees	(5 071 556)	(4 346 374)	(5 407 264)	(5 761 958)	(5 729 972)	(5 729 972)	(5 982 718)	(6 450 313)	(6 904 490)
Finance charges	(49 359)	(43 960)	(38 467)	(41 004)	(33 003)	(33 003)	(44 211)	(66 574)	(61 217)
Transfers and Grants	(43 173)	(39 330)	(47 193)	(48 175)	(138 061)	(138 061)	(115 981)	(143 778)	(125 065)
NET CASH FROM/(USED) OPERATING ACTIVITIES	591 524	1 500 050	1 156 497	1 823 466	2 132 697	2 132 697	1 582 471	1 650 704	1 780 011
CASH FLOWS FROM INVESTING ACTIVITIES									
Receipts									
Proceeds on disposal of PPE	56 169	15 235	2 226				-	-	-
Decrease (increase) in non-current receivables							-	-	-
Decrease (increase) in non-current investments							-	-	-
Payments									
Capital assets	(1 280 782)	(1 332 249)	(1 760 015)	(1 737 413)	(2 233 410)	(2 233 410)	(1 660 239)	(1 721 706)	(1 614 507)
NET CASH FROM/(USED) INVESTING ACTIVITIES	(1 224 613)	(1 317 014)	(1 757 789)	(1 737 413)	(2 233 410)	(2 233 410)	(1 660 239)	(1 721 706)	(1 614 507)
CASH FLOWS FROM FINANCING ACTIVITIES									
Receipts									
Short term loans	-			-	-	-	-	-	-
Borrowing long term/refinancing	-			69 582	-	-	230 800	445 000	350 000
Increase (decrease) in consumer deposits	-			-	-	-	-	-	-
Payments									
Repayment of borrowing	(50 709)	(47 642)	(52 572)	(56 849)	(55 619)	(55 619)	(54 396)	(48 750)	(59 957)
NET CASH FROM/(USED) FINANCING ACTIVITIES	(50 709)	(47 642)	(52 572)	12 733	(55 619)	(55 619)	176 405	396 250	290 043
NET INCREASE/ (DECREASE) IN CASH HELD	(683 798)	135 395	(653 864)	98 786	(156 332)	(156 332)	98 637	325 249	455 546
Cash/cash equivalents at the year begin:	2 373 900	1 690 102	1 825 497	1 551 516	1 171 633	1 171 633	1 007 121	1 105 758	1 431 007
Cash/cash equivalents at the year end:	1 690 102	1 825 497	1 171 633	1 650 302	1 015 301	1 015 301	1 105 758	1 431 007	1 886 553

Explanatory notes to MBRR Table A7 - Budgeted Cash Flow Statement

1. The budgeted cash flow statement is the first measurement in determining if the budget is funded.
2. It shows the expected level of cash in-flow versus cash out-flow that is likely to result from the implementation of the budget.
3. The cash and cash equivalents increase from R1.1 billion in the 2020/21 period to R1.43 billion in the 2021/22 financial year and further increases over the MTREF to R1.89 billion by 2022/23 financial year. The slight increase can be attributed to tariff increases over the MTREF period.
4. Provision has been made for the repayment of borrowing to the amount of R54 million for the 2020/21 financial year, based on the capital repayment in terms of the loan agreement.

Table 25: MBRR Table A8 – Cash Backed Reserves/Accumulated Surplus Reconciliation

Description R thousand	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
<u>Cash and investments available</u>									
Cash/cash equivalents at the year end	1 690 102	1 825 497	1 171 633	1 650 302	1 015 301	1 015 301	1 105 758	1 431 007	1 886 553
Other current investments > 90 days	-	-	0	(0)	0	0	(0)	(0)	0
Non current assets - Investments	-	-	-	-	-	-	-	-	-
Cash and investments available:	1 690 102	1 825 497	1 171 633	1 650 302	1 015 301	1 015 301	1 105 758	1 431 007	1 886 553
<u>Application of cash and investments</u>									
Unspent conditional transfers	250 830	245 352	210 610	204 447	204 447	204 447	354 449	393 272	386 913
Unspent borrowing	-	-	-	-	-	-	-	-	-
Statutory requirements				(15 284)	(15 284)	(15 284)			
Other working capital requirements	(555 397)	(41 547)	(329 463)	(488 899)	(480 078)	(480 078)	(834 014)	(875 045)	(839 295)
Other provisions	196 839	296 925	306 411	369 722	369 722	369 722	320 200	334 929	350 336
Long term investments committed	-	-	-	-	-	-	-	-	-
Reserves to be backed by cash/investments									
Total Application of cash and investments:	(107 727)	500 730	187 559	69 986	78 807	78 807	(159 365)	(146 844)	(102 046)
Surplus(shortfall)	1 797 829	1 324 767	984 074	1 580 316	936 494	936 494	1 265 123	1 577 851	1 988 598

Explanatory notes to MBRR Table A8 – Cash Backed Reserves/Accumulated Surplus Reconciliation

1. The cash backed reserves/accumulated surplus reconciliation is aligned to the requirements of MFMA Circular 42 – Funding a Municipal Budget.
2. In essence the table evaluates the funding levels of the budget by firstly forecasting the cash and investments at year end and secondly reconciling the available funding to the liabilities/commitments that exist.
3. The outcome of this exercise would either be a surplus or deficit. A deficit would indicate that the applications exceed the cash and investments available and would be indicative of non-compliance with the MFMA requirements that the municipality's budget must be “funded”.
4. Non-compliance with section 18 of the MFMA is assumed because a shortfall would indirectly indicate that the annual budget is not appropriately funded.
5. From the table it can be seen that for the period 2020/21 to 2022/23 the surplus improves from R1.26 billion to R1.99 billion.
6. Considering the requirements of section 18 of the MFMA, it can be concluded that the 2020/2021 MTREF is funded with a slight surplus.
7. As part of the budgeting and planning guidelines that informed the compilation of the 2020/2021 MTREF the end objective of the medium-term framework was to ensure the budget is funded and aligned to section 18 of the MFMA.

MBRR Table A9 – Asset Management (continued)

Description	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
CAPITAL EXPENDITURE									
Total Upgrading of Existing Assets	–	334 151	403 642	397 524	560 018	560 018	180 353	206 904	278 824
<i>Roads Infrastructure</i>	–	127 486	169 777	143 461	148 129	148 129	87 281	108 500	121 399
<i>Electrical Infrastructure</i>	–	50 330	28 020	79 858	59 858	59 858	15 000	10 000	10 000
<i>Water Supply Infrastructure</i>	–	38 668	66 431	20 000	20 000	20 000	13 291	10 655	10 155
<i>Sanitation Infrastructure</i>	–	62 798	28 518	56 332	82 781	82 781	9 000	3 000	3 000
<i>Solid Waste Infrastructure</i>	–	–	2 794	1 500	3 706	3 706	3 000	9 648	10 000
Infrastructure	–	279 282	295 540	301 152	314 474	314 474	127 573	141 804	154 554
Community Facilities	–	27 229	67 539	43 913	116 590	116 590	22 600	35 700	78 481
Sport and Recreation Facilities	–	10 366	15 819	26 460	38 532	38 532	14 750	6 400	7 050
Community Assets	–	37 595	83 359	70 373	155 122	155 122	37 350	42 100	85 531
Heritage Assets	–	–	–	200	1 950	1 950	500	1 000	2 000
Investment properties	–	–	–	–	–	–	–	–	–
Operational Buildings	–	14 455	23 706	25 800	85 696	85 696	14 930	22 000	36 739
Housing	–	1 116	–	–	–	–	–	–	–
Other Assets	–	15 572	23 706	25 800	85 696	85 696	14 930	22 000	36 739
Biological or Cultivated Assets	–	–	–	–	–	–	–	–	–
Intangible Assets	–	–	–	–	–	–	–	–	–
Computer Equipment	–	–	–	–	–	–	–	–	–
Furniture and Office Equipment	–	–	–	–	–	–	–	–	–
Machinery and Equipment	–	–	–	–	–	–	–	–	–
Transport Assets	–	–	–	–	–	–	–	–	–
Land	–	–	–	–	–	–	–	–	–
Zoo's, Marine and Non-biological Animals	–	1 702	1 037	–	2 776	2 776	–	–	–
Total Capital Expenditure	1 283 956	1 332 249	1 760 015	1 737 413	2 233 410	2 233 410	1 660 239	1 721 706	1 614 507
<i>Roads Infrastructure</i>	295 968	252 037	735 592	671 391	944 258	944 258	631 474	447 799	338 939
<i>Storm water Infrastructure</i>	–	–	16 250	37 941	42 340	42 340	40 610	17 025	18 664
<i>Electrical Infrastructure</i>	122 088	127 035	173 580	178 846	168 328	168 328	185 119	161 596	159 580
<i>Water Supply Infrastructure</i>	178 075	132 049	186 233	133 433	188 714	188 714	187 989	436 984	595 547
<i>Sanitation Infrastructure</i>	205 993	249 859	207 793	269 009	252 600	252 600	341 871	412 052	161 952
<i>Solid Waste Infrastructure</i>	2 157	43 262	49 727	60 900	63 106	63 106	4 000	11 648	12 500
<i>Information and Communication Infrastructure</i>	224 295	289 231	88 336	24 000	24 000	24 000	4 000	3 000	2 700
Infrastructure	1 028 575	1 093 473	1 457 512	1 375 520	1 683 347	1 683 347	1 395 063	1 490 104	1 289 881
Community Facilities	42 635	31 770	92 049	54 213	130 883	130 883	39 900	58 344	118 398
Sport and Recreation Facilities	1 149	16 413	28 611	26 660	40 720	40 720	14 850	6 450	7 050
Community Assets	43 784	48 183	120 660	80 873	171 603	171 603	54 750	64 794	125 448
Heritage Assets	–	–	839	600	3 505	3 505	1 500	3 000	4 000
Investment properties	–	–	–	–	–	–	–	–	–
Operational Buildings	122 553	53 403	30 238	34 782	94 611	94 611	17 430	32 788	37 739
Housing	–	1 116	–	–	–	–	28 450	11 300	–
Other Assets	122 553	54 520	30 238	34 782	94 611	94 611	45 880	44 088	37 739
Biological or Cultivated Assets	–	–	–	–	–	–	–	–	–
Licences and Rights	1 797	–	4 506	125 922	94 564	94 564	58 014	58 116	62 506
Intangible Assets	1 797	–	4 506	125 922	94 564	94 564	58 014	58 116	62 506
Computer Equipment	23 546	2 948	8 907	3 564	4 156	4 156	5 431	2 253	365
Furniture and Office Equipment	10 223	8 925	11 792	10 280	20 075	20 075	21 734	9 636	13 479
Machinery and Equipment	3 337	12 264	39 996	40 172	82 791	82 791	18 406	16 066	25 208
Transport Assets	50 142	110 235	84 529	65 700	75 982	75 982	59 460	33 648	55 881
Land	–	–	–	–	–	–	–	–	–
Zoo's, Marine and Non-biological Animals	–	1 702	1 037	–	2 776	2 776	–	–	–
TOTAL CAPITAL EXPENDITURE - Asset class	1 283 956	1 332 249	1 760 015	1 737 413	2 233 410	2 233 410	1 660 239	1 721 706	1 614 507

MBRR Table A9 – Asset Management (continued)

Description	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand									
CAPITAL EXPENDITURE									
ASSET REGISTER SUMMARY - PPE (WDV)	16 158 236	18 685 213	21 976 435	20 685 845	21 181 842	21 181 842	21 915 561	22 585 040	22 879 995
<i>Roads Infrastructure</i>	5 044 836	5 814 407	5 550 289	6 052 163	6 216 937	6 216 937	4 576 145	4 928 283	5 412 498
<i>Storm water Infrastructure</i>				48 059	52 909	52 909	17 686	21 252	23 043
<i>Electrical Infrastructure</i>	3 555 245	4 200 530	3 952 011	4 362 508	4 352 890	4 352 890	4 898 098	5 044 840	5 178 949
<i>Water Supply Infrastructure</i>	2 745 407	2 893 537	2 784 526	3 036 361	3 080 092	3 080 092	3 284 634	3 424 096	3 525 314
<i>Sanitation Infrastructure</i>	1 973 845	2 075 176	1 950 401	3 410 252	3 513 916	3 513 916	3 524 970	3 675 614	3 783 398
<i>Solid Waste Infrastructure</i>	(358 178)			1 010 672	1 010 672	1 010 672	1 071 186	1 113 336	1 143 514
<i>Rail Infrastructure</i>				–	–	–	1 327 562	1 197 109	1 045 105
<i>Information and Communication Infrastructure</i>		332 494	138 064	181 365	178 865	178 865	178 662	183 981	188 870
Infrastructure	12 961 156	15 316 143	14 375 290	18 101 380	18 406 281	18 406 281	18 878 943	19 588 508	20 300 691
Community Assets	1 224 744	1 304 644	1 440 450	311 419	407 182	407 182	292 856	300 356	313 065
Heritage Assets	49 780	49 780	51 352	55 420	57 825	57 825	52 787	55 215	57 755
Investment properties	396 276	427 563	401 546	534 856	572 764	572 764	419 616	433 918	459 108
Other Assets	1 186 181	1 568 450	5 683 388	1 372 662	1 413 629	1 413 629	1 533 563	1 596 390	1 636 203
Biological or Cultivated Assets									
Intangible Assets	7 073	18 632	24 409	20 773	33 045	33 045	20 799	16 756	22 756
Computer Equipment	356			29 740	27 831	27 831	32 120	29 855	28 807
Furniture and Office Equipment	36 763			58 544	17 674	17 674	502 600	409 980	(121 722)
Machinery and Equipment	32 419			87 389	118 891	118 891	68 632	66 112	74 990
Transport Assets	263 488			106 429	116 710	116 710	105 487	79 498	99 646
Land									
Zoo's, Marine and Non-biological Animals				7 233	10 009	10 009	8 158	8 453	8 695
TOTAL ASSET REGISTER SUMMARY - PPE (WDV)	16 158 236	18 685 213	21 976 435	20 685 845	21 181 842	21 181 842	21 915 561	22 585 040	22 879 995
EXPENDITURE OTHER ITEMS	1 186 457	1 374 197	1 689 737	1 310 712	1 267 864	1 267 864	1 265 791	1 471 076	1 638 920
Depreciation	807 459	1 018 294	1 296 841	918 128	869 954	869 954	866 757	1 012 188	1 133 881
Repairs and Maintenance by Asset Class	378 998	355 903	392 896	392 583	397 910	397 910	399 034	458 889	505 039
<i>Roads Infrastructure</i>	91 359	71 411	112 702	104 586	104 586	104 586	104 822	120 546	132 600
<i>Storm water Infrastructure</i>	9 116	7 997	11 713	10 905	10 905	10 905	10 929	12 569	13 826
<i>Electrical Infrastructure</i>	119 755	105 750	36 743	33 517	36 225	36 225	36 306	41 752	45 928
<i>Water Supply Infrastructure</i>	46 388	50 844	2 162	3 263	3 263	3 263	3 270	3 761	4 137
<i>Sanitation Infrastructure</i>	34 022	39 052	29 232	26 492	26 492	26 492	26 552	30 535	33 589
<i>Solid Waste Infrastructure</i>	13 011	14 208	2 010	3 266	1 266	1 266	1 268	1 459	1 605
Infrastructure	313 651	289 262	194 562	182 029	182 736	182 736	183 149	210 622	231 684
Community Facilities	7 743	18 400	5 830	5 765	5 253	5 253	5 226	6 010	6 611
Sport and Recreation Facilities	2 140	2 613	1 805	1 705	1 754	1 754	1 758	2 022	2 224
Community Assets	9 883	21 013	7 635	7 469	7 007	7 007	6 984	8 032	8 835
Heritage Assets	–	–	–	9	9	9	9	11	12
Revenue Generating	–	–	–	–	–	–	–	–	–
Non-revenue Generating	–	–	–	–	–	–	–	–	–
Investment properties	–	–	–	–	–	–	–	–	–
Operational Buildings	53 364	5 508	23 151	28 239	28 201	28 201	28 205	32 436	35 680
Other Assets	53 364	5 508	23 151	28 239	28 201	28 201	28 205	32 436	35 680
Biological or Cultivated Assets	–	–	–	–	–	–	–	–	–
Servitudes	–	–	–	–	–	–	–	–	–
Licences and Rights	–	–	–	652	652	652	653	751	826
Intangible Assets	–	–	–	652	652	652	653	751	826
Computer Equipment	922	2 311	1 233	1 178	1 178	1 178	1 181	1 358	1 494
Furniture and Office Equipment	0	5 183	7 651	7 226	7 518	7 518	7 518	8 665	9 532
Machinery and Equipment	–	2 822	127 316	139 160	141 134	141 134	142 073	163 384	179 984
Transport Assets	1 178	29 805	31 348	26 620	29 475	29 475	29 243	33 630	36 993
Land	–	–	–	–	–	–	–	–	–
Zoo's, Marine and Non-biological Animals	–	–	–	–	–	–	–	–	–
TOTAL EXPENDITURE OTHER ITEMS	1 186 457	1 374 197	1 689 737	1 310 712	1 267 864	1 267 864	1 265 791	1 471 076	1 638 920

Explanatory notes to MBRR Table A9 – Asset Management

1. Table A9 provides an overview of municipal capital allocations to acquiring new assets and the renewal of existing assets, as well as spending on repairs and maintenance by asset class.
2. In the 2020/21 financial year BCMM has allocated 27% of its capital budget towards asset upgrading and renewal and 2% for Repairs and Maintenance as a percentage of PPE, which is at current replacement.
3. National Treasury has recommended that municipalities should allocate at least 40% of their capital budget to the renewal of existing assets, and allocations to repairs and maintenance should be 8% of PPE. It should be borne in mind that Buffalo City Metropolitan Municipality budgets has valued its infrastructural assets on the revaluation model and therefore the above percentage allocations should be adjusted accordingly to reflect the increase in asset values due to different valuation methodologies.

Table 27: MBRR Table A10 – Basic Service Delivery Measurement

Description	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
	Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Household service targets									
Water:									
Piped water inside dwelling	118 000	118 000	122 000	122 054	122 054	122 054	122 308	122 562	122 816
Piped water inside yard (but not in dwelling)	-	-	-	-	-	-	-	-	-
Using public tap (at least min.service level)	105 000	105 000	126 407	127 476	127 476	127 476	128 222	128 968	129 714
Other water supply (at least min.service level)	-	-	-	-	-	-	-	-	-
<i>Minimum Service Level and Above sub-total</i>	223 000	223 000	248 407	249 530	249 530	249 530	250 530	251 530	252 530
Using public tap (< min.service level)	-	-	-	-	-	-	-	-	-
Other water supply (< min.service level)	-	-	-	-	-	-	-	-	-
No water supply	1 000	1 000	5 070	3 947	3 947	3 947	2 947	1 947	947
<i>Below Minimum Service Level sub-total</i>	1 000	1 000	5 070	3 947	3 947	3 947	2 947	1 947	947
Total number of households	224 000	224 000	253 477	253 477	253 477	253 477	253 477	253 477	253 477
Sanitation/sewerage:									
Flush toilet (connected to sewerage)	158 671	158 671	159 697	161 171	161 171	161 171	162 116	162 116	162 116
Flush toilet (with septic tank)	5 437	5 437	5 437	5 437	5 437	5 437	5 437	5 437	5 437
Chemical toilet	3 544	3 544	3 544	3 544	3 544	3 544	3 544	3 544	3 544
Pit toilet (ventilated)	36 298	36 298	43 353	43 336	43 336	43 336	51 803	51 803	51 803
Other toilet provisions (> min.service level)	-	-	-	-	-	-	-	-	-
<i>Minimum Service Level and Above sub-total</i>	203 950	203 950	212 031	213 488	213 488	213 488	222 900	222 900	222 900
Bucket toilet	-	-	-	-	-	-	-	-	-
Other toilet provisions (< min.service level)	19 754	19 754	19 754	19 754	19 754	19 754	18 792	18 792	18 792
No toilet provisions	-	-	21 692	20 235	20 235	20 235	11 785	11 785	11 785
<i>Below Minimum Service Level sub-total</i>	19 754	19 754	41 446	39 989	39 989	39 989	30 577	30 577	30 577
Total number of households	223 704	223 704	253 477	253 477	253 477	253 477	253 477	253 477	253 477
Energy:									
Electricity (at least min.service level)	7 002	7 002	7 002	5 692	5 692	5 692	5 598	5 598	5 598
Electricity - prepaid (min.service level)	120 000	120 805	12 106	126 538	126 538	126 538	127 432	127 432	127 432
<i>Minimum Service Level and Above sub-total</i>	127 002	127 807	19 108	132 230	132 230	132 230	133 030	133 030	133 030
Electricity (< min.service level)	43 000	40 000	39 000	37 500	37 500	37 500	37 000	36 500	36 000
Electricity - prepaid (< min. service level)	3 000	3 000	2 500	2 500	2 500	2 500	2 000	2 000	2 000
Other energy sources	-	-	-	-	-	-	-	-	-
<i>Below Minimum Service Level sub-total</i>	46 000	43 000	41 500	40 000	40 000	40 000	39 000	38 500	38 000
Total number of households	173 002	170 807	60 608	172 230	172 230	172 230	172 030	171 530	171 030
Refuse:									
Removed at least once a week	126 500	127 237	128 544	149 551	149 551	149 551	156 000	160 000	160 000
<i>Minimum Service Level and Above sub-total</i>	126 500	127 237	128 544	149 551	149 551	149 551	156 000	160 000	160 000
Removed less frequently than once a week	1 980	1 980	40 556	40 556	40 556	40 556	40 556	40 556	40 556
Using communal refuse dump	2	2	2	2	2	2	2	2	2
Using own refuse dump	1	1	1	1	1	1	1	1	1
Other rubbish disposal	-	4	4	4	4	4	4	4	4
No rubbish disposal	3	3	3	3	3	3	3	3	3
<i>Below Minimum Service Level sub-total</i>	1 986	1 990	40 566	40 566	40 566	40 566	40 566	40 566	40 566
Total number of households	128 486	129 227	169 110	190 117	190 117	190 117	196 566	200 566	200 566

MBRR Table A10 – Basic Service Delivery Measurement (continued)

Description	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
	Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Households receiving Free Basic Service									
Water (6 kilolitres per household per month)	57 252	48 915	43 452	43 479	43 479	43 479	45 979	48 479	50 979
Sanitation (free minimum level service)	57 252	48 915	44 194	46 655	46 655	46 655	49 155	51 655	54 155
Electricity/other energy (50kwh per household per month)	75 540	68 180	77 394	81 304	81 304	81 304	83 804	86 304	88 804
Refuse (removed at least once a week)	57 252	48 915	47 742	50 259	50 259	50 259	52 759	55 259	57 759
Cost of Free Basic Services provided - Formal Settlements (R'000)									
Water (6 kilolitres per indigent household per month)	–	169 134	182 891	163 870	163 870	163 870	177 412	193 557	211 170
Sanitation (free sanitation service to indigent households)	–	–	66 845	79 167	79 167	79 167	86 450	93 799	101 772
Electricity/other energy (50kwh per indigent household per month)	–	(7 281)	45 971	64 842	64 842	64 842	67 124	70 615	76 899
Refuse (removed once a week for indigent households)	–	–	117 687	136 352	136 352	136 352	146 502	158 955	172 466
Cost of Free Basic Services provided - Informal Formal Settlements (R'000)	–	–	–	–	–	–	–	–	–
Total cost of FBS provided	–	161 852	413 393	444 231	444 231	444 231	477 489	516 925	562 307
Highest level of free service provided per household									
Property rates (R v value threshold)	120 000	120 000	120 000	120 000	120 000	120 000	120 000	120 000	120 000
Water (kilolitres per household per month)	6	6	6	6	6	6	6	6	6
Sanitation (kilolitres per household per month)	–	–	–	–	–	–	–	–	–
Sanitation (Rand per household per month)	96	105	114	86	86	86	94	102	111
Electricity (kwh per household per month)	50	50	50	50	50	50	50	50	50
Refuse (average litres per week)	170	170	170	170	170	170	170	170	170
Revenue cost of subsidised services provided (R'000)									
Property rates (tariff adjustment) (impermissible values per section 17 of MPRA)									
Property rates exemptions, reductions and rebates and impermissible values in excess of section 17 of MPRA)	98 766	33 089	109 517	197 543	197 543	197 543	214 804	231 989	248 228
Water (in excess of 6 kilolitres per indigent household per month)	–	–	–	–	–	–	–	–	–
Sanitation (in excess of free sanitation service to indigent households)	–	–	–	–	–	–	–	–	–
Electricity/other energy (in excess of 50 kwh per indigent household per month)	–	–	–	–	–	–	–	–	–
Refuse (in excess of one removal a week for indigent households)	–	–	–	–	–	–	–	–	–
Municipal Housing - rental rebates									
Housing - top structure subsidies									
Other									
Total revenue cost of subsidised services provided	98 766	33 089	109 517	197 543	197 543	197 543	214 804	231 989	248 228

PART 2 – SUPPORTING DOCUMENTATION

2.1 OVERVIEW OF ANNUAL BUDGET PROCESS

The Budget Steering Committee has been established in terms Section 53 of the MFMA and Municipal Budget Reporting Regulations.

The Budget Steering Committee consists of the City Manager and senior officials of the municipality meeting under the chairpersonship of the MMC for Finance. The Portfolio MMC for Municipal Services, MMC for Infrastructure Services, MMC for Spatial Planning & Development and MMC for Corporate Services are also member of the Budget Steering Committee meetings as appointed by the Executive Mayor.

The primary aim of the Budget Steering Committee is to ensure:

- that the process followed to compile the budget complies with legislation and good budget practices;
- that there is proper alignment between the policy and service delivery priorities set out in the City's IDP and the budget, taking into account the need to protect the financial sustainability of municipality;
- that the municipality's revenue and tariff setting strategies ensure that the cash resources needed to deliver services are available; and
- that the various spending priorities of the different municipal departments are properly evaluated and prioritised in the allocation of resources.

2.1.1 IDP/Budget Process Overview

In terms of Section 30 of the Municipal Systems Act no 32 of 2000, the Executive Mayor of a municipality must in accordance with S29-

“(c) submit the draft plan to the municipal council for adoption, further

Section 53 of the Municipal Finance Management Act no 56 of 2003 subsection 1 (b) The Mayor of the Municipality must coordinate the annual revision of the IDP in terms of S34

of the MSA and the preparation of the annual budget and determine how the IDP is to be taken into account/ or revised for the purposes of the budget.

The budget process is governed by the Municipal Finance Management Act 56 of 2003 and the Municipal Systems Act 32 of 2000. The objective process is to ensure good governance and accountability and enables the municipality to involve residents and other stakeholders in the budgeting process.

In terms of Section 16 of the Municipal Finance Management Act (MFMA) No 56, 2003:

- (1) “The council of a municipality must for each financial year approve an annual budget for the municipality before the start of that financial year”.
- (2) “In order for a municipality to comply with subsection (1), the mayor of the municipality must table an annual budget at a council meeting at least 90 days before the start of the budget year”.

Chapter 2 of the Municipal Budget and Reporting Regulations states that the Mayor of the municipality must establish a Budget Steering Committee to provide technical assistance to the Mayor in discharging the responsibilities set out in section 53 of the Act.

The Executive Mayor has established a Budget Steering Committee, which consists of the Portfolio Head for Finance (Chairperson), Portfolio Head for Municipal Services, Portfolio Head for Infrastructure Services, Portfolio Head for Spatial Planning & Development, Portfolio Head for Corporate Services and Senior Managers.

In terms of section 21 of the MFMA the Mayor is required to table in Council ten months before the start of the new financial year (i.e. 30 August) a time schedule that sets out the process to revise the IDP and prepare the budget.

Section 28 (1) of the Municipal Systems Act requires each municipality to adopt a process in writing to guide the planning, drafting, adoption and review of its Integrated Development Plan. In compliance with this requirement Buffalo City Metropolitan Municipality adopted the plan on 23 August 2019.

Table 28: Key activities in the review of the 2020/2021 IDP and MTREF Budget

IDP/BUDGET/PMS PROCESS FOLLOWED		PURPOSE	DATES ACHIEVED
NO	ACTIVITY / TASK		
PREPARATION PHASE			
1.	Top Management	Considered and recommended the 2019/2020 Capital Roll-Over Adjustment Budget & the 2018/2019 Fourth Adjustment budget	5 August 2019
2.	Budget Steering Committee	<ul style="list-style-type: none"> ▪ Recommended that IDP/Budget/PMS Process Plan and IDP/Budget/PMS Time Schedule (at least 10 months before the start of the budget year) be approved by Council ▪ Considered 2019/2020 Capital Roll-Over Budget (to be tabled before 25 August 2019) & the 2018/2019 Fourth Adjustment budget 	13 August 2019
3.	IDP/OPMS Portfolio Committee	Portfolio Committee recommended that IDP/Budget/PMS Process Plan and IDP/Budget/PMS Time Schedule (at least 10 months before the start of the budget year) be approved by Council	1 August 2019
4.	External IDP/Budget Representative Forum	Stakeholders engaged on the Draft IDP/Budget/PMS Process Plan and Time Schedule	21/08/2019
5.	Top Management Technical Planning Session	Top Management reflected on progress made with implementation of strategic priorities during preceding financial years and reviewed strategic priorities for Council's consideration through Mayoral Lekgotla and Councillors and Traditional Leaders' Lekgotla	11-13/09/2019
6.	Council	<ul style="list-style-type: none"> ▪ Approved IDP/Budget/PMS Process Plan and IDP/Budget/PMS Time Schedule (at least 10 months before the start of the budget year) ▪ Approved the 2019/2020 Capital Roll-Over Budget (to be tabled before 25 August 2019) and the 2018/2019 Fourth Adjustment budget 	23 August 2019
7.	Alignment of planned BCMM Catalytic Programmes with Grant funds, Provincial Infrastructure Plans within BCMM and initiatives of State-Owned Enterprises.	Submitted all BCMM Catalytic Programmes to Provincial Treasury for alignment with the Provincial budgeting processes.	15 August 2019

IDP/BUDGET/PMS PROCESS FOLLOWED		PURPOSE	DATES ACHIEVED
NO	ACTIVITY / TASK		
PHASE 1: INSTITUTIONAL, COMMUNITY AND STAKEHOLDER ANALYSIS			
8.	IDP/Budget Workstream meetings	<ul style="list-style-type: none"> ▪ Conducted SITUATIONAL ANALYSIS which will guide strategic priorities for the 2020/2021 financial year ▪ Reflected on the progress made with key priorities since the adoption of the MGDS ▪ Discussed key considerations for strategic priority choices towards implementing MGDS and the IDP ▪ Did initial identification of possible Programmes, Projects and Key initiatives 	6 September 2019
9.	Community Needs Analysis	Ward Councillors reviewed current ward priorities and ward plans	9 – 29 September 2019
PHASE 2: STRATEGIES			
10.	Executive Mayoral Imbizo	Executive Mayor and Council interacted with ward communities to listen to needs and concerns; and provide feedback on approved programmes and projects for 2019/2020	2 October 2019 – Inland Region (King William's Town) 3 October 2019 – Midland Region (Mdantsane) 4 October 2019 – Urban Coastal Region 5 October 2019 – Coastal Rural Region
11.	BCMM Technical IGR Forum -	<ul style="list-style-type: none"> ▪ Deliberated on BCMM situational analysis and reflected on the submission of priority requests to Provincial Government State-owned Enterprises, including BEPP requests ▪ Presented IGR transversal issues and feedback to be presented to Mayoral Imbizos throughout BCMM 	20 September 2019
12.	Executive Mayoral Lekgotla	Mayoral Committee reviewed strategic objectives for service delivery and development	24-25 October 2019

IDP/BUDGET/PMS PROCESS FOLLOWED		PURPOSE	DATES ACHIEVED
NO	ACTIVITY / TASK		
13.	IGR Catalytic Programme	Submission of priority requests to provincial sector departments and State-owned Enterprises, including Built Environment Performance Plan (BEPP) requests	9 November 2019
14.	IDP Technical Workstream meetings	Workstreams prepared action plans to Mayoral Lekgotla priorities identified for submission to Council Lekgotla	21 November 2019
15.	Council Lekgotla on outcomes of the Mayoral Lekgotla	Council reflected on their desired key outcomes over the remainder of its 5-year term based on its deep understanding of current and emerging City trends and realities	28 November 2019
16.	Council Budget Workshop	Council deliberated on the 2018/2019 Fourth Adjustment Budget and 2019/2020 First Adjustment Budget	16 August 2019
17.	Budget Workshops with all directorates	<ul style="list-style-type: none"> ▪ Considered strategic IDP priorities and community needs for budgeting purpose; ▪ Prepared submissions for Mid-year adjustment budget; and ▪ Identified service delivery target amendments in accordance with budget adjustments 	18 - 22 November 2019
PHASE 3: PROGRAMMES AND PROJECTS (Identifying, prioritising, costing programmes and projects)			
18.	SDBIP Revision Sessions	Reviewed Key Performance Indicators and Targets contained in the SDBIP and IDP	6 January – 28 February 2020
19.	Council Meeting	Council considered 2018/2019 Draft Annual Report before advertising it for public comment	29 January 2020
20.	Council Workshop	Council deliberated on the 2019/2020 Mid-year Adjustments Budget	17 February 2020
21.	Council Meeting	Council considered and adopted 2019/2020 Mid-year Adjustments Budget	26 February 2020
PHASE 4: INTEGRATION			
22.	BCMM Technical IGR Forum	Provincial Sector Departments and State-owned Enterprises informed BCMM of provincial budgetary allocations	21 February 2020
23.	National Treasury Mid-year Budget and Performance Assessment Review	National Treasury conducted a mid-year assessment of the municipality in preparation for the adjustment budget in terms of section of MFMA.	13 February 2020
PHASE 5: APPROVAL			
24.	Budget Steering Committee	Considered 2019/2020 Mid-year Adjustments Budget (to be tabled before 28 February 2020)	31 January 2020

IDP/BUDGET/PMS PROCESS FOLLOWED		PURPOSE	DATES ACHIEVED
NO	ACTIVITY / TASK		
25.	Council Workshop	Council deliberated on the 2019/2020 Mid-year Adjustments Budget	17 February 2020
26.	Top Management	Considered Draft (Revised) 2020/2021 IDP and 2020/2023 MTREF	16 March 2020
27.	Budget Steering Committee	Considered Draft (Revised) 2020/2021 IDP and 2020/2023 MTREF	20 March 2020
28.	Budget Steering Committee, IDP/OPMS Portfolio Committee and Finance Committee meetings	Considered Draft (Revised) 2020/2021 IDP and 2020/2023 MTREF	15 May 2020
29.	Councillors and Traditional Leaders' Workshop	Deliberated on the 2020/2021 Draft IDP, Draft 2020/2021 MTREF Budget, Draft BEPP and draft policies.	4 June 2020
30.	Municipal Budget and Benchmark Engagement by National Treasury	Performed the monitoring and oversight function on the proposed 2020/21 MTREF budget of the Buffalo City Metropolitan Municipality required in terms of section 23 of the MFMA.	10 June 2020
31.	Council Meeting	<ul style="list-style-type: none"> ▪ Approved the 2020/2021 Draft IDP, Draft 2020/2021 MTREF Budget, Draft BEPP and draft policies. ▪ Approved the proposed budget of the entity and assessed the entity's (BCMDA) priorities and objectives and made recommendations. 	12 June 2020
32.	Virtual IDP/Budget Roadshow	Consulted the 2020/2021 Draft IDP, Draft 2020/2021 MTREF Budget, Draft BEPP and draft policies with the public.	14 – 15 June 2020
33.	Councillors & Traditional Leaders' Workshop on Revised Budget Related Policies for the 2020/2021 MTREF	Presented the Revised Budget Related Policies for the 2020/2021 MTREF Budget to Councillors and Traditional Leaders.	18 June 2020
34.	Top Management Meeting	Considered and recommended the Final 2020/2021 revised IDP, 2020/2021 MTREF Budget and Policies, after considering the submissions made by the local community, National or Provincial Treasury, national or provincial organs of state or neighbouring municipalities.	19 June 2020
35.	Budget Steering Committee Meeting	Considered and recommended the Final 2020/2021 revised IDP, 2020/2021 MTREF Budget and Policies, after considering the submissions made by the local community, National or Provincial Treasury, national or provincial organs of state or neighbouring municipalities.	19 June 2020
36.	Council Meeting	Adopted the Final 2020/2021 revised IDP, 2020/2021 MTREF Budget and Policies, after considering the submissions made by the local community, National or Provincial Treasury, national or provincial organs of state or neighbouring municipalities.	29 June 2020

2.1.2 Integrated Development Plan (IDP) and Service Delivery and Budget Implementation Plan (SDBIP)

The review of the 2020/2021 Integrated Development Plan commenced in September 2019 after the adoption of the IDP/Budget Process Plan by Council and the Budget Time Schedule for the 2020/21 MTREF.

The Metro's IDP is the principal strategic planning instrument, which directly guides and informs its planning, budget, management and development actions. This framework is rolled out into objectives, key performance indicators and targets for implementation which directly informs the Service Delivery and Budget Implementation Plan.

With the compilation of the 2020/2021 MTREF, each function/directorate had to review the business planning process, including the setting of priorities and targets after reviewing the mid-year performance against the 2019/20 Service Delivery and Budget Implementation Plan. Business planning responds to the Metro's priority needs, reviewed strategic objectives and informs the detail operating budget appropriations and three-year capital programme.

The Final Service Delivery and Budget Implementation Plan (SDBIP) with Final Performance Agreements will be submitted to the Executive Mayor after the approval of the IDP and Budget; and the Final SDBIP will be submitted to Council with the Performance Agreements within 28 days after the budget is tabled in Council.

2.1.3 Financial Modelling and Key Planning Drivers

As part of the compilation of the 2020/2021 MTREF, extensive financial modelling was undertaken to ensure affordability and long-term financial sustainability. The following key factors and planning strategies have informed the compilation of the 2020/2021 MTREF:

- City growth
- Policy priorities and strategic objectives
- Asset maintenance

- Economic climate and trends (i.e. inflation, Eskom increases, household debt, migration patterns)
- Performance trends
- The approved 2019/2020 adjustments budget and performance against the SDBIP
- Cash Flow Management Strategy
- Debtor payment levels
- Loan and investment possibilities
- The need for tariff increases versus the ability of the community to pay for services;
- Improved and sustainable service delivery

In addition to the above, the strategic guidance given in National Treasury's MFMA Circulars 98 and 99 have been taken into consideration in the planning and prioritisation process.

2.1.4 Community Consultation

The draft 2020/2021 IDP review and MTREF Budget as well as BEPP were tabled at Council on 12 June 2020. Thereafter the draft documents were made available to the community via the municipality's website. Due to COVID-19 Regulations in place at the time, the City embarked on an IDP/Budget Virtual Roadshow during which the draft IDP and Budget were presented via radio and social media platforms on 14 and 15 June 2020. The members of the public were awarded an opportunity to submit their inputs via a WhatsApp line created for this purpose, on live radio and social media comments options. Further to this an e-mail address was created through which the metro received numerous submissions on the draft IDP and Budget until the deadline of 19 June 2020. The City considered all public inputs in the compilation of this final IDP, BEPP and 2020/2021 MTREF Budget document. Refer to Annexure AB for the detail of comments received from public.

The IDP Review process is an outcome of an intensive and detailed series of engagements with our communities through the following key participatory democracy instruments:

- i. Mayoral Imbizos (held during October 2019);
- ii. Ward Committee engagements and activities (held throughout the 2019/2020 financial year);
- iii. IDP Representative Forum meeting (held in August 2019); and
- iv. Virtual IDP/Budget Roadshow (held on 14 and 25 June 2020)

The Benchmarking Engagement Exercise was held with National Treasury for the assessment of the draft IDP, BEPP and 2020/2021 MTREF Budget. The purpose of the engagement was to assess the alignment between planning, budgeting and reporting, and to determine if the City is financially sustainable. Comments were received from National Treasury, which are summarised below:

- **Credibility**

- Budget assumptions are credible
- Operating budget is multi-year
- Capital budget is multi-year
- Communities are still to be consulted on the budget as the budget is not yet tabled

- **Relevance**

- There is Strategic Alignment between Medium Term Strategic Framework (National) 2019/2024, Provincial Development Plan 2030, BCMM Metro Growth and Development Strategy 2030 and 2020/21 IDP
- Principles set in National and Provincial Government are equally applicable in BCMM
- Circular 98 and 99 were considered when compiling the budget

- **Sustainability**

- City's budget is funded over the MTREF; however, low consumer collection rate remains a threat towards the sustainability of the City.

2.2 OVERVIEW OF ALIGNMENT OF ANNUAL BUDGET WITH IDP

BCMM's IDP is the strategic framework that outlines the City's priority objectives over a 5-year period which guides the planning and budgeting within the City. During the development process an effort was made to ensure that the IDP is fully aligned with the Metro Growth and Development Strategy. Over the five-year term, the City will concentrate on the 5 strategic outcomes to be achieved by the year 2030. The following table highlights the IDP's five strategic outcomes which have directly informed the compilation of the 2020/2021 MTREF budget:

Table 29: IDP'S Five Strategic Objectives

Strategic Objective 1:	An Innovative and Productive City
<i>Rapid and inclusive economic growth and falling unemployment.</i>	
Strategic Objective 2:	A Green City
<i>Environmentally sustainable with optimal benefits from our natural assets. A clean and healthy City of subtropical gardens.</i>	
Strategic Objective 3:	A Connected City
<i>High-quality (and competitively priced) connections to ICT, electricity and transport networks (inside the City and to the outside world).</i>	
Strategic Objective 4:	A Spatially Transformed City
<i>The spatial divisions and fragmentation of the apartheid past are progressively overcome and township economies have become more productive.</i>	
Strategic Objective 5:	A Well-Governed City
<i>A smart and responsive municipality (working with other levels of government) that plans and efficiently delivers high quality services and cost-effective infrastructure, without maladministration and political disruptions.</i>	

The IDP review process was undertaken within the framework of National, Provincial and District policies and legislation. Some of the key informants that guide the review and refinement of IDP objectives and strategies include the following:

- National Development Plan;
- Medium-Term Strategic Framework (MTSF) 2019/2024;
- Eastern Cape Provincial Development Plan (PDP) 2030;
- Sustainable Development Goals (SDGs);
- 12 Outcomes adopted by National Cabinet in January 2010;

- BCMM Ward priorities;
- Priorities from the Mayoral Lekgotla held on 21 –23 October 2016 and annually reviewed thereafter.

Table 30: Alignment of BCMM Strategic Objectives with National and Provincial Priorities

BCMM Strategic Outcomes	12 National Outcomes	Provincial Development Plan (EC Vision 2030)	National Development Plan	Sustainable Development Goals	National 10 Point Plan
An Innovative and Productive City	<ul style="list-style-type: none"> • Decent employment through inclusive economic growth. • A skilled and capable workforce to support inclusive growth. • An efficient, competitive and responsive economic infrastructure network. 	<ul style="list-style-type: none"> • A growing, inclusive and equitable economy. • Vibrant and equitably enabled communities. 	<ul style="list-style-type: none"> • Unemployment rate should fall from 27% in 2011 to 14% by 2020 and to 6% by 2030. • Total employment should rise from 13 million to 24 million. 	<ul style="list-style-type: none"> • Ensure access to affordable, reliable, sustainable economic growth, full and productive employment and decent work for all. 	<ul style="list-style-type: none"> • Unlocking the potential of SMMEs, cooperatives, township and rural enterprises. • Operation Phakisa aimed growing the ocean economy and other sectors. • Encouraging private sector investment.
A Green City	<ul style="list-style-type: none"> • Protection and enhancement of environmental assets and natural resources. 	<ul style="list-style-type: none"> • A growing, inclusive and equitable economy. 	<ul style="list-style-type: none"> • Achieve the peak, plateau and decline trajectory for greenhouse gas emissions, with the peak being achieved around 2025. • By 2030, an economy-wide carbon price should be entrenched. 	<ul style="list-style-type: none"> • Take urgent action to combat climate change and its impacts. 	<ul style="list-style-type: none"> • Resolving the energy challenge. • Revitalizing agriculture and the agro-processing value chain.

BCMM Strategic Outcomes	12 National Outcomes	Provincial Development Plan (EC Vision 2030)	National Development Plan	Sustainable Development Goals	National 10 Point Plan
A Well-Governed City	<ul style="list-style-type: none"> Improve the quality of basic education. 	<ul style="list-style-type: none"> An educated, empowered, and innovative citizenry. 	<ul style="list-style-type: none"> All children should have at least two years of pre-school education. This implies about 2 million places. About 80% of schools and learners achieve 50% and above in literacy, mathematics and science in grades 3, 6, 9. At least 80% of students should complete 12 years of schooling. 	<ul style="list-style-type: none"> Ensure inclusive and equitable quality education and promote lifelong learning opportunities for all. 	<ul style="list-style-type: none"> N/A
A Well-Governed City	<ul style="list-style-type: none"> A development-orientated public service and inclusive citizenship. 	<ul style="list-style-type: none"> An educated, empowered and innovative citizenry. 	<ul style="list-style-type: none"> A capable and effective state, able to enhance economic opportunities, support the development of capabilities and intervene to ensure a rising floor of social rights for the poor. 	<ul style="list-style-type: none"> Ensure inclusive and equitable quality education and promote lifelong learning opportunities for all. 	<ul style="list-style-type: none"> Moderating workplace conflict.
A Spatially Transformed City	<ul style="list-style-type: none"> Improve health and life expectancy. 	<ul style="list-style-type: none"> A healthy population. 	<ul style="list-style-type: none"> By 2030, life expectancy should reach at least 70 for both men and women Infant mortality rate should decline from 43 	<ul style="list-style-type: none"> Ensure healthy lives and promote well-being for all at all ages 	<ul style="list-style-type: none"> N/A

BCMM Strategic Outcomes	12 National Outcomes	Provincial Development Plan (EC Vision 2030)	National Development Plan	Sustainable Development Goals	National 10 Point Plan
			to 20 per 1000 live births and the under-five mortality rate should be less than 30 per 1000, from 104 today.		
A Spatially Transformed City	<ul style="list-style-type: none"> Sustainable human settlements and improved quality of household life. 	<ul style="list-style-type: none"> Vibrant and equitably enabled communities (Universal access to social infrastructure). 	<ul style="list-style-type: none"> The proportion of people with access to electricity should rise from 70% in 2010 to 95% by 2030, with no grid options available for the rest. Ensure that all people have access to clean, potable water and that there is enough water for agriculture and industry. 	<ul style="list-style-type: none"> Ensure availability and sustainable management of water and sanitation for all. 	<ul style="list-style-type: none"> State reform and boosting the role of state-owned companies, ICT infrastructure or broadband roll out, water, sanitation and transport infrastructure.

The 2020/2021 MTREF has therefore been directly informed by the IDP revision process and the following tables provide a reconciliation between the IDP strategic objectives and operating revenue, operating expenditure and capital expenditure.

Table 31: MBRR Table SA4 - Reconciliation between the IDP strategic objectives and budgeted revenue

Strategic Objective	Goal	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Innovative and Productive City	Promote sound financial and administrative capabilities	146 680	148 741	167 168	291 436	317 267	317 267	393 359	470 435	447 070
	Maintain Inclusive and sustainable economic Growth									
	Enhance land productivity through sustainable agriculture land-use technologies									
A green city	To Promote an environmentally Friendly City	392 894	353 678	409 187	469 876	469 876	469 876	505 115	547 316	592 818
A connected city	Develop and maintain world class logistics infrastructure	59 147	42 258	22 409	2 244 377	2 181 163	2 181 163	2 255 911	2 374 016	2 583 411
A spatially Transformed city	To promote an integrated spatial form	2 351 789	2 715 007	3 073 462	1 416 793	1 455 859	1 455 859	1 454 354	1 576 763	1 715 438
A well governed city	Promote sound financial and administrative capabilities	2 325 169	2 086 538	2 367 230	2 720 528	2 722 020	2 722 020	2 898 812	3 126 507	3 341 582
Allocations to other priorities										
Total Revenue (excluding capital transfers and contributions)		5 275 679	5 346 222	6 039 455	7 143 008	7 146 186	7 146 186	7 507 552	8 095 037	8 680 320

Table 32: MBRR Table SA5 - Reconciliation between the IDP Strategic Objectives and budgeted operating expenditure

Strategic Objective	Goal	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Innovative and Productive City	Promote sound financial and administrative capabilities	505 424	477 094	661 542	782 766	807 569	807 569	906 951	1 037 192	1 042 546
A green city	To Promote an environmentally Friendly City	374 296	412 697	494 046	627 402	639 555	639 555	730 707	772 116	826 912
A connected city	Develop and maintain world class logistics infrastructure	916 569	957 485	1 294 319	3 054 958	2 970 729	2 970 729	3 149 827	3 450 436	3 754 536
A spatially Transformed city	To promote an integrated spatial form	2 939 802	3 253 019	3 555 176	1 514 879	1 550 569	1 550 569	1 519 480	1 604 932	1 761 513
A well governed city	Promote sound financial and administrative capabilities	851 731	974 120	841 256	1 162 093	1 171 560	1 171 560	1 199 987	1 228 386	1 294 022
Allocations to other priorities										
Total Expenditure		5 587 822	6 074 416	6 846 339	7 142 098	7 139 982	7 139 982	7 506 953	8 093 062	8 679 528

Table 33: MBRR Table SA6 – Reconciliation between the IDP Strategic Objectives and budgeted Capital Expenditure

Strategic Objective	Goal	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Innovative and Productive City	Promote sound financial and administrative capabilities	324 818	108 903	208 165	160 430	206 529	206 529	127 258	133 843	193 532
A green city	To Promote an environmentally Friendly City	80 465	28 411	41 489	121 311	164 634	164 634	27 510	37 462	42 039
A connected city	Develop and maintain world class logistics infrastructure	328 137	433 419	531 982	738 773	908 913	908 913	710 672	553 859	460 005
A spatially Transformed city	To promote an integrated spatial form	384 521	708 083	885 033	562 226	804 855	804 855	701 385	924 331	859 884
A well governed city	Promote sound financial and administrative capabilities	166 015	53 434	93 345	154 672	148 479	148 479	93 413	72 210	59 049
Allocations to other priorities										
Total Capital Expenditure		1 283 956	1 332 249	1 760 015	1 737 413	2 233 410	2 233 410	1 660 239	1 721 706	1 614 507

2.3 MEASURABLE PERFORMANCE OBJECTIVES AND INDICATORS

Performance Management is a system intended to manage and monitor service delivery progress against the identified strategic objectives and priorities. In accordance with legislative requirements and good business practices as informed by the National Framework for Managing Programme Performance, the City is developing a performance management system of which system is constantly refined as the integrated planning process unfolds. The Municipality targets, monitors, assesses and reviews organisational performance which in turn is directly linked to individual employee's performance.

The following table provides the main measurable performance objectives the municipality undertakes to achieve this financial year.

Table 35: MBRR Table SA8 - Performance indicators and benchmarks

Description of financial indicator	Basis of calculation	2016/17	2017/18	2018/19	Current Year 2019/20				2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
<u>Borrowing Management</u>											
Credit Rating		A1-/A	A1-/A	A1-/A	A1-/A	A1-/A	A1-/A	A1-/A			
Capital Charges to Operating Expenditure	Interest & Principal Paid /Operating Expenditure	1,8%	1,5%	1,3%	1,4%	1,2%	1,2%	1,2%	1,3%	1,4%	1,4%
Capital Charges to Own Revenue	Finance charges & Repayment of borrowing /Own Revenue	2,5%	2,0%	1,8%	1,6%	1,5%	1,5%	1,5%	1,6%	1,7%	1,7%
Borrowed funding of 'own' capital expenditure	Borrowing/Capital expenditure excl. transfers and grants and contributions	0,0%	0,0%	0,0%	10,0%	0,0%	0,0%	0,0%	27,0%	44,2%	39,6%
<u>Safety of Capital</u>											
Gearing	Long Term Borrowing/ Funds & Reserves	5,7%	3,8%	2,9%	2,5%	2,5%	2,5%	2,5%	3,6%	6,9%	9,4%
<u>Liquidity</u>											
Current Ratio	Current assets/current liabilities	2,3	1,8	1,6	2,0	1,6	1,6	1,6	2,0	2,2	2,4
Current Ratio adjusted for aged debtors	Current assets less debtors > 90 days/current liabilities	2,3	1,8	0,8	0,9	0,5	0,5	0,5	0,6	0,7	0,8
Liquidity Ratio	Monetary Assets/Current Liabilities	1,3	1,0	0,7	1,0	0,6	0,6	0,6	0,8	1,0	1,3
<u>Revenue Management</u>											
Annual Debtors Collection Rate (Payment Level %)	Last 12 Mths Receipts/Last 12 Mths Billing		100,0%	100,0%	100,0%	92,5%	92,5%	92,5%	92,5%	90,5%	92,5%
Current Debtors Collection Rate (Cash receipts % of Ratepayer & Other revenue)		100,0%	100,0%	100,0%	92,5%	92,5%	92,5%	92,5%	90,5%	92,5%	92,5%
Outstanding Debtors to Revenue	Total Outstanding Debtors to Annual Revenue	24,0%	23,4%	25,4%	24,7%	24,7%	24,7%	24,7%	20,7%	19,4%	18,3%
Longstanding Debtors Recovered	Debtors > 12 Mths Recovered/Total Debtors > 12 Months Old	20,5%	19,7%	18,9%	23,7%	23,7%	23,7%	23,7%	22,7%	21,7%	20,8%
<u>Creditors Management</u>											
Creditors System Efficiency	% of Creditors Paid Within Terms (within 'MFMA' s 65(e))	100,0%	100,0%	100,0%	100,0%	100,0%	100,0%	100,0%	100,0%	100,0%	100,0%
Creditors to Cash and Investments		22,2%	37,2%	56,2%	68,5%	111,4%	111,4%	111,4%	50,0%	38,9%	32,1%

MBRR Table SA8 - Performance indicators and benchmarks (continued)

Description of financial indicator	Basis of calculation	2016/17	2017/18	2018/19	Current Year 2019/20				2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Other Indicators											
Electricity Distribution Losses (2)	Total Volume Losses (kW)	255384202	263249658	322739881	324627740,9	324627740,9	324627740,9	324627740,9	331036051	326949186,2	321110807,8
	Total Cost of Losses (Rand '000)	218 820	236 502	302 074	357 091	357 091	357 091	357 091	309 840	306 014	300 550
	% Volume (units purchased and generated less units sold)/units purchased and generated	16,1%	17,7%	21,7%	21,8%	21,8%	21,8%	21,8%	17,0%	16,8%	16,5%
Water Distribution Losses (2)	Total Volume Losses (kℓ)	21 330	28 861	29 566	26 661	26 661	26 661	26 661	22 447	19 241	19 241
	Total Cost of Losses (Rand '000)	100799537	140262906	158216992	113873000	113873000	113873000	113873000	120122	102962	102962
	% Volume (units purchased and generated less units sold)/units purchased and generated	34,1%	43,7%	46,1%	40,0%	40,0%	40,0%	40,0%	35,0%	30,0%	30,0%
Employee costs	Employee costs/(Total Revenue - capital revenue)	30,8%	35,1%	33,4%	31,6%	31,8%	31,8%	31,8%	31,4%	30,9%	30,5%
Remuneration	Total remuneration/(Total Revenue - capital revenue)	31,7%	36,2%	34,4%	32,6%	32,8%	32,8%		32,3%	31,8%	31,5%
Repairs & Maintenance	R&M/(Total Revenue excluding capital revenue)	7,2%	6,7%	6,4%	5,5%	5,6%	5,6%		5,3%	5,7%	5,8%
Finance charges & Depreciation	FC&D/(Total Revenue - capital revenue)	16,2%	19,9%	21,7%	13,4%	12,6%	12,6%	12,6%	12,1%	13,3%	13,8%
IDP regulation financial viability indicators											
i. Debt coverage	(Total Operating Revenue - Operating Grants)/Debt service payments due within financial year	17,8	20,7	23,1	27,3	27,3	27,3	31,3	32,3	31,3	33,9
ii. O/S Service Debtors to Revenue	Total outstanding service debtors/annual revenue received for services	36,5%	35,1%	37,6%	35,4%	35,8%	35,8%	35,8%	29,6%	27,9%	26,0%
iii. Cost coverage	(Available cash + Investments)/monthly fixed operational expenditure	5,1	5,1	3,0	3,4	2,1	2,1	2,1	2,1	2,6	3,2

2.3.1.1 Borrowing management

The ability of the City to raise long term borrowing is largely dependent on its creditworthiness and financial position. The City has a credit rating of A1_(za) (Short Term) and A_(za) (Long Term) together with a low gearing ratio thus enabling the City to borrow capital to fund its revenue generating infrastructure. However, the City adopts a conservative approach in its ability to borrow due to repayment constraints associated with operational surpluses.

The following financial performance indicators have formed part of the compilation of the 2020/2021 MTREF budget:

- *Capital charges to operating expenditure* is a measure of the cost of borrowing in relation to the operating expenditure. It can be seen that the cost of borrowing is slightly increasing from 1.3% in 2020/2021 to 1.4% in 2022/23 over the MTREF.
- *Borrowing funding of own capital expenditure* measures the degree to which own capital expenditure (excluding grants and contributions) has been funded by way of borrowing; the average over MTREF is 36.9%.

2.3.1.2 Safety of capital

The debt-to-equity ratio over the MTREF period increases from 3.6% in the 2020/21 period to 9.4% in the 2022/23 period. The ratio indicates the taking up of new loan funding.

2.3.1.3 Liquidity

Current ratio for the 2019/20 financial year is 1.6: 1 and slightly increase to 2.4:1 over the MTREF. The City is in a position to repay its current liabilities and thus strives to maintain this ratio above the public sector norm of 1.5:1. Included in the current assets is the City's debt book which has a collection ratio of 90.5% and the recoverability of this is considered to be obtainable.

The liquid ratio for the 2020/21 financial year is 0.8:1 and increases to 1.3:1 in the 2022/23 financial year. The City aims to maintain a consistent stock level over the MTREF period to adequately respond to emergency situations relating to service delivery considerations.

2.3.1.4 Revenue Management

The City has adopted an aggressive Revenue Enhancement Strategy, which includes revenue generation, accuracy of meter reading, regular supplementary valuations, and ensuring all residents receive a correct bill that the City has rendered thereby contributing to the confidence of the consumers. The current collection rate of 80.18% as at 30 April 2020 is expected to improve to 90.5% over the MTREF period.

2.3.1.5 Creditors Management

The City has managed to ensure that creditors are settled within the legislated 30 days of statement, except for those that are under dispute. SMME's are paid bi-monthly. By applying daily cash flow management, the municipality has managed to ensure a 100% compliance.

2.3.1.6 Other Indicators

- i. Employee costs as a percentage of operating revenue is 31.4% in the 2020/21 financial year and slightly decreases to 30.5% over the MTREF. Though this rate is still within the norm, the increasing trend is a concern that require close monitoring.
- ii. The electricity distribution losses are 22.1% as at 30 April 2020 and is anticipated to be 16.5% in 2022/23. This continues to be an area of focus to reduce electricity losses. There is a program that is undertaken by the City to electrify informal dwellings which would also assist in reducing illegal connects.
- iii. The City has a Revenue Protection Unit, the main aim of this unit is to reduce the losses; however, there is a limit to what can be done with limited resources in the short term and the extent to which losses can be limited.

- iv. The overall average of non-revenue water amounts to 38% at 30 April 2020 and the City anticipates this to decrease to 30% by 2022/23.
- v. BCMM has developed a Water Conservation and Water Demand Management (WC/WDM) Strategy, which focuses primarily on reducing the level of non-revenue water to enhance both the financial viability of and water supply sustainability to BCMM.
- vi. The goals set in terms of this Strategy, are the following:
 - a. Reduction of non-revenue water:
 - b. Increased billed metered consumption:
 - c. Reduction of raw water treatment losses:
 - d. Ability to undertake detailed water balances:
 - e. Promotion of water use efficiency
- vii. Repairs and maintenance as a percentage of total operating revenue is on average 5.6% over the 2020/2021 MTREF period.

2.3.2 Free Basic Services: Basic Social Services Package for Indigent Households

The social package assists residents that have difficulty paying for services and are registered as indigent households in terms of the Indigent Policy of the City. Only registered indigents qualify for the free basic services.

The target is to have registered approximately 80,552 indigent households by the end of 2020/2021 financial year, this process is reviewed annually. As at 30 June 2019, a total of 80,065 Indigents had registered for the Free Basic Services. As at 30 April 2020, a total of 80,244 Indigents had registered for the Free Basic Services. In terms of the Municipality's indigent policy, registered households are entitled to 6kℓ free water (R101.96), and 50 kwh of electricity (R75.17).

Registered indigents are also to receive the following monthly rebates in the 2020/21 financial year:

- i. Property Rates – R126.07 (based on a property value of R120 000)
- ii. Refuse Removal – R263.98

- iii. Sewerage Charges – R94.09
- iv. Fire Levy – R55.77

2.3.3 Providing Clean Water and Managing Waste Water

The BCMM is the Water Services Authority and has the executive authority to provide water services within its area of jurisdiction in terms of the Municipal Structures Act 118 of 1998 or the ministerial authorisations made in terms of this Act. The primary responsibility for Water Services Authority includes:

- i. **Ensuring access:** To ensure the realisation of the right of access to water services, particularly basic water services (subject to available resources) by seeing that appropriate investments in water services infrastructure are made.
- ii. **Planning:** To prepare water services development plans to ensure effective, efficient, affordable, economical and sustainable access to water services that promote sustainable livelihoods and economic development.
- iii. **Regulation:** To regulate water services provision and Water Services Providers within the jurisdiction of the municipality and within the policy and regulatory frameworks set by DWAF through the enactment of by-laws and the regulation of contracts.
- iv. **Provision:** To ensure the provision of effective, efficient and sustainable water services (including water conservation and demand management) either by providing water services themselves or by selecting, procuring and contracting with external Water Services Providers.

BCMM provides approximately 60% of bulk potable water through Umzonyana Water Treatment Works and KWT Water Treatment Works, 40% is provided by Amatola Water as Water Services Provider.

2.3.3.1 Blue Drop Status

Buffalo City Metropolitan Municipality achieved 72.8% on Blue Drop Score as it was audited by Department of Water and Sanitation in 2014. The 2014 audit represents the last full audit carried out by the Department of Water and Sanitation. Subsequent audits

have been in the form of Provisional Assessment Tools (PAT's) for which no scoring is allocated. The BCMM achieved 99% compliance with SANS 241 drinking water quality standards in the second quarter SDBIP reporting for 2019/20.

2.3.3.2 Green Drop Status

The BCMM had 15 of wastewater collector and treatment systems audited. From the 2013 Green Drop Audit BCMM obtained a Green Drop status for the East Bank WWTW and an overall Green Drop Score of 80.94%. The 2013 audit represents the last full audit carried out by the Department of Water and Sanitation. Subsequent audits have been in the form of Provisional Assessment Tools (PAT's) for which no scoring is allocated. The BCMM achieved 85% compliance against legislated final effluent water quality limits in the second quarter SDBIP reporting for 2019/20.

Currently the BCMM is faced with the following water service challenges:

- i. Capacity of the existing treatment works is inadequate to cater for current and future water demands
- ii. Ageing water infrastructure
- iii. High rate of non-revenue water, which is approximately 46%
- iv. Additional funding is required to build new Water Treatment Works (Kei Road) and bulk pipe lines to Bhisho and Berlin to meet housing backlogs, new developments and Bhisho Precinct
- v. Alternative water resources required to be investigated to supplement existing water resources (surface water)
- vi. The overall infrastructure on the asset register has a life span less than 10 years.

2.4 OVERVIEW OF BUDGET-RELATED POLICIES

The City's budgeting process is guided and governed by relevant legislation, frameworks, strategies and related policies.

2.4.1 Approved Policies

The following budget-related policies have been approved by Council and are available on the City's website:

2.4.1.1 Immovable Asset Management policy

The Immovable Asset Management Policy was adopted by Council on 30 May 2018. No amendments have been made to the policy. The policy is attached as Annexure J.

2.4.1.2 Funding and Reserves Policy

The Funding and Reserves policy is aimed at ensuring that the Municipality has sufficient and cost-effective funding in order to achieve its long-term objectives through the implementation of the medium term operating and capital budgets. No amendments have been made to the policy. This policy has been attached as Annexure L.

2.4.1.3 Long-Term Borrowings Policy

A long-term borrowings policy has been developed in compliance with the Municipal Finance and Management Act No. 56 of 2003 and the Municipal Budget and Reporting Regulations on Debt Disclosure. Council adopted the long-term borrowing policy on 31 May 2016. No amendments have been made to the policy. This policy has been attached as Annexure O.

2.4.1.4 Movable Asset Policy

The Movable policy was adopted on 26 May 2017 and no amendments have been made to the policy. This policy has been attached as Annexure P.

2.4.1.5 Capital Infrastructure Investment Policy

The objective of the Capital Infrastructure Investment Policy is adequate maintenance of assets so as to provide a return on the City's investments. No amendments have been made to the policy. This policy has been attached as Annexure Q.

2.4.1.6 Long-Term Financial Planning Policy

The Policy on Long Term Financial Planning was adopted by Council on 29 May 2013 and encompasses the development, implementation and evaluation of a plan for the provision of basic municipal services and capital assets. No amendments have been made to the policy. This policy has been attached as Annexure R.

2.4.1.7 Budget Management & Oversight Policy

The Budget Management & Oversight Policy was adopted by Council the year 2007 and is to provide the principles which the municipality will follow in preparing each medium-term revenue and expenditure framework budget, and adjustment budgets. Council adopted the revised budget policy on 31 May 2016. No amendments have been made to the policy. This policy has been attached as Annexure S.

2.4.2 Policies reviewed and amended

The following budget-related policies have been reviewed by management and submitted together with the draft IDP, BEPP and 2020/2021 MTREF Budget and further workshopped to the Councillors. The policies that are part of this document have incorporated inputs that were made in the Councillors Workshop that took place on 18 June 2020.

2.4.2.1 Tariff Policy

In terms of Section 74(1) of the Municipal Systems Act No 32 of 2000, Council considers the revised Tariffs Policy with proposed amendments as per attached Annexure G. The amendments proposed is the review of the waiver process wherein all waiver applications must be requested by user department, recommended by CFO, authorised for approval

by City Manager and approved by the Mayor. This is to bring in investment promotion in the tariff waiver and to deal with waivers that are above R30 000.

2.4.2.2 Supply Chain Management Policy

In terms of Section 111 of the Municipal Finance and Management Act No. 56 of 2003 the municipality must adopt a Supply Chain Management Policy; this policy has been attached as Annexure I.

The following new clauses have been made to the SCM policy to give effective to comments made by Councillors at the workshop regarding the 30 percent local content:

Subcontracting as condition of tender:

1. If feasible to subcontract for a contract above R30 million, BCMM must apply subcontracting to advance designated groups.
2. The subcontracting must specifically give priority to BCMM locality and suppliers except when it's not practical to do so.
3. To ensure implementation and enforcement of clauses 1; 2; 3 and 4 on subcontracting that are detailed above, it is required that all contracts that are designated for implementation of these clauses must be identified when directorates are submitting business plans and procurement plans and thus, their tender specification must contain these clauses.

2.4.2.3 Budget Virement Policy

The Budget Virement Policy is to effectively and efficiently manage the budget transfers to ensure optimum service delivery. The Budget Virement policy is attached as Annexure K.

The amendments are to effect to the policy the new guidelines issued by National Treasury through mSCOA Circular no. 8. The amendments are not limited to the following:

- Budget transfers across regions are not allowed.

- Budget transfers between different item segments of the same capital project/ programme are permissible.

2.4.2.4 Credit Control Policy

This policy has been reviewed and has been revised. The amendments are not limited to the following:

- The new clause added relating to the full back charge on customers who has deliberately prevented access for the municipality to read the Municipal Supplied Meter
- Back charge not exceeding 6 months on undercharged customers
- The adjustment period for the water leak rebate from date of repairs of the leak.
- The percentage of the amount tendered for purchase of electricity that will be allocated to arrear debt on indigent customers with arrears.

The revised Credit Control policy is attached as Annexure M.

2.4.2.5 Indigent Policy

The reviewed Indigent policy was approved by Council on 26 May 2017. This policy has been reviewed and has been revised. Among others, the amendments also relate to the following:

- To provide clarity and to eliminate confusion in the implementation of the policy
- To include non-profit organisations
- Correcting repetition or typo-error.
- Building costs of an RDP house have increased to R150k, hence, the amendment.

The revised Indigent policy is attached as Annexure N.

2.4.2.6 Investment and Cash Management Policy

In terms of Section 13(2) of the Municipal Finance Management Act No. 56 of 2003, Council considers the revised Policy with proposed amendments as per attached Annexure T.

The amendment proposed is the review of the amount of investments to be held at all times that is equivalent to a cash coverage ratio of 1 month excluding conditional transfers. The second amendment refers to the recognition and disclosure of investments in line with GRAP standards dealing with cash and Investments. The amendments are to include additional control on the cash coverage ratio and to ensure that the policy is aligned with the latest GRAP Standards.

2.4.2.7 Property Rates Policy

Through the public participation process, comments were received from Rates Watch (Pty) Ltd with specific input to our Property Rates Policy. The input was proposing various minor amendments. After consideration of this input, minor amendments have been made to this rates policy.

In terms of Section 3 of the Municipal Property Rates Act No. 6 of 2004, Council adopts the revised Rates Policy on 29 June 2020. The amended policy is attached as Annexure H (amendments are highlighted in the policy for easy reference). The amendments are listed below.

RATES POLICY REVIEW FOR 2020/2021				
Policy Page number	Point Number	Original Statement	Proposed Amendment	Reason for the Amendment
3		• Reulatory	§ Regulatory	Correcting spelling error
10		• A person who may be below the age of 60 years and has been medically boarded by his/ her place of employment and not able to do another type of work.	§ "a person under the age of 60 years who has been boarded for medical reasons and is not able to do any type of work".	Grammer
11		• Public Benefit Organisation Property".	§ Public Benefit Organisation Property	To ensure that the policy is aligned to with the Municipal Property Rates Act (MPRA)
14	N/A	• With regards to the categorizing and rating of property used for multiple purposes, Buffalo City Metropolitan Municipality (BCMM) will categorize such properties in terms of Section 9(2)(b) of the MPRA i.e. for a purpose corresponding with the dominant use of the property.	§ In terms of Section 9(1)(b) of the MPRA, properties used for multiple purposes will be categorised based on the dominant use.	<input type="checkbox"/> To ensure that the policy is aligned to with the Municipal Property Rates Act (MPRA). <input type="checkbox"/> Section 9(2)(b) of the MPRA has been replaced with Section 9(1)(b) of the MPRA
16		• There no exclusions on religious organisations.	§ Exclusion added on religious organisations.	To add new a heading. Religious organisations are reflected as exclusions not exemptions.
19		• The market value of the developed property must be R50, 000,000.00 (Fifty Million Rand) or above on the municipality's valuation roll. (This requirement does not apply to East London Industrial Development zone property owners)	§ The market value of the developed must be at least R 50 000 000. This requirement does not apply to properties in the East London Industrial Development Zone.	Grammer

2.4.3 New Budget Related Policies

The following budget-related policy is new:

2.4.3.1 Policy on Cost Containment Measures

The objective of this policy is to prescribe cost containment measures for Buffalo City Metropolitan Municipality in line with Municipal Cost Containment Regulations. This policy is attached as Annexure U.

All the above policies are available and can be viewed on Buffalo City Metropolitan Municipality's Website: www.buffalocity.gov.za.

2.5 OVERVIEW OF BUDGET ASSUMPTIONS

Key factors that have been taken into consideration in the compilation of the 2020/2021 MTREF include:

- National Government macro-economic targets;
- The general inflationary outlook and the impact on City's residents and businesses;
- The impact of municipal cost drivers;
- The increase in prices for bulk electricity and water; and
- The increase in the cost of remuneration.

2.5.1 General inflation outlook and its impact on the municipal activities

In terms of the National Treasury Circular No. 99 dated 09 March 2020, municipalities were advised to take the following macro-economic forecasts into consideration:

Table 36: Macroeconomic performance and projections, 2018 - 2022

Fiscal year	2019/20	2020/21	2021/22	2022/23
	Estimate	Forecast		
CPI Inflation	4.1%	4.5%	4.6%	4.6%
Real GDP growth	0.3%	0.9%	1.3%	1.6%

Source: 2020 Budget Review

- The escalating coronavirus pandemic is pushing 2020 global growth towards zero as a result of the economic effects of social distancing along with sharp decline in consumer and business confidence. World economic growth is slowing due to increased trade conflict and low levels of competitiveness. South Africa's GDP growth forecast for 2020 has been cut to 0.9% as a result of stalling economy and crippling effects of power outages. Growth of at least 3% is required in order to reduce soaring unemployment and poverty and improve investors interest and confidence in South Africa.
- The high unemployment and slow growth will continue to exert pressure on municipal revenue generation and collection levels hence a conservative approach

is advised for municipal revenue projections. In this context, municipalities will have to improve their efforts to limit non-priority spending and implement stringent cost-containment measures.

- Local government faces tough fiscal choices; growth in transfers will slow while the cost of providing the services increases.
- Municipalities are therefore urged to improve own revenue collection, increase efficiency and obtain greater value for money.
- Nearly 50% of the population live below the minimum Poverty level. This places a burden on the social support that need to be provided to these families.

2.5.2 Credit rating outlook

The City has a healthy financial position, and this is confirmed by the low gearing ratio coupled with “A” Long Term Rating (Global Credit Rating) thus allowing the City to obtain additional long-term borrowings.

Table 37: Credit rating outlook

Security class	Currency	Current Rating 2019/20	Annual rating 2019/20	Previous Rating 2018/19
Short term	Rand	A1(za)	November 2019	A1 _(za)
Long-term	Rand	A(za)	November 2019	A _(za)
Outlook	Rand	Stable	November 2019	Negative

The rating definitions are:

- Short term: A1: Defined as, very high certainty of timely payment relative to other issuers or obligations in the same country. Liquidity factors are excellent and supported by good fundamental protection factors. Risk factors are minor.
- Long-term: A: Defined as high credit quality relative to other issuers or obligations in the same country. Protection factors are good. However, risk factors are more variable and greater in periods of economic stress.

The Credit Rating for 2019/20 and 2018/19 changed with the Ratings Outlook improving to Stable (2019/20) from Negative (2018/19).

2.5.3 Interest rates for borrowing and investment of funds

The MFMA specifies that borrowing can only be utilised to fund capital or refinancing of borrowing in certain conditions. The City engages in financing arrangements to minimise its interest rate costs and risk. The average interest rate for borrowings is currently 10.1%. The municipality has budgeted R231 million in the 2020/21 financial year, R445 million in the 2021/22 financial year and R350 million in 2022/23 financial year in terms of external capital loan funding. An amount of R44 million has been projected in the 2020/21 financial year, R67 million in the 2021/22 financial year and R61 million in the 2022/23 financial year for finance charges on external capital loan funding. Finance charges budgeted for relates to both existing long-term borrowings and the new loan that is being sought by the City.

The City is investing its cash reserves on various investing institution in line with the MFMA. The interest rate is currently 4.1% on primary bank account and 4% on investment call accounts. An amount of R54 million has been projected in the 2020/21 financial year, R57 million in the 2021/22 financial year and R60 million in the 2022/23 financial year for interest earned on external investments.

2.5.4 Collection rate for revenue services

The rate of revenue collection is currently at 80.18% (30 April 2020) of annual billings and arrear debt. Stricter control measures of the Credit Control Policy are being enforced, the collection of arrear debt will be utilised as a source of additional cash in-flow for funding future capital infrastructure projects. An amount of R497 million towards debt impairment has been provided for the 2020/21 financial year and is based on projected average collection ratio of 90.5% set as a target in the SDBIP.

2.5.5 Growth in the tax base of the municipality

Revenue from own sources is assumed to increase at a rate that is influenced by the consumer debtors' collection rate, tariff/rate pricing, real growth rate of the City, household formation growth rate and the poor household change rate.

Household formation is the key factor in measuring municipal revenue and expenditure growth, as servicing 'households' is a greater municipal service factor than servicing individuals. Household formation rates are assumed to convert to household dwellings. In addition, the change in the number of poor households influences the net revenue benefit derived from household formation growth, as it assumes that the same costs incurred for servicing the household exist, but that no consumer revenue is derived as the 'poor household' limits consumption to the level of free basic services.

2.5.6 Salary and Wage increases

The 2020/2021 MTREF has made a provision of 6.25% for salary increases in line with the Salary and Wage Collective Agreement.

2.5.7 Impact of National, Provincial and Local policies

Integration of service delivery between national, provincial and local government is critical to ensure focussed service delivery and, in this regard, various measures were implemented to align IDPs, provincial and national strategies around priority spatial interventions. In this regard, the following national priorities form the basis of all integration initiatives:

- Accelerate Public Infrastructure Investment;
- Support for special economic zones and manufacturing incentives;
- Further expansion of public works programmes;
- Investment in renewable energy;
- Overhaul procurement and supply chain management;
- Creating jobs and reduce poverty;
- Skill development;
- Rural development and agriculture; and

- Fighting crime and corruption.

To achieve these priorities integration mechanisms are in place to ensure integrated planning and execution of various development programs. The focus will be to strengthen the link between policy priorities and expenditure thereby ensuring the achievement of the national, provincial and local objectives.

2.5.8 Ensuring maintenance of existing assets

Repairs and maintenance has been budgeted at 5.3% of the total operating expenditure. The disaster caused by COVID-19 pandemic has impacted negatively to this ration as close to R100 million of the operating budget had to be reprioritised for COVID-19 mitigating factors. The City has recognised the target to be reached is 10%, however cognizance should be given to the impact on tariffs in this regard. Substantial budget allocation has been made for renewal of existing assets as detailed in the capital program section.

2.5.9 Ability of the municipality to spend and deliver on the programmes

The establishment of the Enterprise Project Management Office (EPMO) Office has assisted capital spending of the City. It is estimated that a spending rate of at least 100% is achieved on operating expenditure and 100% on the capital programme for the 2020/2021 MTREF of which performance has been factored into the cash flow budget.

2.6 OVERVIEW OF BUDGET FUNDING

2.6.1 Medium-term outlook: operating revenue

The 2020/2021 MTREF budget is fully funded utilising receipts from the following funding sources:

- Own Funds (Internally Generated Funds)
- Borrowings
- National Government Allocation
- Provincial Government Allocation
- Other transfers and grants

The following table is a breakdown of the operating revenue over the medium-term:

Table 38: Breakdown of the operating revenue over the medium-term

Description R thousands	2020/21 Medium Term Revenue & Expenditure Framework					
	Budget Year 2020/21	%	Budget Year +1 2021/22	%	Budget Year +2 2022/23	%
<u>Financial Performance</u>						
Property rates	1 687 667	23%	1 822 681	23%	1 950 268	22%
Service charges	3 546 712	47%	3 779 892	47%	4 114 507	47%
Investment revenue	54 473	1%	57 200	1%	60 064	1%
Transfers recognised - operational	1 230 979	16%	1 359 287	17%	1 373 212	16%
Other own revenue	987 720	13%	1 075 977	13%	1 182 269	14%
Total Revenue (excluding capital transfers and contributions)	7 507 552	100%	8 095 037	100%	8 680 320	100%

The following graph is a breakdown of the operational revenue per main category for the 2020/2021 financial year.

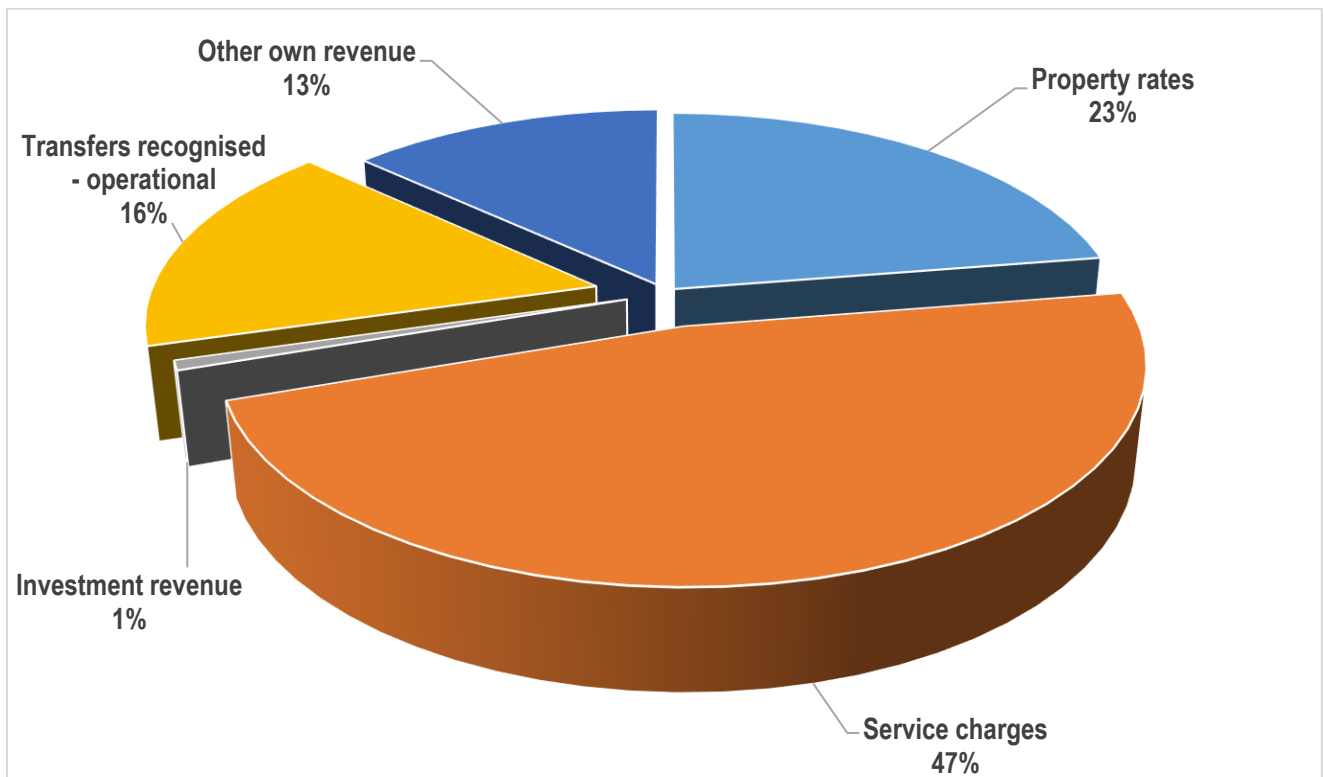


Figure 6: Breakdown of operating revenue for the 2020/21 financial year

Tariff setting plays a major role in ensuring desired levels of revenue. The City derives most of its operational revenue from the provision of goods and services (47% of total revenue) such as water, electricity, sanitation and solid waste removal. Property rates (23%), transfers and subsidies (16%), Investment revenue (1%) and other minor charges (such as building plan fees, licenses and permits etc) (13%) forms part of the 2020/2021 revenue base.

The revenue strategy is a function of key components such as:

- Growth in the City and economic development;
- Revenue management and enhancement;
- Implementation of Credit Control and Debt Collection Policy;
- Achieve set target for collection ratio;
- Adhere to National Treasury guidelines;
- Plan in line with General Economic Climate (Nationally and Local);
- Budget Electricity tariff increases that are within the National Electricity Regulator of South Africa (NERSA) approval;
- Achievement of full cost recovery of specific user charges;
- Implementation of Tariff Policy; and
- Implementation of the Property Rates Policy in terms of the Municipal Property Rates Act, 2004 (Act 6 of 2004) (MPRA)

The above principles guide the annual increase in the tariffs charged to the consumers and the ratepayers aligned to the economic forecasts.

Consideration of bad economic climate that is affecting the City's consumers was taken into consideration when determining the tariff increases. Ensuring that tariffs are fully recovering the costs of running the service was also given high consideration in determining the tariff increases.

The table below reflects the proposed tariffs for the 2020/2021 MTREF period.

Table 39: Tariff increases 2019/20 to 2021/22 MTREF

	Actual tariff increase	Proposed tariff increase			Budgeted revenue
Description	2019/2020	2020/2021	2021/2022	2022/2023	2020/2021
Property rates	9,00%	8,50%	8,00%	7,00%	1 687 667
Refuse	9,35%	9,20%	8,50%	8,50%	334 128
Sewerage	9,40%	9,20%	8,50%	8,50%	397 037
Electricity	13,07%	6,22%	5,20%	8,90%	2 184 209
Water	9,40%	9,20%	9,10%	9,10%	631 338
Fire Levy	9,30%	8,70%	8,00%	8,00%	75 424
Sundry Income	9,30%	8,70%	8,00%	8,00%	593 337
Total					5 903 140

Revenue to be generated from property rates is R1.69 billion in the 2020/21 financial year, which represents 23% of the operating revenue base of the City and increases to R1.95 billion by 2022/23.

Service charges related to electricity, water, sanitation, and refuse removal in total constitute the biggest component of the City's revenue basket, totalling R3.55 billion for the 2020/21 financial year and increasing to R4.11 billion by 2022/23. For the 2020/21 financial year services charges amount to 47% of the total revenue base and remains stagnant over the medium-term.

Operational grants and subsidies amount to R1.23 billion, R1.36 billion and R1.37 billion for each of the respective financial years of the MTREF, or 16%, 17% and 16% of operating revenue. It needs to be noted that the grants receipts from national government are reducing over the MTREF.

Investment revenue contributes marginally to the revenue base of the City with a budget allocation of R54 million, R57 million and R60 million for the respective three financial years of the 2020/21 MTREF.

The tables below provide detail investment information and investment particulars by maturity.

Table 40: MBRR Table SA15 – Detail Investment Information

Investment type	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand									
<u>Parent municipality</u>									
Securities - National Government									
Listed Corporate Bonds									
Deposits - Bank	1 665 511	1 660 393	924 619	1 570 148	935 146	935 146	1 025 604	1 350 507	1 805 853
Deposits - Public Investment Commissioners									
Deposits - Corporation for Public Deposits									
Bankers Acceptance Certificates									
Negotiable Certificates of Deposit - Banks									
Guaranteed Endowment Policies (sinking)									
Repurchase Agreements - Banks									
Municipal Bonds									
Municipality sub-total	1 665 511	1 660 393	924 619	1 570 148	935 146	935 146	1 025 604	1 350 507	1 805 853
<u>Entities</u>									
Entities sub-total	-	-	-	-	-	-	-	-	-
Consolidated total:	1 665 511	1 660 393	924 619	1 570 148	935 146	935 146	1 025 604	1 350 507	1 805 853

Table 41: MBRR Table SA16 – Investment particulars by maturity

Investments by Maturity	Period of Investment	Type of Investment	Capital Guarantee (Yes/ No)	Variable or Fixed interest rate	Interest Rate %	Commission Paid (Rands)	Commission Recipient	Expiry date of investment	Opening balance	Interest to be realised	Partial / Premature Withdrawal (4)	Investment Top Up	Closing Balance
Name of institution & investment ID	Yrs/Months												
Parent municipality													
RMB	Various	Short Term / Call	No	Variable	5	0	0	Various	233 787	13 618	8 996	-	256 401
Standard Bank	Various	Short Term / Call	No	Variable	5	0	0	Various	116 893	6 809	4 498	-	128 200
Stanlib	Various	Short Term / Call	No	Variable	5	0	0	Various	116 893	6 809	4 498	-	128 200
ABSA	Various	Short Term / Call	No	Variable	6	0	0	Various	233 787	13 618	8 996	-	256 401
Nedbank	Various	Short Term / Call	No	Variable	6	0	0	Various	233 787	13 618	8 996	-	256 401
													-
													-
Municipality sub-total									935 146		35 984	-	1 025 604
Entities													-
													-
													-
													-
													-
													-
Entities sub-total									-		-	-	-
TOTAL INVESTMENTS AND INTEREST									935 146		35 984	-	1 025 604

2.6.2 Medium-term outlook: capital revenue

The following table is a breakdown of the funding composition of the 2020/2021 medium-term capital programme:

Table 42: MBRR Table A5 - Sources of capital revenue over the MTREF

Vote Description R thousand	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
	Funded by:								
National Government	665 578	834 202	886 601	974 549	1 322 274	1 322 274	806 419	714 463	730 241
Provincial Government	4 202	-	7 456	-	1 580	1 580	-	-	-
District Municipality	-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)	-	229	-	65 282	-	-	-	-	-
Transfers recognised - capital	669 780	834 431	894 057	1 039 831	1 323 855	1 323 855	806 419	714 463	730 241
Borrowing	-	-	-	69 582	-	-	230 800	445 000	350 000
Internally generated funds	614 176	497 818	865 958	628 000	909 556	909 556	623 019	562 243	534 266
Total Capital Funding	1 283 956	1 332 249	1 760 015	1 737 413	2 233 410	2 233 410	1 660 239	1 721 706	1 614 507

The above table is graphically represented as follows for the 2020/2021 financial year:

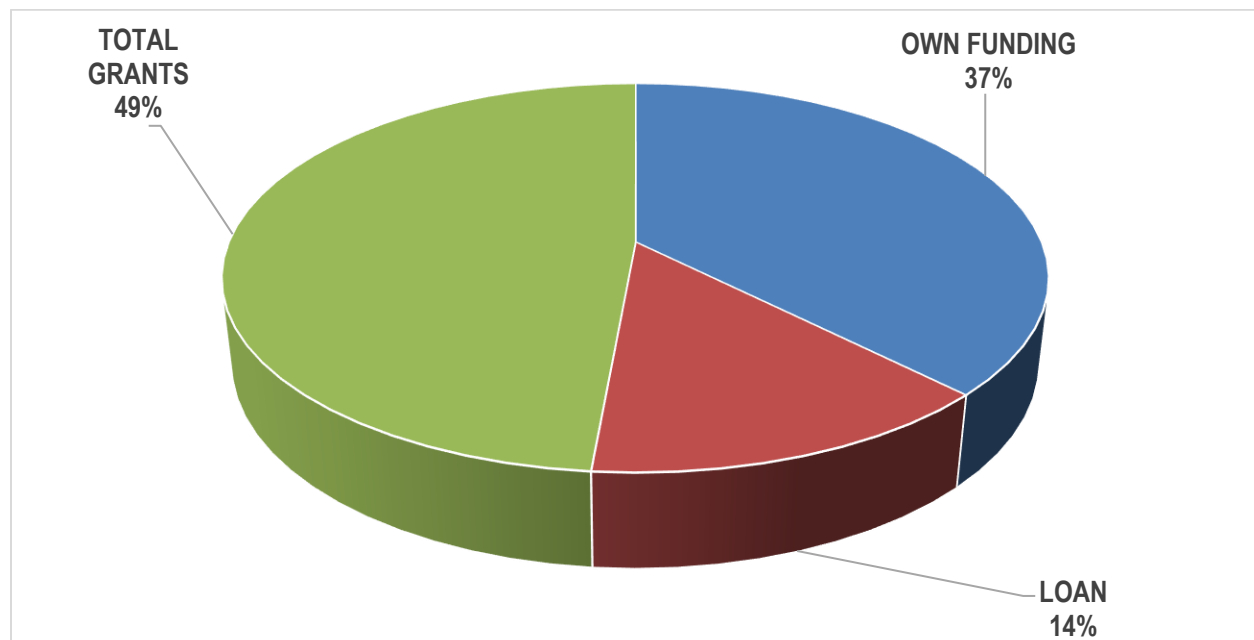


Figure 7: Sources of capital revenue for the 2020/2021 financial year

Internally generated funds consist of a mixture between surpluses generated on the operating statement of financial performance and cash backed reserves. In determining the credibility of this funding source, it becomes necessary to review the cash flow budget as well as the cash backed reserves and accumulated funds reconciliation. Internally generated funds consist of R623 million in 2020/21, R562 million in 2021/22 and R534 million in 2022/23.

Table 44: MBRR Table SA 18 - Transfers and grant receipts

Description	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
	R thousand								
RECEIPTS:									
Operating Transfers and Grants									
National Government:	1 193 355	796 889	996 022	964 910	960 172	960 172	1 006 257	1 069 141	1 144 519
Local Government Equitable Share	678 191	705 277	778 048	847 431	847 431	847 431	911 042	981 171	1 048 587
Expanded Public Works Programme Integrated Grant for Municipalities									
Expanded Public Works Programme Integrated Grant for Municipalities [Schedule 5B]	1 188	4 952	4 050	9 956	9 956	9 956	8 449	-	-
Infrastructure Skills Development Grant [Schedule 5B]	9 000	8 715	9 587	11 150	11 150	11 150	11 364	11 266	12 109
Local Government Financial Management Grant [Schedule 5B]	1 200	1 300	1 086	1 000	942	942	1 000	1 000	1 000
Public Transport Network Grant [Schedule 5B]	5 000	5 453	3 407	15 850	3 850	3 850	-	-	-
RSC Levy Replacement	410 031		106 679	-	-	-	-	-	-
Urban Settlement Development Grant	88 745	71 193	93 164	79 523	86 843	86 843	68 122	66 741	74 885
Integrated City Development Grant							6 279	8 963	7 938
Provincial Government:	31 315	15 000	25 371	158 992	190 658	190 658	97 146	101 536	106 223
Capacity Building			752						
Housing	16 315	-		143 122	174 788	174 788	81 276	85 015	88 926
Human Settlement Development									
Libraries; Archives and Museums	15 000	15 000	15 870	15 870	15 870	15 870	15 870	16 521	17 297
Emergency Housing Grant			8 749						
District Municipality:	-	-	-	-	-	-	-	-	-
Other grant providers:	80 157	5 680	3 982	12 250	88 367	88 367	127 575	188 610	122 470
Local Government Water and Related Service SETA	-	3 115	3 572	3 000	3 000	3 000	-	-	-
European Union	-	-					10 278	30 960	8 435
Salauda / Gavle	-	717	410	-	436	436	-	-	-
City of Oldenburg	-	343							
Other operational transfers/grants	80 157	1 505		9 251	84 931	84 931	117 298	157 650	114 035
Total Operating Transfers and Grants	1 304 827	817 569	1 025 375	1 136 152	1 239 197	1 239 197	1 230 979	1 359 287	1 373 212
Capital Transfers and Grants									
National Government:	666 460	834 431	894 057	1 039 831	1 321 787	1 321 787	806 419	714 463	730 241
Energy Efficiency and Demand-side	-								
Energy Efficiency and Demand-side [Schedule 5B]	-	5 000	7 996	-	-	-	7 000	9 000	6 000
Infrastructure Skills Development Grant [Schedule 5B]	31	-	97	150	150	150	150	150	-
Integrated City Development Grant	5 963	6 956	10 002	10 383	10 383	10 383	2 038	4 066	5 838
Integrated National Electrification Programme	11 142	19 444	4 635						
Local Government Financial Management Grant	45	-		-	58	58	-	-	-
Neighbourhood Development Partnership Grant	-	-	5 993	7 500	10 000	10 000	18 000	2 025	15 000
Informal Settlement Upgrading Partnership Grant								266 258	282 122
Public Transport Network Grant [Schedule 5B]	-	36 992	79 366	218 616	230 616	230 616	86 000	-	-
Urban Settlement Development Grant [Schedule 4B]	645 076	765 810	778 446	737 900	1 070 580	1 070 580	693 232	432 964	421 281
Local Government Financial Management Grant [Schedule 5B]	-	-	65	-	-	-	-	-	-
Other capital transfers/grants [insert desc]	4 202	229	7 456	65 282					
Provincial Government:	-	-	-	-	1 580	1 580	-	-	-
LGTH	-	-	-	-	1 580	1 580	-	-	-
District Municipality:	-	-	-	-	-	-	-	-	-
Other grant providers:	3 321	-	-	-	487	487	-	-	-
Local Government Water	3 321	-	-	-	-	-	-	-	-
BCMET	-	-	-	-	487	487	-	-	-
Total Capital Transfers and Grants	669 780	834 431	894 057	1 039 831	1 323 855	1 323 855	806 419	714 463	730 241
TOTAL RECEIPTS OF TRANSFERS & GRANTS	1 974 608	1 652 001	1 919 432	2 175 983	2 563 052	2 563 052	2 037 398	2 073 750	2 103 453

2.6.3 Cash Flow Management

BCMM is projecting a favourable cash position of R1.1 billion at 30 June 2021 and it is projected to be R1.43 billion at 30 June 2022 (2023: R1.89 billion).

Table 45: MBRR Table A7 – Budgeted cash flow

Description	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
CASH FLOW FROM OPERATING ACTIVITIES									
Receipts									
Property rates	858 852	973 025	1 295 503	1 435 647	1 435 647	1 435 647	1 527 339	1 685 980	1 803 998
Service charges	2 593 542	2 576 079	2 823 913	3 162 626	3 115 254	3 115 254	3 209 775	3 496 400	3 805 919
Other revenue	540 205	456 442	444 790	809 829	755 334	755 334	814 239	906 870	998 117
Transfers and Subsidies - Operational	894 796	817 569	921 187	1 126 922	1 239 197	1 239 197	1 230 979	1 359 287	1 373 212
Transfers and Subsidies - Capital	669 780	930 588	998 245	974 549	1 323 855	1 323 855	808 929	717 223	733 991
Interest	198 437	176 012	165 784	165 029	164 446	164 446	134 121	145 609	155 545
Dividends	-	-	-	-	-	-	-	-	-
Payments									
Suppliers and employees	(5 071 556)	(4 346 374)	(5 407 264)	(5 761 958)	(5 729 972)	(5 729 972)	(5 982 718)	(6 450 313)	(6 904 490)
Finance charges	(49 359)	(43 960)	(38 467)	(41 004)	(33 003)	(33 003)	(44 211)	(66 574)	(61 217)
Transfers and Grants	(43 173)	(39 330)	(47 193)	(48 175)	(138 061)	(138 061)	(115 981)	(143 778)	(125 065)
NET CASH FROM/(USED) OPERATING ACTIVITIES	591 524	1 500 050	1 156 497	1 823 466	2 132 697	2 132 697	1 582 471	1 650 704	1 780 011
CASH FLOWS FROM INVESTING ACTIVITIES									
Receipts									
Proceeds on disposal of PPE	56 169	15 235	2 226	-	-	-	-	-	-
Decrease (increase) in non-current receivables	-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current investments	-	-	-	-	-	-	-	-	-
Payments									
Capital assets	(1 280 782)	(1 332 249)	(1 760 015)	(1 737 413)	(2 233 410)	(2 233 410)	(1 660 239)	(1 721 706)	(1 614 507)
NET CASH FROM/(USED) INVESTING ACTIVITIES	(1 224 613)	(1 317 014)	(1 757 789)	(1 737 413)	(2 233 410)	(2 233 410)	(1 660 239)	(1 721 706)	(1 614 507)
CASH FLOWS FROM FINANCING ACTIVITIES									
Receipts									
Short term loans	-	-	-	-	-	-	-	-	-
Borrowing long term/refinancing	-	-	-	69 582	-	-	230 800	445 000	350 000
Increase (decrease) in consumer deposits	-	-	-	-	-	-	-	-	-
Payments									
Repayment of borrowing	(50 709)	(47 642)	(52 572)	(56 849)	(55 619)	(55 619)	(54 396)	(48 750)	(59 957)
NET CASH FROM/(USED) FINANCING ACTIVITIES	(50 709)	(47 642)	(52 572)	12 733	(55 619)	(55 619)	176 405	396 250	290 043
NET INCREASE/ (DECREASE) IN CASH HELD	(683 798)	135 395	(653 864)	98 786	(156 332)	(156 332)	98 637	325 249	455 546
Cash/cash equivalents at the year begin:	2 373 900	1 690 102	1 825 497	1 551 516	1 171 633	1 171 633	1 007 121	1 105 758	1 431 007
Cash/cash equivalents at the year end:	1 690 102	1 825 497	1 171 633	1 650 302	1 015 301	1 015 301	1 105 758	1 431 007	1 886 553

2.6.3.1 Cash Backed Reserves/Accumulated Surplus Reconciliation

The table below indicates the cash and investments available after some provisions which increases from R1.26 billion in the 2020/21 financial year to R1.99 billion in the 2022/23 financial year. With the introduction of GRAP the institution was required to account for all assets, including those which had been implemented historically by both pre and post 1994 Governments. This resulted in a significant increase in the accumulated surplus associated with the take on of assets. Furthermore, the institution has implemented the revaluation model for accounting for roads and storm water as well as municipal properties which has contributed further to additional surpluses.

Table 46: MBRR Table A8 – Cash Backed Reserves/Accumulated Surplus Reconciliation

Description	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Cash and investments available									
Cash/cash equivalents at the year end	1 690 102	1 825 497	1 171 633	1 650 302	1 015 301	1 015 301	1 105 758	1 431 007	1 886 553
Other current investments > 90 days	-	-	0	(0)	0	0	(0)	(0)	0
Non current assets - Investments	-	-	-	-	-	-	-	-	-
Cash and investments available:	1 690 102	1 825 497	1 171 633	1 650 302	1 015 301	1 015 301	1 105 758	1 431 007	1 886 553
Application of cash and investments									
Unspent conditional transfers	250 830	245 352	210 610	204 447	204 447	204 447	354 449	393 272	386 913
Unspent borrowing	-	-	-	-	-	-	-	-	-
Statutory requirements				(15 284)	(15 284)	(15 284)			
Other working capital requirements	(555 397)	(41 547)	(329 463)	(488 899)	(480 078)	(480 078)	(834 014)	(875 045)	(839 295)
Other provisions	196 839	296 925	306 411	369 722	369 722	369 722	320 200	334 929	350 336
Long term investments committed	-	-	-	-	-	-	-	-	-
Reserves to be backed by cash/investments									
Total Application of cash and investments:	(107 727)	500 730	187 559	69 986	78 807	78 807	(159 365)	(146 844)	(102 046)
Surplus(shortfall)	1 797 829	1 324 767	984 074	1 580 316	936 494	936 494	1 265 123	1 577 851	1 988 598

2.6.3.2 Funding compliance measurement

From a cash flow perspective (cash outflow versus cash inflow) the budget is fully funded and is therefore credible. The challenge for the City will be to ensure that the underlying planning and cash flow assumptions are meticulously managed, especially the performance against the collection rate.

Table 47: MBRR Table SA10 – Funding compliance measurement

Description	MFMA section	2016/17	2017/18	2018/19	Current Year 2019/20				2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Funding measures											
Cash/cash equivalents at the year end - R'000	18(1)b	1 690 102	1 825 497	1 171 633	1 650 302	1 015 301	1 015 301	1 015 301	1 105 758	1 431 007	1 886 553
Cash + investments at the yr end less applications - R'000	18(1)b	1 797 829	1 324 767	984 074	1 580 316	936 494	936 494	936 494	1 265 123	1 577 851	1 988 598
Cash year end/monthly employee/supplier payments	18(1)b	5,1	5,1	3,0	3,4	2,1	2,1	2,1	2,1	2,6	3,2
Surplus/(Deficit) excluding depreciation offsets: R'000	18(1)	359 911	202 393	470 428	975 460	1 330 059	1 330 059	1 330 059	809 528	719 198	734 783
Service charge rev % change - macro CPI target exclusive	18(1)a,(2)	N.A.	(3,2%)	10,1%	14,7%	(7,0%)	(6,0%)	(6,0%)	0,4%	1,0%	2,2%
Cash receipts % of Ratepayer & Other revenue	18(1)a,(2)	104,4%	91,0%	90,9%	91,7%	91,2%	91,2%	91,2%	89,2%	91,2%	91,2%
Debt impairment expense as a % of total billable revenue	18(1)a,(2)	5,9%	9,1%	9,1%	7,5%	7,5%	7,5%	7,5%	9,5%	7,5%	7,5%
Capital payments % of capital expenditure	18(1)c;19	99,8%	100,0%	100,0%	100,0%	100,0%	100,0%	100,0%	100,0%	100,0%	100,0%
Borrowing receipts % of capital expenditure (excl. transfers)	18(1)c	0,0%	0,0%	0,0%	10,0%	0,0%	0,0%	0,0%	27,0%	44,2%	39,6%
Grants % of Govt. legislated/gazetted allocations	18(1)a								106,8%	110,2%	106,4%
Current consumer debtors % change - incr(decr)	18(1)a	N.A.	(1,2%)	24,5%	13,4%	0,0%	0,0%	0,0%	(12,0%)	1,0%	1,0%
Long term receivables % change - incr(decr)	18(1)a	N.A.	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%
R&M % of Property Plant & Equipment	20(1)(vi)	2,4%	2,0%	2,0%	2,0%	1,9%	1,9%	1,9%	1,9%	2,1%	2,3%
Asset renewal % of capital budget	20(1)(vi)	55,8%	8,9%	9,8%	19,9%	18,0%	18,0%	0,0%	16,3%	13,5%	7,2%

2.6.3.3 Cash/cash equivalent position

BCMM is also projecting a favourable cash position, which currently is projected to be R1.01 billion at 30 June 2020 and is projected to be R1.1 billion at 30 June 2021 (2022: R1.43 billion and 2023: R1.89 billion).

2.6.3.4 Cost Coverage

The projected cost coverage, including conditional grants is projected to be 2.1 months at 30 June 2020 and is projected to remain around 2.7 months over the MTREF period; this is within the norm (1-3 months).

2.6.3.5 Surplus/deficit

The City has adopted the approach to cash back its depreciation on a year-to-year basis in order to renew and/or refurbish its existing infrastructure assets. The projected surplus (inclusive of capital transfers) for the 2020/21 financial year is R809 million (2021/22: R719 million and 2022/23 R735 million).

2.6.3.6 Property Rates/service charge revenue as a percentage increase less macro inflation target

In order for the trading services to breakeven and/or generate a surplus the revenue income percentage increase is set slightly above inflation. This trend will have to be carefully monitored and managed with the implementation of the budget.

2.6.3.7 Cash receipts as a percentage of ratepayer and other revenue

The rate of revenue collection is currently at 80.18% (30 April 2020) of annual billings and arrear debt. Stricter control measures of the Credit Control Policy are being enforced, the collection of arrear debt will be utilised as a source of additional cash in-flow for funding future capital infrastructure projects. It is projected that the average collection rate at 30 June 2021 will be 90.5%.

2.6.3.8 Debt impairment expense as a percentage of billable revenue

An amount of R497 million towards debt impairment has been provided for in the 2020/21 financial year of the MTREF and is based on an average collection ratio of 90.5%.

2.6.3.9 Repairs and maintenance expenditure level

The City is having a consistent trend of spending above 90% of its repairs and maintenance budget. The allocation of repairs and maintenance is 5.3% of operating expenditure budget in the MTREF. Substantial own funding has been allocated to renew existing assets. Budget details are contained in SA34c.

2.6.3.10 Asset renewal/rehabilitation expenditure level

Details of the City's strategy pertaining to asset management and repairs and maintenance is contained in SA34b.

2.7 EXPENDITURE ON GRANTS AND RECONCILIATIONS OF UNSPENT FUNDS

Table 48: MBRR Table SA19 - Expenditure on transfers and grant programmes

Description	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
EXPENDITURE:									
Operating expenditure of Transfers and Grants									
National Government:	1 176 718	796 889	889 343	964 910	960 172	960 172	1 006 257	1 069 141	1 144 519
Local Government Equitable Share	678 191	705 277	778 048	847 431	847 431	847 431	911 042	981 171	1 048 587
Expanded Public Works Programme Integrated Grant for Municipalities	1 187			9 956	9 956	9 956	8 449	-	-
Expanded Public Works Programme Integrated Grant for Municipalities [Schedule 5B]	-	4 952	4 050	-	-	-	-	-	-
Infrastructure Skills Development Grant [Schedule 5B]	6 760	8 715	9 587	11 150	11 150	11 150	11 364	11 266	12 109
Local Government Financial Management Grant [Schedule 5B]	1 254	1 300	1 086	1 000	942	942	1 000	1 000	1 000
Public Transport Network Grant [Schedule 5B]	1 888	5 453	3 407	15 850	3 850	3 850	-	-	-
RSC Levy Replacement	410 031			-	-	-			
Urban Settlement Development Grant	77 408	71 193	93 164	79 523	86 843	86 843	68 122	66 741	74 885
Municipal Human Settlement Capacity Grant	-	-							
Integrated City Development Grant							6 279	8 963	7 938
Provincial Government:	31 315	15 000	25 371	158 992	190 658	190 658	97 146	101 536	106 223
Capacity Building			752	-	-	-			
Housing	16 315	-		143 122	174 788	174 788	81 276	85 015	88 926
Human Settlement Development				-	-	-			
Libraries; Archives and Museums	15 000	15 000	15 870	15 870	15 870	15 870	15 870	16 521	17 297
Emergency Housing Grant			8 749	-	-	-			
District Municipality:	262	-	-	-	-	-	-	-	-
<i>[insert description]</i>									
State Health-Environmental	262	-		-	-	-			
Other grant providers:	3 163	4 175	3 982	3 000	3 435	3 435	127 575	188 610	122 470
Local Government Water and Related Service SETA	2 935	3 115	3 572	3 000	3 000	3 000	117 298	157 650	114 035
Donor Funding - Leiden				-	-	-			
Salauda / Gavle	229	717	410	-	436	436			
BCMET Funding				-	-	-			
European Union				-	-	-	10 278	30 960	8 435
City of Oldenburg		343		-	-	-			
Unspecified				-	-	-			
Total operating expenditure of Transfers and Grants:	1 211 458	816 064	918 696	1 126 902	1 154 266	1 154 266	1 230 979	1 359 287	1 373 212

MBRR Table SA19 - Expenditure on transfers and grant programmes (continued)

Description	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
EXPENDITURE:									
Capital expenditure of Transfers and Grants									
National Government:	662 257	810 063	894 057	974 549	1 321 787	1 321 787	806 419	714 463	730 241
Energy Efficiency and Demand-side	-	-	-	-	-	-	7 000	9 000	6 000
Energy Efficiency and Demand-side [Schedule 5B]	-	-	7 996	-	150	150	-	-	-
Infrastructure Skills Development Grant [Schedule 5B]	31	-	97	150	10 383	10 383	150	150	-
Integrated City Development Grant	5 963	6 956	10 002	10 383	-	-	2 038	4 066	5 838
Integrated National Electrification Programme	11 142	19 809	4 635	-	-	-	-	-	-
Integrated National Electrification Programme [Schedule 5B]	-	-	-	-	-	-	-	-	-
Local Government Financial Management Grant	45	-	-	-	58	58	-	-	-
Neighbourhood Development Partnership Grant	-	-	5 993	7 500	10 000	10 000	18 000	2 025	15 000
Informal Settlement Upgrading Partnership Grant	-	-	-	-	-	-	-	266 258	282 122
Public Transport Network Grant [Schedule 5B]	-	78 115	79 366	218 616	230 616	230 616	86 000	-	-
Urban Settlement Development Grant [Schedule 4B]	645 076	705 184	778 446	737 900	1 070 580	1 070 580	693 232	432 964	421 281
Local Government Financial Management Grant [Schedule 5B]	-	-	65	-	-	-	-	-	-
Other capital transfers/grants [insert desc]	-	-	7 456	-	-	-	-	-	-
Provincial Government:	7 523	9 036	-	-	1 580	1 580	-	-	-
Human Settlement Development	147	-	-	-	-	-	-	-	-
Dept Sport, Recreation, Arts and Culture (DSRAC)	7 376	-	-	-	-	-	-	-	-
Dept of Local Government and Traditional Affairs	-	9 036	-	-	1 580	1 580	-	-	-
District Municipality: <i>[insert description]</i>	-	-	-	-	-	-	-	-	-
Other grant providers:	-	229	-	-	487	487	-	-	-
Salaida / Gavle	-	229	-	-	-	-	-	-	-
BCMET	-	-	-	-	487	487	-	-	-
Total capital expenditure of Transfers and Grants	669 780	819 328	894 057	974 549	1 323 855	1 323 855	806 419	714 463	730 241
TOTAL EXPENDITURE OF TRANSFERS AND GRANTS	1 881 239	1 635 393	1 812 753	2 101 451	2 478 120	2 478 120	2 037 398	2 073 750	2 103 453

2.8 COUNCILLOR AND EMPLOYEE BENEFITS

Table 50: MBRR Table SA22 - Summary of councillor and staff benefits

Summary of Employee and Councillor remuneration R thousand	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
	A	B	C	D	E	F	G	H	I
Councillors (Political Office Bearers plus Other)									
Basic Salaries and Wages	30 923	34 736	35 987	42 950	42 950	42 950	45 635	48 304	51 130
Pension and UIF Contributions	3 495	4 136	4 265	4 267	4 267	4 267	4 533	4 799	5 079
Medical Aid Contributions	1 987	2 070	2 270	2 011	2 011	2 011	2 137	2 262	2 394
Motor Vehicle Allowance	13 412								
Cellphone Allowance	2 279	4 047	4 309	2 800	2 800	2 800	2 975	3 149	3 333
Housing Allowances	2 927	2 261	2 361	2 426	2 426	2 426	2 578	2 729	2 888
Other benefits and allowances	-	13 123	13 873	14 031	14 031	14 031	14 908	15 780	16 704
Sub Total - Councillors	55 023	60 373	63 066	68 485	68 485	68 485	72 766	77 023	81 528
% increase		9,7%	4,5%	8,6%	-	-	6,2%	5,9%	5,8%
Senior Managers of the Municipality									
Basic Salaries and Wages	12 192	7 732	9 511	16 223	16 223	16 223	12 711	13 455	14 242
Pension and UIF Contributions	2 216	1 411	1 601	3 012	3 012	3 012	2 321	2 456	2 600
Medical Aid Contributions	262	202	229	398	398	398	381	403	427
Overtime	-	-	-	-	-	-	-	-	-
Performance Bonus	-	-	76	-	-	-	-	-	-
Motor Vehicle Allowance	2 630	1 647	1 919	3 496	3 496	3 496	2 860	3 027	3 204
Cellphone Allowance	414	200	259	-	-	-	286	303	321
Housing Allowances	-	1 810	2 512	550	550	550	1 414	1 496	1 584
Other benefits and allowances	2 202	71	112	2 899	2 899	2 899	1 791	1 897	2 009
Sub Total - Senior Managers of Municipality	19 916	13 072	16 218	26 579	26 579	26 579	21 763	23 037	24 386
% increase		(34,4%)	24,1%	63,9%	-	-	(18,1%)	5,9%	5,9%
Other Municipal Staff									
Basic Salaries and Wages	999 429	1 128 030	1 251 922	1 345 284	1 362 071	1 362 071	1 483 903	1 570 655	1 662 482
Pension and UIF Contributions	174 823	202 052	223 053	236 205	236 205	236 205	268 436	284 140	300 762
Medical Aid Contributions	81 759	84 778	90 841	145 509	145 509	145 509	132 250	139 987	148 176
Overtime	72 218	140 923	128 012	80 813	80 802	80 802	103 584	111 388	119 648
Performance Bonus	-	77 149	92 884	110 487	110 487	110 487	109 923	120 485	128 118
Motor Vehicle Allowance	30 051	26 621	29 203	42 790	42 790	42 790	32 857	34 780	36 814
Cellphone Allowance	3 884	4 149	4 304	5 181	5 281	5 281	4 522	4 787	5 067
Housing Allowances	14 767	7 607	6 714	29 105	29 105	29 105	12 234	12 950	13 708
Other benefits and allowances	179 077	94 291	100 766	155 695	155 724	155 724	97 249	103 520	110 158
Payments in lieu of leave	16 209	27 897	48 353	24 453	24 453	24 453	30 000	31 755	33 613
Long service awards	18 925	22 535	24 955	25 258	25 258	25 258	28 036	29 676	31 412
Post-retirement benefit obligations	6 181	32 361	14 998	8 110	8 110	8 110	1 817	1 934	2 057
Sub Total - Other Municipal Staff	1 597 324	1 848 394	2 016 003	2 208 890	2 225 795	2 225 795	2 304 813	2 446 056	2 592 016
% increase		15,7%	9,1%	9,6%	0,8%	-	3,6%	6,1%	6,0%
Total Parent Municipality	1 672 263	1 921 838	2 095 287	2 303 954	2 320 859	2 320 859	2 399 342	2 546 116	2 697 930

MBRR Table SA22 - Summary of councillor and staff benefits (continued)

Summary of Employee and Councillor remuneration R thousand	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
	A	B	C	D	E	F	G	H	I
Board Members of Entities									
Basic Salaries and Wages									
Pension and UIF Contributions									
Medical Aid Contributions									
Overtime									
Performance Bonus									
Motor Vehicle Allowance									
Cellphone Allowance									
Housing Allowances									
Other benefits and allowances			8	10	10	10	1 959	2 018	2 079
Sub Total - Board Members of Entities	-	-	8	10	10	10	1 959	2 018	2 079
% increase				19,0%	-	-	19 493,0%	3,0%	3,0%
Senior Managers of Entities									
Basic Salaries and Wages		5 131	5 756	6 167	6 167	6 167	6 863	7 440	7 971
Pension and UIF Contributions		541	572	617	617	617	687	745	798
Medical Aid Contributions									
Overtime									
Performance Bonus		450	474	474	474	474	528	572	613
Motor Vehicle Allowance		228	14	-	-	-	-	-	-
Sub Total - Senior Managers of Entities	-	6 349	6 817	7 259	7 259	7 259	8 078	8 757	9 382
% increase			7,4%	6,5%	-	-	11,3%	8,4%	7,1%
Other Staff of Entities									
Basic Salaries and Wages		7 535	8 651	14 586	13 595	13 595	15 129	16 401	17 571
Pension and UIF Contributions		700	805	1 105	1 105	1 105	1 230	1 334	1 429
Performance Bonus		447	625	667	667	667	742	804	862
Motor Vehicle Allowance		60	120	120	120	120	134	145	155
Cellphone Allowance									
Housing Allowances		-	48	48	48	48	53	58	62
Post-retirement benefit obligations		296	373	496	496	496	563	610	654
Sub Total - Other Staff of Entities	-	9 039	10 622	17 022	16 031	16 031	17 851	19 352	20 732
% increase			17,5%	60,2%	(5,8%)	-	11,4%	8,4%	7,1%
Total Municipal Entities	-	15 388	17 447	24 290	23 299	23 299	27 888	30 126	32 193
TOTAL SALARY, ALLOWANCES & BENEFITS	1 672 263	1 937 226	2 112 735	2 328 244	2 344 158	2 344 158	2 427 231	2 576 242	2 730 123
% increase		15,8%	9,1%	10,2%	0,7%	-	3,5%	6,1%	6,0%
TOTAL MANAGERS AND STAFF	1 617 240	1 876 853	2 049 660	2 259 749	2 275 663	2 275 663	2 352 506	2 497 202	2 646 516

Table 51: MBRR Table SA23 - Salaries, allowances and benefits (political office bearers/councillors/ senior managers)

Disclosure of Salaries, Allowances & Benefits 1.	Salary	Contribution	Allowances	Performance Bonuses	In-kind benefits	Total Package
Rand per annum		1.				2.
<u>Councillors</u>						
Speaker	871 033	149 458	388 878			1 409 369
Chief Whip	817 992	146 131	360 922			1 325 045
Executive Mayor	1 444 983	192 436	93 381			1 730 800
Deputy Executive Mayor	873 558	114 057	421 755			1 409 370
Executive Committee	7 535 565	896 268	3 451 926			11 883 759
Total for all other councillors	34 091 441	5 171 901	15 744 099			55 007 441
Total Councillors	45 634 572	6 670 251	20 460 961			72 765 784
<u>Senior Managers of the Municipality</u>						
Municipal Manager (MM)	1 495 078	324 704	716 859			2 536 641
Chief Finance Officer	1 089 885	251 926	360 722			1 702 533
Head of Department Infrastructure Services	1 190 972	297 040	588 668			2 076 681
Head of Department Health, Public Safety and Emergency Services	1 017 927	226 942	396 567			1 641 436
Head of Department Municipal Services	2 158 538	540 262	1 186 214			3 885 014
Head of Department Economic Development and Agencies	1 017 926	19 219	741 752			1 778 898
Head of Department Spatial Planning & Development	1 190 973	263 881	134 431			1 589 285
Head of Department Human Settlements	1 017 926	275 798	441 616			1 735 339
Head of Department Executive Support Services	1 190 972	278 727	612 522			2 082 222
Head of Department Corporate Services	1 190 973	285 806	227 617			1 704 396
						-
<i>List of each official with packages >= senior manager</i>						
Total Senior Managers of the Municipality	12 561 171	2 764 305	5 406 968	-		20 732 445
<u>A Heading for Each Entity</u>						
List each member of board by designation						
Board Chairperson	261 913	-				261 913
Board Members	1 697 388	-				1 697 388
Board Member	232 913	-				232 913
Board Member	216 913	-				216 913
Board Member	248 913	-				248 913
Board Member	248 913	-				248 913
Board Member	248 913	-				248 913
Board Member	236 913	-				236 913
Chief Executive Officer	2 456 824	117 567		168 300		2 742 691
Chief Financial Officer	1 623 598	78 305		111 222		1 813 124
Executive Manager: Investment & Tourism Promotion (vacant)	1 453 276	70 279				1 523 555
Executive Manager: Corporate Services	1 391 360	67 361		95 313		1 554 034
Executive Manager: Developmental Facilitation	1 453 276	70 279		99 554		1 623 109
Total for municipal entities	11 771 108	403 791	-	474 389		12 649 287
TOTAL COST OF COUNCILLOR, DIRECTOR and EXECUTIVE REMUNERATION	69 966 851	9 838 347	25 867 929	474 389		106 147 516

Table 52: MBRR Table SA24 – summary of personnel numbers

Summary of Personnel Numbers Number	2018/19			Current Year 2019/20			Budget Year 2020/21		
	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees
Municipal Council and Boards of Municipal Entities									
Councillors (Political Office Bearers plus Other Councillors)	101	–	101	98	–	98	99		99
Board Members of municipal entities	–	–	–	–	–	–			
Municipal employees	–	–	–	–	–	–			
Municipal Manager and Senior Managers	13	11	2	10	8	–	131	99	1
Other Managers	41	24	15	39	27	4	151	117	7
Professionals	172	115	–	152	124	–	896	779	–
<i>Finance</i>	68	41	–	59	43	–	117	100	
<i>Spatial/town planning</i>	10	7	–	9	8	–	54	46	
<i>Information Technology</i>	3	3	–	3	5	–	35	33	
<i>Roads</i>	4	3	–	5	3	–	19	17	
<i>Electricity</i>	8	6	–	8	5	–	79	69	
<i>Water</i>	7	5	–	7	5	–	59	50	
<i>Sanitation</i>	5	4	–	5	4	–	32	22	
<i>Refuse</i>	2	2	–	3	2	–	18	15	
<i>Other</i>	65	44	–	53	49	–	483	427	
Technicians	290	210	–	328	229	–	99	68	–
<i>Finance</i>	9	7	–	8	6	–			
<i>Spatial/town planning</i>	15	11	–	14	11	–	19	18	
<i>Information Technology</i>	14	9	–	15	9	–	3	1	
<i>Roads</i>	7	4	–	8	8	–	14	12	
<i>Electricity</i>	10	6	–	24	15	–	18	5	
<i>Water</i>	24	14	–	23	16	–	23	15	
<i>Sanitation</i>	17	13	–	17	14	–	13	11	
<i>Refuse</i>	3	1	–	3	1	–			
<i>Other</i>	191	145	–	216	149	–	9	6	
Clerks (Clerical and administrative)	1 233	1 052	31	1 203	1 035	18	1 105	970	
Service and sales workers	1 298	1 123	9	1 365	1 349	4	1 972	1 805	
Skilled agricultural and fishery workers	215	195	–	207	189	–	2		
Craft and related trades	385	342	–	382	341	–			
Plant and Machine Operators	759	718	–	751	709	–	538	456	
Elementary Occupations	1 428	1 253	–	1 476	1 264	–	1 550	1 384	3
TOTAL PERSONNEL NUMBERS	5 935	5 043	158	6 011	5 275	124	6 543	5 678	110
% increase				1,3%	4,6%	(21,5%)	8,9%	7,6%	(11,3%)
Total municipal employees headcount	5 834	5 043	158	6 011	5 275	124			
Finance personnel headcount	741	617	11	743	643	–	769	658	
Human Resources personnel headcount	184	161	3	185	176	–	123	110	1

2.9 MONTHLY TARGETS FOR REVENUE, EXPENDITURE AND CASH FLOW

Table 53: MBRR Table SA25 - Budgeted Monthly Revenue and expenditure (Source and Type)

Description	Budget Year 2020/21												Medium Term Revenue and Expenditure Framework			
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23	
Revenue By Source																
Property rates	215 009	161 003	164 210	135 857	136 026	132 651	119 656	123 537	118 643	125 056	128 263	127 756	1 687 667	1 822 681	1 950 268	
Service charges - electricity revenue	197 453	203 350	191 774	174 737	172 771	186 968	219 076	128 650	152 676	176 047	182 818	197 889	2 184 209	2 297 788	2 502 291	
Service charges - water revenue	55 431	132 707	15 342	47 161	40 469	62 313	52 843	31 062	80 306	61 240	19 193	33 272	631 338	688 790	751 470	
Service charges - sanitation revenue	39 823	33 311	32 835	32 081	35 058	31 961	30 691	33 867	31 961	42 324	21 122	32 001	397 037	430 785	467 402	
Service charges - refuse revenue	28 702	28 768	28 735	29 270	28 468	28 835	22 453	28 301	28 200	28 401	26 563	27 432	334 128	362 529	393 344	
Rental of facilities and equipment	2 089	1 403	1 932	1 704	1 497	1 395	2 283	1 832	2 203	1 564	1 059	1 924	20 885	22 681	24 496	
Interest earned - external investments	5 186	5 001	5 605	4 538	3 824	3 366	4 107	5 039	2 647	5 475	4 908	4 777	54 473	57 200	60 064	
Interest earned - outstanding debtors	4 268	4 893	9 126	4 928	4 057	7 877	9 188	9 417	7 727	9 267	9 241	8 018	88 009	95 577	103 224	
Dividends received																
Fines, penalties and forfeits	1 388	1 636	1 472	1 788	1 124	1 725	721	958	1 271	2 162	2 795	2 671	19 712	21 407	23 120	
Licences and permits	519	1 837	1 039	1 491	1 063	1 335	961	671	2 504	1 377	1 240	3 306	17 343	18 835	20 341	
Agency services	4 066	3 601	3 425	2 845	1 041	3 412	3 144	369	2 599	2 714	5 735	10 960	43 909	43 070	46 195	
Transfers and subsidies	324 082	171 303	8 560	6 592	4 993	397 889	3 394	5 116	216 571	49 400	20 123	22 953	1 230 979	1 359 287	1 373 212	
Other revenue	162 727	98 239	8 409	10 405	9 368	207 061	7 656	9 305	209 021	37 516	16 584	21 570	797 862	874 407	964 893	
Gains																
Total Revenue (excluding capital transfers and contributions)	1 040 742	847 053	472 465	453 398	439 759	1 066 789	476 173	378 123	856 333	542 544	439 645	494 528	7 507 552	8 095 037	8 680 320	
Expenditure By Type																
Employee related costs	172 819	175 408	208 136	184 591	181 059	247 926	194 951	189 064	213 080	191 183	194 715	201 533	2 354 465	2 499 220	2 648 595	
Remuneration of councillors	5 850	6 061	5 879	5 858	5 858	5 850	5 850	7 539	6 018	5 967	6 061	5 974	72 766	77 023	81 528	
Debt impairment	41 324	41 324	41 324	41 324	41 324	42 717	41 324	41 324	41 324	41 324	41 324	41 324	497 286	420 209	454 876	
Depreciation & asset impairment	45 072	91 876	107 131	25 223	65 787	136 861	67 954	58 246	68 041	66 220	68 387	65 958	866 757	1 012 188	1 133 881	
Finance charges	3 926	3 913	3 802	3 851	7 578	-	3 643	3 334	3 643	3 475	3 572	3 475	44 211	66 574	61 217	
Bulk purchases	240 313	274 673	164 187	130 032	164 187	138 262	152 459	127 975	143 406	137 439	157 397	227 145	2 057 476	2 215 054	2 428 707	
Other materials	5 060	7 473	12 386	16 275	7 178	15 152	11 507	10 801	11 284	11 118	7 444	11 974	127 652	141 908	150 705	
Contracted services	44 200	55 939	69 976	70 304	72 767	92 303	52 327	57 088	84 095	73 916	68 252	88 031	829 196	915 402	963 412	
Transfers and subsidies	25 214	8 130	916	7 469	11 018	7 690	11 401	11 517	7 202	10 125	3 027	12 271	115 981	143 778	125 065	
Other expenditure	47 871	41 721	40 481	41 411	41 670	85 855	55 416	36 192	16 295	55 726	39 706	38 820	541 164	601 706	631 544	
Losses																
Total Expenditure	631 649	706 520	654 218	526 339	598 425	772 616	596 832	543 080	594 388	596 494	589 886	696 506	7 506 953	8 093 062	8 679 528	
Surplus/(Deficit)	409 093	140 533	(181 753)	(72 941)	(158 666)	294 173	(120 658)	(164 956)	261 945	(53 951)	(150 242)	(201 978)	599	1 975	791	
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	-	17 877	32 600	49 830	97 476	125 384	121 258	50 963	52 014	107 183	68 921	85 423	808 929	717 223	733 991	
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)																
Transfers and subsidies - capital (in-kind - all)																
Surplus/(Deficit) after capital transfers & contributions	409 093	158 411	(149 153)	(23 111)	(61 190)	419 557	600	(113 994)	313 959	53 232	(81 321)	(116 555)	809 528	719 198	734 783	
Taxation																
Attributable to minorities																
Share of surplus/ (deficit) of associate																
Surplus/(Deficit)	409 093	158 411	(149 153)	(23 111)	(61 190)	419 557	600	(113 994)	313 959	53 232	(81 321)	(116 555)	809 528	719 198	734 783	

Table 54: MBRR Table SA26 - Budgeted Monthly Revenue and expenditure (Municipal Vote)

Description	Budget Year 2020/21												Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Revenue by Vote															
Vote 1 - Directorate - Executive Support Services	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 2 - Directorate - Municipal Manager	8 423	4 455	227	179	146	10 365	109	141	5 638	1 302	534	611	32 128	22 358	21 773
Vote 3 - Directorate - Human Settlement	21 418	18 215	13 143	19 657	37 927	74 650	46 998	19 997	34 376	44 605	27 911	34 467	393 365	397 376	454 659
Vote 4 - Directorate - Chief Financial Officer	486 827	311 550	188 159	153 035	150 258	466 003	138 417	143 924	311 940	182 326	161 101	161 930	2 855 470	3 093 132	3 307 699
Vote 5 - Directorate - Corporate Services	3 014	1 635	98	93	86	3 747	72	78	2 343	519	220	261	12 166	12 104	12 828
Vote 6 - Directorate - Infrastructure Services	391 721	429 898	255 395	276 905	291 667	459 337	355 332	217 001	365 083	341 725	258 517	306 922	3 949 502	4 177 701	4 475 026
Vote 7 - Directorate - Spatial Planning And Development	1 910	5 577	7 170	10 309	18 318	23 928	22 742	10 534	21 575	20 751	13 166	16 886	172 866	89 078	98 687
Vote 8 - Directorate - Health / Public Safety & Emergency Services	18 571	18 046	7 099	8 415	5 759	24 997	6 605	4 629	53 127	12 459	11 767	19 462	190 936	203 618	215 500
Vote 9 - Directorate - Municipal Services	72 928	53 859	31 000	31 609	30 483	83 768	24 340	30 400	71 077	37 203	30 488	32 460	529 614	572 653	619 549
Vote 10 - Directorate - Economic Development & Agencies	35 930	21 695	2 775	3 027	2 592	45 378	2 817	2 382	43 189	8 836	4 861	6 953	180 434	244 240	208 590
Total Revenue by Vote	1 040 742	864 930	505 065	503 228	537 235	1 192 173	597 432	429 086	908 347	649 727	508 565	579 951	8 316 481	8 812 261	9 414 311
Expenditure by Vote to be appropriated															
Vote 1 - Directorate - Executive Support Services	29 984	22 049	20 161	22 297	23 640	29 614	25 435	25 279	21 461	25 171	20 311	25 453	290 855	307 311	324 129
Vote 2 - Directorate - Municipal Manager	9 983	10 688	12 465	12 076	12 104	17 307	11 533	10 823	12 453	13 145	11 943	13 637	148 158	139 290	140 816
Vote 3 - Directorate - Human Settlement	7 882	9 672	11 835	10 621	11 164	15 434	9 465	9 599	12 693	11 600	10 919	13 082	133 967	140 960	149 372
Vote 4 - Directorate - Chief Financial Officer	48 117	47 998	52 944	50 227	49 745	69 861	53 277	48 664	49 183	54 279	50 672	52 924	627 891	642 236	679 404
Vote 5 - Directorate - Corporate Services	18 048	18 851	21 192	18 020	18 900	31 346	21 198	17 926	17 221	21 583	19 262	20 008	243 553	256 828	275 474
Vote 6 - Directorate - Infrastructure Services	374 631	452 019	369 952	268 826	334 215	393 529	317 640	283 000	322 564	311 069	326 517	407 790	4 161 751	4 517 134	4 928 616
Vote 7 - Directorate - Spatial Planning And Development	17 793	24 632	28 867	16 665	21 870	37 447	22 817	20 554	23 131	23 115	22 590	23 377	282 856	301 365	335 236
Vote 8 - Directorate - Health / Public Safety & Emergency Services	35 593	36 683	43 192	38 661	37 814	52 291	40 601	38 902	43 101	40 218	39 984	41 827	488 866	525 859	559 772
Vote 9 - Directorate - Municipal Services	62 902	64 600	75 342	68 591	66 461	96 663	72 660	67 428	71 874	72 668	69 487	73 262	861 939	911 550	975 095
Vote 10 - Directorate - Economic Development & Agencies	26 719	19 327	18 268	20 355	22 513	29 124	22 206	20 905	20 706	23 647	18 200	25 146	267 116	350 528	311 614
Total Expenditure by Vote	631 649	706 520	654 218	526 339	598 425	772 616	596 832	543 080	594 388	596 494	589 886	696 506	7 506 953	8 093 062	8 679 528
Surplus/(Deficit) before assoc.	409 093	158 411	(149 153)	(23 111)	(61 190)	419 557	600	(113 994)	313 959	53 232	(81 321)	(116 555)	809 528	719 198	734 783
Taxation													-	-	-
Attributable to minorities													-	-	-
Share of surplus/ (deficit) of associate													-	-	-
Surplus/(Deficit)	409 093	158 411	(149 153)	(23 111)	(61 190)	419 557	600	(113 994)	313 959	53 232	(81 321)	(116 555)	809 528	719 198	734 783

Table 55: MBRR Table SA27 - Budgeted Monthly Revenue and expenditure (Functional Classification)

Description	Budget Year 2020/21												Medium Term Revenue and Expenditure Framework			
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23	
Revenue - Functional																
Governance and administration	499 146	318 233	189 300	154 026	151 122	480 704	139 563	144 916	320 851	184 808	162 302	163 614	2 908 586	3 137 140	3 352 610	
Executive and council	8 443	4 504	240	202	168	10 413	128	162	5 971	1 346	556	644	32 779	23 045	22 491	
Finance and administration	490 703	313 728	189 060	153 824	150 954	470 291	139 435	144 754	314 880	183 462	161 746	162 970	2 875 807	3 114 094	3 330 118	
Internal audit	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Community and public safety	45 285	40 122	21 259	29 240	44 738	106 394	54 767	25 758	99 108	59 260	40 841	55 646	622 417	640 696	711 905	
Community and social services	4 838	3 423	614	771	697	6 317	676	717	9 998	1 751	888	1 243	31 934	32 992	34 586	
Sport and recreation	457	437	404	396	355	430	488	415	1 607	445	274	474	6 183	6 710	7 160	
Public safety	18 570	18 043	7 098	8 414	5 758	24 994	6 604	4 628	53 111	12 457	11 766	19 460	190 904	203 585	215 465	
Housing	21 418	18 215	13 143	19 657	37 927	74 650	46 998	19 997	34 376	44 605	27 911	34 467	393 365	397 376	454 659	
Health	1	2	1	1	1	2	1	1	16	2	1	2	32	34	35	
Economic and environmental services	33 242	27 778	16 653	24 226	44 112	95 398	54 513	24 076	62 206	54 032	34 078	43 164	513 478	448 740	439 077	
Planning and development	32 994	22 713	8 141	11 236	18 980	62 928	23 341	10 815	46 078	26 243	16 230	20 990	300 689	258 420	252 505	
Road transport	125	4 760	8 423	12 842	24 993	32 178	31 052	13 128	14 192	27 524	17 709	21 948	208 873	186 184	182 244	
Environmental protection	123	305	90	148	139	291	121	132	1 936	265	139	227	3 915	4 135	4 328	
Trading services	459 106	474 831	276 864	294 356	295 966	503 889	347 335	233 008	408 427	348 943	269 995	315 490	4 228 210	4 520 333	4 866 257	
Energy sources	213 617	212 574	191 625	175 502	174 976	212 144	221 367	129 833	174 581	181 600	184 815	200 756	2 273 390	2 383 310	2 594 823	
Water management	102 183	158 675	18 808	51 531	47 864	128 307	61 630	35 295	115 423	75 724	26 818	42 444	864 701	1 012 516	1 050 629	
Waste water management	75 797	53 888	36 539	37 030	43 834	86 707	41 284	38 746	60 886	56 876	29 176	41 774	602 537	595 691	647 331	
Waste management	67 510	49 693	29 893	30 293	29 292	76 730	23 055	29 135	57 536	34 742	29 187	30 516	487 582	528 816	573 474	
Other	3 964	3 967	988	1 379	1 297	5 789	1 254	1 327	17 755	2 684	1 350	2 036	43 789	65 352	44 463	
Total Revenue - Functional	1 040 742	864 930	505 065	503 228	537 235	1 192 173	597 432	429 086	908 347	649 727	508 565	579 951	8 316 481	8 812 261	9 414 311	
Expenditure - Functional																
Governance and administration	119 266	119 503	130 262	114 822	121 705	178 264	129 079	118 478	118 395	132 123	119 676	130 258	1 531 830	1 586 013	1 680 951	
Executive and council	40 360	33 036	32 407	33 491	35 344	48 598	37 612	35 569	31 633	38 536	31 747	38 008	436 341	442 542	461 605	
Finance and administration	77 975	85 487	96 693	80 237	85 294	128 110	90 379	81 888	85 612	92 420	86 840	91 044	1 081 979	1 129 266	1 204 192	
Internal audit	931	979	1 162	1 094	1 067	1 556	1 088	1 020	1 151	1 166	1 088	1 207	13 510	14 205	15 154	
Community and public safety	76 031	80 015	94 757	85 181	83 711	117 550	87 770	83 999	94 530	89 439	87 402	93 504	1 073 889	1 147 556	1 221 253	
Community and social services	11 072	11 293	13 154	11 883	11 599	17 704	12 967	11 630	11 960	12 906	12 039	12 636	150 844	160 243	170 857	
Sport and recreation	21 896	22 789	27 072	24 476	23 582	32 779	25 225	24 307	27 229	25 205	24 910	26 441	305 910	326 581	347 714	
Public safety	31 873	32 795	38 541	34 479	33 800	46 563	36 252	34 762	38 501	35 891	35 747	37 325	436 528	469 677	499 804	
Housing	7 882	9 672	11 835	10 621	11 164	15 434	9 465	9 599	12 693	11 600	10 919	13 082	133 967	140 960	149 372	
Health	3 309	3 466	4 155	3 721	3 566	5 069	3 860	3 702	4 147	3 837	3 787	4 021	46 641	50 096	53 506	
Economic and environmental services	51 271	72 097	85 190	52 272	68 184	109 022	65 520	60 700	72 265	69 930	67 936	73 202	847 591	1 044 324	1 088 990	
Planning and development	17 425	19 015	22 508	20 680	20 770	30 663	20 548	19 221	22 005	22 628	20 851	23 485	259 799	309 529	306 236	
Road transport	31 740	50 882	60 042	29 240	45 136	75 144	42 527	39 129	47 607	44 867	44 667	47 156	558 138	703 226	749 175	
Environmental protection	2 105	2 200	2 640	2 352	2 278	3 215	2 445	2 351	2 653	2 435	2 417	2 562	29 654	31 568	33 579	
Trading services	366 845	425 059	337 028	264 707	313 431	354 742	302 269	268 508	300 032	293 412	307 417	387 209	3 920 661	4 140 768	4 537 097	
Energy sources	250 289	287 862	198 708	158 010	192 751	188 142	180 325	157 735	177 849	170 734	186 763	250 859	2 400 027	2 539 501	2 788 234	
Water management	61 119	71 195	61 236	47 521	56 032	67 623	55 012	48 689	53 084	53 588	54 455	65 695	695 248	743 648	805 051	
Waste water management	27 198	37 263	44 112	28 836	35 199	55 352	34 420	32 505	38 615	36 479	35 629	38 549	444 158	458 375	514 405	
Waste management	28 240	28 740	32 972	30 340	29 449	43 624	32 511	29 579	30 485	32 611	30 571	32 106	381 229	399 244	429 407	
Other	18 236	9 846	6 981	9 357	11 394	13 038	12 193	11 395	9 165	11 590	7 455	12 331	132 981	174 402	151 237	
Total Expenditure - Functional	631 649	706 520	654 218	526 339	598 425	772 616	596 832	543 080	594 388	596 494	589 886	696 506	7 506 953	8 093 062	8 679 528	
Surplus/(Deficit) before assoc.	409 093	158 411	(149 153)	(23 111)	(61 190)	419 557	600	(113 994)	313 959	53 232	(81 321)	(116 555)	809 528	719 198	734 783	
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Surplus/(Deficit)	409 093	158 411	(149 153)	(23 111)	(61 190)	419 557	600	(113 994)	313 959	53 232	(81 321)	(116 555)	809 528	719 198	734 783	

Table 56: MBRR Table SA28 - Budgeted monthly capital expenditure (municipal vote)

Description	Budget Year 2020/21												Medium Term Revenue and Expenditure Framework			
	R thousand	July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Multi-year expenditure to be appropriated																
Vote 1 - Directorate - Executive Support Services	36	36	426	130	42	8	49	120	1 680	560	420	491	4 000	500	500	
Vote 2 - Directorate - Municipal Manager	478	478	392	1 129	207	243	28	28	1 091	648	57	892	5 669	4 969	500	
Vote 3 - Directorate - Human Settlement	417	417	478	26 492	2 815	43 466	19 512	5 982	35 163	11 056	63 422	103 273	312 493	312 758	366 122	
Vote 4 - Directorate - Chief Financial Officer	1 447	1 447	1 434	1 277	1 332	8 059	8 740	8 059	11 464	14 869	9 421	15 543	83 094	63 743	57 049	
Vote 5 - Directorate - Corporate Services	-	-	162	-	1 536	945	258	493	675	4 922	1 404	3 105	13 499	9 582	5 130	
Vote 6 - Directorate - Infrastructure Services	5 917	5 917	30 551	51 060	53 878	82 475	28 168	37 789	59 592	57 001	184 900	331 268	928 515	1 073 155	839 619	
Vote 7 - Directorate - Spatial Planning And Development	6 312	6 312	5 015	12 450	12 292	17 244	3 164	9 619	11 928	8 954	15 867	49 042	158 200	85 693	110 017	
Vote 8 - Directorate - Health / Public Safety & Emergency Services	42	42	902	969	2 458	2 517	1 900	856	394	405	3 152	7 336	20 973	28 115	30 181	
Vote 9 - Directorate - Municipal Services	474	474	958	5 837	1 890	1 773	3 642	2 324	6 200	11 578	4 596	9 566	49 310	47 897	75 989	
Vote 10 - Directorate - Economic Development & Agencies	-	-	758	972	1 242	4 757	4 224	930	635	32 949	14 362	23 656	84 485	95 293	129 401	
Capital multi-year expenditure sub-total	15 122	15 122	41 075	100 317	77 692	161 487	69 685	66 200	128 823	142 941	297 602	544 171	1 660 239	1 721 706	1 614 507	
Single-year expenditure to be appropriated																
Vote 1 - Directorate - Executive Support Services	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 2 - Directorate - Municipal Manager	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 3 - Directorate - Human Settlement	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 4 - Directorate - Chief Financial Officer	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 5 - Directorate - Corporate Services	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 6 - Directorate - Infrastructure Services	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 7 - Directorate - Spatial Planning And Development	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 8 - Directorate - Health / Public Safety & Emergency Services	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 9 - Directorate - Municipal Services	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 10 - Directorate - Economic Development & Agencies	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Capital single-year expenditure sub-total	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Capital Expenditure	15 122	15 122	41 075	100 317	77 692	161 487	69 685	66 200	128 823	142 941	297 602	544 171	1 660 239	1 721 706	1 614 507	

Table 57: MBRR Table SA29 - Budgeted monthly capital expenditure (Functional classification)

Description	Budget Year 2020/21												Medium Term Revenue and Expenditure Framework			
	R thousand	July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Capital Expenditure - Functional																
Governance and administration	2 436	2 436	3 809	5 338	6 023	13 703	10 216	10 740	18 026	23 642	19 846	36 946	153 162	85 794	89 178	
Executive and council	345	345	833	861	1 639	1 065	313	607	3 028	5 664	1 793	4 024	20 518	7 880	5 130	
Finance and administration	2 091	2 091	2 976	4 477	4 384	12 638	9 904	10 132	14 998	17 978	18 052	32 922	132 644	77 914	84 049	
Internal audit	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Community and public safety	887	887	2 071	30 798	6 470	47 116	23 559	8 270	39 092	17 911	69 238	115 969	362 267	367 423	444 123	
Community and social services	389	389	460	1 135	596	580	836	649	1 183	1 927	974	1 682	10 800	15 500	27 900	
Sport and recreation	40	40	235	2 206	612	565	1 319	787	2 353	4 525	1 705	3 712	18 100	11 050	19 920	
Public safety	41	41	876	941	2 388	2 445	1 846	831	383	393	3 062	7 127	20 373	21 500	29 181	
Housing	417	417	478	26 492	2 815	43 466	19 512	5 982	35 163	11 056	63 422	103 273	312 493	312 758	366 122	
Health	1	1	22	23	59	60	45	20	9	10	75	175	500	6 615	1 000	
Economic and environmental services	6 754	6 754	16 547	32 581	33 699	51 128	13 886	24 046	35 901	32 941	95 793	193 927	543 957	423 615	323 524	
Planning and development	5 837	5 837	4 650	11 543	11 405	16 088	3 052	8 923	11 059	9 259	15 101	46 056	148 810	88 454	97 767	
Road transport	917	917	11 897	21 038	22 294	35 040	10 834	15 123	24 841	23 682	80 692	147 871	395 147	335 161	225 756	
Environmental protection	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Trading services	5 045	5 045	17 902	30 657	30 296	44 925	17 926	22 242	35 198	36 476	98 789	174 377	518 879	752 340	632 032	
Energy sources	-	-	3 532	6 469	6 870	10 924	3 132	4 564	7 695	6 833	25 489	45 868	121 377	119 420	132 601	
Water management	2 500	2 500	4 538	6 246	6 490	9 009	4 535	5 157	6 943	8 345	17 880	30 047	104 191	248 573	373 762	
Waste water management	2 500	2 500	9 565	15 441	16 242	24 352	8 764	11 629	17 894	16 170	53 488	94 254	272 800	363 000	97 500	
Waste management	45	45	267	2 500	693	640	1 495	892	2 666	5 128	1 932	4 207	20 510	21 347	28 169	
Other	-	-	746	943	1 205	4 615	4 099	902	607	31 970	13 936	22 953	81 975	92 533	125 651	
Total Capital Expenditure - Functional	15 122	15 122	41 075	100 317	77 692	161 487	69 685	66 200	128 823	142 941	297 602	544 171	1 660 239	1 721 706	1 614 507	
Funded by:																
National Government	5 955	5 955	14 488	55 000	32 329	88 592	31 183	26 856	66 523	40 961	147 770	290 807	806 419	714 463	730 241	
Provincial Government	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
District Municipality	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Transfers recognised - capital	5 955	5 955	14 488	55 000	32 329	88 592	31 183	26 856	66 523	40 961	147 770	290 807	806 419	714 463	730 241	
Borrowing	5 000	5 000	9 970	14 104	14 667	20 372	9 407	11 422	15 829	14 616	40 868	69 545	230 800	445 000	350 000	
Internally generated funds	4 167	4 167	16 617	31 214	30 696	52 522	29 096	27 921	46 472	87 364	108 965	183 819	623 019	562 243	534 266	
Total Capital Funding	15 122	15 122	41 075	100 317	77 692	161 487	69 685	66 200	128 823	142 941	297 602	544 171	1 660 239	1 721 706	1 614 507	

Table 58: MBRR Table SA30 - Budgeted monthly cash flow

MONTHLY CASH FLOWS R thousand	Budget Year 2020/21												Medium Term Revenue and Expenditure		
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Cash Receipts By Source													1		
Property rates	381 384	120 157	102 228	110 877	89 783	100 828	92 749	88 733	110 326	106 940	118 143	105 192	1 527 339	1 685 980	1 803 998
Service charges - electricity revenue	123 951	151 587	156 265	180 950	150 729	182 489	192 489	159 821	166 722	164 698	172 904	174 104	1 976 709	2 125 454	2 314 619
Service charges - water revenue	38 244	54 354	37 117	56 948	39 312	40 569	37 958	58 480	65 654	53 187	34 151	55 386	571 361	637 131	695 110
Service charges - sanitation revenue	25 327	25 594	27 216	33 420	30 461	31 786	27 981	33 794	23 101	20 214	31 669	48 757	359 319	398 476	432 347
Service charges - refuse revenue	18 744	22 346	24 162	30 544	25 409	29 097	21 183	38 777	21 204	19 149	31 401	20 370	302 386	335 339	363 843
Rental of facilities and equipment	1 371	1 137	1 616	1 815	1 357	1 461	2 099	1 501	1 465	1 494	1 769	1 816	18 901	20 980	22 659
Interest earned - external investments	5 197	5 009	5 617	4 543	3 828	3 370	4 117	4 980	5 107	4 693	4 177	3 837	54 473	57 200	60 064
Interest earned - outstanding debtors	3 047	3 493	6 520	5 125	18 847	11 992	6 562	3 444	5 111	5 073	5 000	5 435	79 648	88 409	95 482
Dividends received	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	874	1 211	1 198	1 745	988	1 647	686	1 603	1 070	1 495	1 886	3 437	17 839	19 802	21 386
Licences and permits	360	1 431	942	1 578	1 018	1 412	964	1 312	37	1 437	1 534	3 670	15 696	17 422	18 816
Agency services	2 810	2 487	2 374	4 809	2 599	5 717	6 911	3 874	2 526	2 728	1 776	1 127	39 738	39 839	42 731
Transfers and Subsidies - Operational	299 447	161 458	5 590	1 416	3 649	160 612	196 172	76 029	318 109	1 532	2 300	4 665	1 230 979	1 359 287	1 373 212
Other revenue	29 900	82 361	29 829	28 690	121 535	79 648	41 110	70 886	69 450	32 331	49 926	86 398	722 065	808 826	892 526
Cash Receipts by Source	930 657	632 625	400 672	462 461	489 514	650 628	630 980	543 233	789 883	414 971	456 635	514 193	6 916 452	7 594 146	8 136 791
Other Cash Flows by Source															
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	174 110	29 545	-	3 153	176 363	27 922	21 435	222 096	149 799	4 505	-	-	808 929	717 223	733 991
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Proceeds on Disposal of Fixed and Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Short term loans	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Borrowing long term/refinancing	-	-	-	-	-	115 400	-	-	-	-	-	115 400	230 800	445 000	350 000
Increase (decrease) in consumer deposits	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current receivables	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current investments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Cash Receipts by Source	1 104 767	662 170	400 672	465 614	665 878	793 950	652 415	765 329	939 682	419 476	456 635	629 594	7 956 181	8 756 369	9 220 782

MBRR Table SA30 - Budgeted monthly cash flow (Continued)

MONTHLY CASH FLOWS R thousand	Budget Year 2020/21												Medium Term Revenue and Expenditure		
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Cash Payments by Type															
Employee related costs	187 038	189 845	225 483	199 784	196 131	198 712	210 975	190 898	186 500	189 797	190 077	189 225	2 354 465	2 499 220	2 648 595
Remuneration of councillors	5 892	6 100	5 917	5 896	5 896	5 894	5 894	9 321	4 530	5 788	5 788	5 850	72 766	77 023	81 528
Finance charges	3 673	3 662	3 560	3 601	3 866	3 602	3 411	3 580	3 923	3 749	3 839	3 747	44 211	66 574	61 217
Bulk purchases - Electricity	216 836	252 640	139 317	105 727	137 142	117 006	128 157	120 299	124 996	111 210	126 481	199 888	1 779 698	1 914 277	2 103 025
Bulk purchases - Water & Sewer	24 907	23 293	26 057	25 356	28 281	22 343	25 460	20 474	20 850	17 975	20 139	22 642	277 777	300 777	325 682
Other materials	811	4 898	13 497	22 596	4 811	20 159	13 475	9 356	11 619	9 680	8 379	8 372	127 652	141 908	150 705
Contracted services	48 279	21 643	40 339	66 379	100 597	92 320	23 113	19 615	269 114	32 598	36 686	78 512	829 196	915 402	963 412
Transfers and grants - other municipalities	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and grants - other	14 655	4 582	159	3 658	4 346	4 555	14 747	35 882	6 058	6 967	9 922	10 450	115 981	143 778	125 065
Other expenditure	36 684	41 280	45 084	43 070	41 810	72 294	46 487	37 686	20 752	31 317	41 577	83 122	541 164	601 706	631 544
Cash Payments by Type	538 774	547 942	499 413	476 067	522 880	536 884	471 719	447 110	648 342	409 081	442 888	601 810	6 142 910	6 660 665	7 090 772
Other Cash Flows/Payments by Type															
Capital assets	13 128	65 476	68 322	179 674	125 997	188 493	86 037	60 170	106 230	117 944	164 799	483 967	1 660 239	1 721 706	1 614 507
Repayment of borrowing	-	-	16 267	-	-	12 284	-	-	15 613	-	-	10 231	54 396	48 750	59 957
Other Cash Flows/Payments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Cash Payments by Type	551 903	613 418	584 003	655 741	648 877	737 661	557 756	507 280	770 186	527 025	607 686	1 096 009	7 857 544	8 431 121	8 765 237
NET INCREASE/(DECREASE) IN CASH HELD	552 864	48 752	(183 331)	(190 127)	17 001	56 288	94 659	258 049	169 496	(107 549)	(151 051)	(466 415)	98 637	325 249	455 546
Cash/cash equivalents at the monthly/year begin:	1 007 121	1 559 985	1 608 737	1 425 407	1 235 280	1 252 281	1 308 569	1 403 228	1 661 277	1 830 773	1 723 224	1 572 173	1 007 121	1 105 758	1 431 007
Cash/cash equivalents at the monthly/year end:	1 559 985	1 608 737	1 425 407	1 235 280	1 252 281	1 308 569	1 403 228	1 661 277	1 830 773	1 723 224	1 572 173	1 105 758	1 105 758	1 431 007	1 886 553

2.10 ANNUAL BUDGET AND SDBIP'S – INTERNAL DEPARTMENTS

In terms of Section 53(1)(c)(ii) the Mayor of a Municipality must take all reasonable steps to ensure that the municipality's Service Delivery and Budget Implementation Plan is approved by the Mayor within 28 days after the approval of the budget. Once the budget has been approved by Council on 18 June 2020, the Service Delivery Budget and Implementation Plan will be submitted to the Mayor for consideration and approval by Council.

2.10.1 Executive Support Services (Vote 1)

The core purpose of Executive Support Services is to promote public accountability and broadening public participation. Extensive involvement of communities in municipal planning through established institutional arrangements demonstrates the City's commitment to the promotion of public accountability.

Significant strides are made in engaging communities through the utilisation of various governance structures at both the Executive and Legislative components of Council. The Directorate of Executive Support Services comprises of the following departments:

- i. Communication / Marketing / International & Intergovernmental Relations
- ii. IDP / BI / PMS / GIS / IEMP & Sustainable Development
- iii. Political Office Administration
- iv. Sports Services & Special Programmes

Table 59: Executive Support Services - operating revenue by source, expenditure by type and total capital transfers

Description	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Revenue By Source								
Property rates	-	-	-	-	-	-	-	-
Service charges - electricity revenue	-	-	-	-	-	-	-	-
Service charges - water revenue	-	-	-	-	-	-	-	-
Service charges - sanitation revenue	-	-	-	-	-	-	-	-
Service charges - refuse revenue	-	-	-	-	-	-	-	-
Rental of facilities and equipment	-	-	-	-	-	-	-	-
Interest earned - external investments	-	-	-	-	-	-	-	-
Interest earned - outstanding debtors	-	-	-	-	-	-	-	-
Dividends received	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	-	-	-	-	-	-	-	-
Licences and permits	-	-	-	-	-	-	-	-
Agency services	-	-	-	-	-	-	-	-
Transfers and subsidies Rev	807	410	-	436	436	-	-	-
Other revenue	102	8	-	-	-	-	-	-
Gains	-	-	-	-	-	-	-	-
Total Revenue (excluding capital transfers and contributions)	909	419	-	436	436	-	-	-
Expenditure By Type								
Employee related costs	70 905	79 268	94 740	95 256	95 256	94 780	100 398	106 345
Remuneration of councillors	59 473	62 316	68 485	68 485	68 485	72 766	77 023	81 528
Debt impairment	-	-	-	-	-	-	-	-
Depreciation & asset impairment	1 550	2 110	3 602	3 602	3 602	3 602	3 890	4 473
Finance charges	-	-	-	-	-	-	-	-
Bulk purchases	-	-	-	-	-	-	-	-
Other materials	3 248	3 355	3 489	3 709	3 709	3 924	4 113	4 445
Contracted services	12 307	22 523	25 766	26 984	26 984	14 709	17 341	18 365
Transfers and subsidies Exp	38 797	49 155	16 109	73 687	73 687	55 952	57 578	58 435
Other expenditure	43 003	75 770	96 052	51 285	51 285	45 122	46 969	50 537
Losses	488	29	-	-	-	-	-	-
Total Expenditure	229 773	294 524	308 243	323 009	323 009	290 855	307 311	324 129
Surplus/(Deficit)	(228 864)	(294 106)	(308 243)	(322 574)	(322 574)	(290 855)	(307 311)	(324 129)
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)	229	-	-	-	-	-	-	-
Transfers and subsidies - capital (in-kind - all)	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions	(228 635)	(294 106)	(308 243)	(322 574)	(322 574)	(290 855)	(307 311)	(324 129)
Taxation	-	-	-	-	-	-	-	-
Surplus/(Deficit) after taxation	(228 635)	(294 106)	(308 243)	(322 574)	(322 574)	(290 855)	(307 311)	(324 129)
Attributable to minorities	-	-	-	-	-	-	-	-
Surplus/(Deficit) attributable to municipality	(228 635)	(294 106)	(308 243)	(322 574)	(322 574)	(290 855)	(307 311)	(324 129)
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year	(228 635)	(294 106)	(308 243)	(322 574)	(322 574)	(290 855)	(307 311)	(324 129)

2.10.2 City Manager (Vote 2)

The City Manager heads the administration of the City and chairs the City's Top Management, whose primary responsibility is advising the City Manager on service delivery matters, strategy and policies. The Directorate of the City Manager comprises of the following departments:

- i. Chief Operating Officer
- ii. Enterprise Project Management Office
- iii. Expanded Public Works Programme
- iv. Governance & Internal Auditing
- v. Information / Knowledge Management / Research & Policy
- vi. Legal Services & Municipal Court

Table 60: City Manager - operating revenue by source, expenditure by type and total capital transfers

Description R thousand	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Revenue By Source								
Property rates	-	-	-	-	-	-	-	-
Service charges - electricity revenue	-	-	-	-	-	-	-	-
Service charges - water revenue	-	-	-	-	-	-	-	-
Service charges - sanitation revenue	-	-	-	-	-	-	-	-
Service charges - refuse revenue	-	-	-	-	-	-	-	-
Rental of facilities and equipment	-	-	-	-	-	-	-	-
Interest earned - external investments	-	-	-	-	-	-	-	-
Interest earned - outstanding debtors	-	-	-	-	-	-	-	-
Dividends received	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	-	-	-	-	-	-	-	-
Licences and permits	-	-	-	-	-	-	-	-
Agency services	-	-	-	-	-	-	-	-
Transfers and subsidies Rev	30 609	22 258	34 479	34 399	34 399	31 978	22 108	21 773
Other revenue	-	70	-	-	-	-	-	-
Gains	-	-	-	-	-	-	-	-
Total Revenue (excluding capital transfers and contributions)	30 609	22 328	34 479	34 399	34 399	31 978	22 108	21 773
Expenditure By Type								
Employee related costs	38 571	55 059	43 947	40 947	40 947	48 968	51 859	54 920
Remuneration of councillors	-	-	-	-	-	-	-	-
Debt impairment	-	-	-	-	-	-	-	-
Depreciation & asset impairment	1 137	925	195	195	195	195	211	243
Finance charges	-	-	-	-	-	-	-	-
Bulk purchases	-	-	-	-	-	-	-	-
Other materials	1 340	1 069	991	941	941	1 156	1 212	1 294
Contracted services	53 834	59 226	54 068	61 281	61 281	72 218	59 461	55 916
Transfers and subsidies Exp	-	-	-	-	-	-	-	-
Other expenditure	81 513	83 353	25 475	25 382	25 382	25 621	26 547	28 443
Losses	-	-	-	-	-	-	-	-
Total Expenditure	176 395	199 632	124 676	128 746	128 746	148 158	139 290	140 816
Surplus/(Deficit)	(145 785)	(177 304)	(90 197)	(94 347)	(94 347)	(116 180)	(117 182)	(119 043)
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	89	216	80	160	160	150	250	-
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (in-kind - all)	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions	(145 696)	(177 089)	(90 117)	(94 187)	(94 187)	(116 030)	(116 932)	(119 043)
Taxation	-	-	-	-	-	-	-	-
Surplus/(Deficit) after taxation	(145 696)	(177 089)	(90 117)	(94 187)	(94 187)	(116 030)	(116 932)	(119 043)
Attributable to minorities	-	-	-	-	-	-	-	-
Surplus/(Deficit) attributable to municipality	(145 696)	(177 089)	(90 117)	(94 187)	(94 187)	(116 030)	(116 932)	(119 043)
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year	(145 696)	(177 089)	(90 117)	(94 187)	(94 187)	(116 030)	(116 932)	(119 043)

2.10.3 Human Settlements (Vote 3)

The mandate of the directorate is to coordinate the implementation of housing projects, to improve the living conditions of priority nodal townships, to improve the quality of human life through provision of descent formal houses as part of integrated sustainable Human settlements and to improve the quality of human life through provision of bulk and internal services. The Directorate of Human Settlements comprises of the following departments:

- i. Housing Delivery & Implementation
- ii. Housing Planning & Strategy
- iii. Human Settlement Special Projects

Table 61: Human Settlements - operating revenue by source, expenditure by type and total capital transfers

Description	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Revenue By Source								
Property rates	--	--	--	--	--	--	--	--
Service charges - electricity revenue	--	--	--	--	--	--	--	--
Service charges - water revenue	--	--	--	--	--	--	--	--
Service charges - sanitation revenue	--	--	--	--	--	--	--	--
Service charges - refuse revenue	--	--	--	--	--	--	--	--
Rental of facilities and equipment	--	--	87	87	87	95	103	111
Interest earned - external investments	--	--	--	--	--	--	--	--
Interest earned - outstanding debtors	--	--	--	--	--	--	--	--
Dividends received	--	--	--	--	--	--	--	--
Fines, penalties and forfeits	--	--	--	--	--	--	--	--
Licences and permits	--	--	--	--	--	--	--	--
Agency services	--	--	--	--	--	--	--	--
Transfers and subsidies Rev	71 003	15 192	143 122	178 788	178 788	81 276	85 015	88 926
Other revenue	--	--	--	--	--	--	--	--
Gains	--	--	--	--	--	--	--	--
Total Revenue (excluding capital transfers and contributions)	71 003	15 192	143 209	178 876	178 876	81 371	85 118	89 037
Expenditure By Type								
Employee related costs	25 386	29 301	37 518	39 518	39 518	34 105	36 118	38 249
Remuneration of councillors	--	--	--	--	--	--	--	--
Debt impairment	--	--	--	--	--	--	--	--
Depreciation & asset impairment	(40)	149	10 315	10 315	10 315	10 315	11 141	12 812
Finance charges	--	--	--	--	--	--	--	--
Bulk purchases	--	--	--	--	--	--	--	--
Other materials	899	1 039	537	1 187	1 187	1 401	1 475	1 593
Contracted services	74 006	16 477	147 871	181 548	181 548	84 162	88 073	92 228
Transfers and subsidies Exp	--	6 000	250	--	--	--	--	--
Other expenditure	4 842	4 430	4 719	4 309	4 309	3 984	4 153	4 491
Losses	--	--	--	--	--	--	--	--
Total Expenditure	105 092	57 397	201 210	236 877	236 877	133 967	140 960	149 372
Surplus/(Deficit)	(34 089)	(42 204)	(58 001)	(58 001)	(58 001)	(52 596)	(55 842)	(60 336)
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	144 247	170 087	252 282	451 282	451 282	311 993	312 258	365 622
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)	--	--	--	--	--	--	--	--
Transfers and subsidies - capital (in-kind - all)	--	--	--	--	--	--	--	--
Surplus/(Deficit) after capital transfers & contributions	110 157	127 883	194 281	393 281	393 281	259 397	256 416	305 286
Taxation	--	--	--	--	--	--	--	--
Surplus/(Deficit) after taxation	110 157	127 883	194 281	393 281	393 281	259 397	256 416	305 286
Attributable to minorities	--	--	--	--	--	--	--	--
Surplus/(Deficit) attributable to municipality	110 157	127 883	194 281	393 281	393 281	259 397	256 416	305 286
Share of surplus/ (deficit) of associate	--	--	--	--	--	--	--	--
Surplus/(Deficit) for the year	110 157	127 883	194 281	393 281	393 281	259 397	256 416	305 286

2.10.4 Finance Directorate (Vote 4)

The Directorate of Finance aims to ensure efficient and effective financial management for Buffalo City Metropolitan Municipality as well as to provide and maintain meaningful, accurate and coherent financial records of the Metro in order to facilitate the management and control of expenditure against the objectives set by the Metro's budget. The Directorate of Finance comprises of the following departments:

- i. Budget & Treasury Management
- ii. Corporate Asset Management
- iii. Expenditure Management & Financial Reporting
- iv. Revenue Management
- v. Strategy & Operations
- vi. Supply Chain Management

Table 62: Finance Directorate - operating revenue by source, expenditure by type and total capital transfers

Description R thousand	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Revenue By Source								
Property rates	972 423	1 295 503	1 552 051	1 552 051	1 552 051	1 687 667	1 822 681	1 950 268
Service charges - electricity revenue	37 774	32 051	22 834	22 834	22 834	23 638	24 867	27 080
Service charges - water revenue	-	-	-	-	-	-	-	-
Service charges - sanitation revenue	-	-	-	-	-	-	-	-
Service charges - refuse revenue	-	-	-	-	-	-	-	-
Rental of facilities and equipment	-	-	-	-	-	-	-	-
Interest earned - external investments	126 545	98 251	109 196	88 891	88 891	53 619	56 299	59 114
Interest earned - outstanding debtors	49 322	67 093	59 465	80 965	80 965	88 009	95 577	103 224
Dividends received	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	-	-	1 351	1 351	1 351	1 468	1 588	1 715
Licences and permits	-	-	-	-	-	-	-	-
Agency services	-	-	-	-	-	-	-	-
Transfers and subsidies Rev	253 533	351 613	365 699	365 641	365 641	392 741	421 143	441 184
Other revenue	476 019	530 091	561 302	561 302	561 302	608 329	670 976	725 114
Gains	9 268	5 176	-	-	-	-	-	-
Total Revenue (excluding capital transfers and contributions)	1 924 883	2 379 779	2 671 898	2 673 035	2 673 035	2 855 470	3 093 132	3 307 699
Expenditure By Type								
Employee related costs	249 680	265 537	308 010	314 042	314 042	292 933	310 212	328 502
Remuneration of councillors	-	-	-	-	-	-	-	-
Debt impairment	185 107	(34 561)	116 404	112 563	112 563	158 354	135 885	147 208
Depreciation & asset impairment	0	102	2 569	2 569	2 569	2 569	2 775	3 191
Finance charges	-	-	-	-	-	-	-	-
Bulk purchases	-	-	-	-	-	-	-	-
Other materials	6 065	3 061	3 270	4 347	4 347	5 895	6 302	6 807
Contracted services	53 775	44 351	53 569	42 812	42 812	54 670	62 901	61 399
Transfers and subsidies Exp	-	-	-	1 000	1 000	1 001	1 274	1 418
Other expenditure	106 798	107 774	103 602	110 217	110 217	112 468	122 887	130 880
Losses	10 746	(5 559)	-	-	-	-	-	-
Total Expenditure	612 171	380 705	587 424	587 550	587 550	627 891	642 236	679 404
Surplus/(Deficit)	1 312 712	1 999 074	2 084 475	2 085 486	2 085 486	2 227 579	2 450 896	2 628 295
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	-	65	-	58	58	-	-	-
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (in-kind - all)	3 394	279 067	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions	1 316 106	2 278 206	2 084 475	2 085 544	2 085 544	2 227 579	2 450 896	2 628 295
Taxation	-	-	-	-	-	-	-	-
Surplus/(Deficit) after taxation	1 316 106	2 278 206	2 084 475	2 085 544	2 085 544	2 227 579	2 450 896	2 628 295
Attributable to minorities	-	-	-	-	-	-	-	-
Surplus/(Deficit) attributable to municipality	1 316 106	2 278 206	2 084 475	2 085 544	2 085 544	2 227 579	2 450 896	2 628 295
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year	1 316 106	2 278 206	2 084 475	2 085 544	2 085 544	2 227 579	2 450 896	2 628 295

2.10.5 Corporate Services (Vote 5)

Services rendered by the Directorate of Corporate Services include but are not limited to development of the organisational structure, capacitation of staff, recruitment of staff members, job evaluation, employee relations, safety and wellness and assisting management with the implementation of staff performance. Corporate Services comprises of the following departments:

- i. Corporate Support Services
- ii. HR Performance & Development
- iii. Human Resources Management

Table 63: Corporate Services - operating revenue by source, expenditure by type and total capital transfers

Description	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Revenue By Source								
Property rates	–	–	–	–	–	–	–	–
Service charges - electricity revenue	–	–	–	–	–	–	–	–
Service charges - water revenue	–	–	–	–	–	–	–	–
Service charges - sanitation revenue	–	–	–	–	–	–	–	–
Service charges - refuse revenue	–	–	–	–	–	–	–	–
Rental of facilities and equipment	–	–	–	–	–	–	–	–
Interest earned - external investments	–	–	–	–	–	–	–	–
Interest earned - outstanding debtors	–	–	–	–	–	–	–	–
Dividends received	–	–	–	–	–	–	–	–
Fines, penalties and forfeits	–	–	–	–	–	–	–	–
Licences and permits	–	–	–	–	–	–	–	–
Agency services	–	–	–	–	–	–	–	–
Transfers and subsidies Rev	11 830	13 911	14 150	14 150	14 150	11 364	11 266	12 109
Other revenue	–	0	601	601	601	652	688	719
Gains	–	–	–	–	–	–	–	–
Total Revenue (excluding capital transfers and contributions)	11 830	13 912	14 751	14 751	14 751	12 016	11 954	12 828
Expenditure By Type								
Employee related costs	73 986	92 426	124 814	134 123	134 123	121 099	128 251	135 822
Remuneration of councillors	–	–	–	–	–	–	–	–
Debt impairment	–	–	–	–	–	–	–	–
Depreciation & asset impairment	5 019	22 560	22 793	22 793	22 793	22 793	24 616	28 309
Finance charges	–	–	–	–	–	–	–	–
Bulk purchases	–	–	–	–	–	–	–	–
Other materials	590	758	864	924	924	1 138	1 201	1 298
Contracted services	13 699	12 508	31 108	23 308	23 308	22 182	23 966	25 982
Transfers and subsidies Exp	–	–	–	–	–	–	–	–
Other expenditure	31 393	26 145	71 548	65 280	65 280	76 342	78 793	84 064
Losses	–	–	–	–	–	–	–	–
Total Expenditure	124 686	154 396	251 127	246 427	246 427	243 553	256 828	275 474
Surplus/(Deficit)	(112 857)	(140 484)	(236 376)	(231 676)	(231 676)	(231 537)	(244 874)	(262 646)
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	–	110	150	150	150	150	150	–
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)	–	–	–	–	–	–	–	–
Transfers and subsidies - capital (in-kind - all)	–	–	–	–	–	–	–	–
Surplus/(Deficit) after capital transfers & contributions	(112 857)	(140 374)	(236 226)	(231 526)	(231 526)	(231 387)	(244 724)	(262 646)
Taxation	–	–	–	–	–	–	–	–
Surplus/(Deficit) after taxation	(112 857)	(140 374)	(236 226)	(231 526)	(231 526)	(231 387)	(244 724)	(262 646)
Attributable to minorities	–	–	–	–	–	–	–	–
Surplus/(Deficit) attributable to municipality	(112 857)	(140 374)	(236 226)	(231 526)	(231 526)	(231 387)	(244 724)	(262 646)
Share of surplus/ (deficit) of associate	–	–	–	–	–	–	–	–
Surplus/(Deficit) for the year	(112 857)	(140 374)	(236 226)	(231 526)	(231 526)	(231 387)	(244 724)	(262 646)

2.10.6 Infrastructure Services (Vote 6)

The Constitution stipulates that the City has a responsibility to ensure that the citizens of Cape Town have access to basic services. The purpose of the Directorate of Infrastructure Services is to provide a sustainable, reliable and affordable engineering service and infrastructure for Buffalo City Metropolitan Municipality and all stakeholder communities. Infrastructure Services comprises of the following departments:

- i. Electrical & Energy Services
- ii. Roads / PIU & Construction
- iii. Water / Wastewater & Scientific Services
- iv. Workshop / Plant & Fleet Services

Table 64: Infrastructure Services - operating revenue by source, expenditure by type and total capital transfers

Description	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Revenue By Source								
Property rates	–	–	–	–	–	–	–	–
Service charges - electricity revenue	1 690 603	1 751 430	2 138 508	2 087 295	2 087 295	2 160 571	2 272 921	2 475 211
Service charges - water revenue	440 830	503 580	583 149	583 149	583 149	631 338	688 790	751 470
Service charges - sanitation revenue	304 905	328 923	363 587	363 587	363 587	397 037	430 785	467 402
Service charges - refuse revenue	–	–	–	–	–	–	–	–
Rental of facilities and equipment	–	–	–	–	–	–	–	–
Interest earned - external investments	–	–	–	–	–	–	–	–
Interest earned - outstanding debtors	–	–	–	–	–	–	–	–
Dividends received	–	–	–	–	–	–	–	–
Fines, penalties and forfeits	–	–	–	–	–	–	–	–
Licences and permits	–	–	–	–	–	–	–	–
Agency services	–	–	–	–	–	–	–	–
Transfers and subsidies Rev	256 462	356 023	362 879	366 279	366 279	381 860	411 566	450 891
Other revenue	15 182	3 419	21 243	21 243	21 243	23 069	24 334	25 433
Gains	–	–	–	–	–	–	–	–
Total Revenue (excluding capital transfers and contributions)	2 707 982	2 943 374	3 469 365	3 421 552	3 421 552	3 593 876	3 828 396	4 170 407
Expenditure By Type								
Employee related costs	445 940	491 806	525 689	526 478	526 478	541 112	575 113	609 673
Remuneration of councillors	–	–	–	–	–	–	–	–
Debt impairment	102 584	256 506	225 033	225 033	225 033	297 360	248 652	269 023
Depreciation & asset impairment	757 716	830 225	725 387	678 015	678 015	673 856	803 951	894 645
Finance charges	37 934	33 445	35 211	27 211	27 211	39 594	59 624	54 825
Bulk purchases	1 552 488	1 628 957	1 938 461	1 921 362	1 921 362	2 057 476	2 215 054	2 428 707
Other materials	33 566	36 282	33 494	34 783	34 783	46 819	49 651	53 630
Contracted services	353 548	415 960	420 333	421 198	421 198	415 917	468 215	516 752
Transfers and subsidies Exp	8 531	15 911	13 547	–	–	–	–	–
Other expenditure	54 179	62 640	55 258	67 546	67 546	89 617	96 875	101 360
Losses	1 604	29 024	–	–	–	–	–	–
Total Expenditure	3 348 091	3 800 756	3 972 415	3 901 626	3 901 626	4 161 751	4 517 134	4 928 616
Surplus/(Deficit)	(640 109)	(857 382)	(503 050)	(480 074)	(480 074)	(567 875)	(688 738)	(758 208)
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	625 351	593 777	388 231	488 031	488 031	355 626	349 305	304 619
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)	–	–	–	–	–	–	–	–
Transfers and subsidies - capital (in-kind - all)	–	–	–	–	–	–	–	–
Surplus/(Deficit) after capital transfers & contributions	(14 758)	(263 605)	(114 818)	7 958	7 958	(212 249)	(339 434)	(453 589)
Taxation	–	–	–	–	–	–	–	–
Surplus/(Deficit) after taxation	(14 758)	(263 605)	(114 818)	7 958	7 958	(212 249)	(339 434)	(453 589)
Attributable to minorities	–	–	–	–	–	–	–	–
Surplus/(Deficit) attributable to municipality	(14 758)	(263 605)	(114 818)	7 958	7 958	(212 249)	(339 434)	(453 589)
Share of surplus/ (deficit) of associate	–	–	–	–	–	–	–	–
Surplus/(Deficit) for the year	(14 758)	(263 605)	(114 818)	7 958	7 958	(212 249)	(339 434)	(453 589)

2.10.7 Spatial Planning & Development (Vote 7)

The purpose of the directorate is to ensure that the Metro meets the spatial planning objectives set out in the IDP, Spatial Development Framework (SDF) and to comply with the built environment planning and approvals requirements. Spatial Planning & Development comprises of the following departments:

- i. Development Planning
- ii. Property Management
- iii. Transport Planning & Operations
- iv. Urban & Rural Regeneration

Table 65: Spatial Planning & Development - operating revenue by source, expenditure by type and total capital transfers

Description R thousand	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Revenue By Source								
Property rates	-	-	-	-	-	-	-	-
Service charges - electricity revenue	-	-	-	-	-	-	-	-
Service charges - water revenue	-	-	-	-	-	-	-	-
Service charges - sanitation revenue	-	-	-	-	-	-	-	-
Service charges - refuse revenue	-	-	-	-	-	-	-	-
Rental of facilities and equipment	11 061	16 678	11 628	11 628	11 628	12 085	13 076	14 122
Interest earned - external investments	-	-	-	-	-	-	-	-
Interest earned - outstanding debtors	-	-	-	-	-	-	-	-
Dividends received	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	-	-	-	-	-	-	-	-
Licences and permits	-	-	-	-	-	-	-	-
Agency services	-	-	-	-	-	-	-	-
Transfers and subsidies Rev	5 453	3 407	15 850	3 850	3 850	-	-	-
Other revenue	17 100	29 766	20 517	20 517	20 517	22 282	23 503	24 565
Gains	(18 736)	7 927	-	-	-	-	-	-
Total Revenue (excluding capital transfers and contributions)	14 878	57 778	47 995	35 995	35 995	34 366	36 578	38 687
Expenditure By Type								
Employee related costs	87 782	93 711	120 412	120 412	120 412	108 114	114 523	121 306
Remuneration of councillors	-	-	-	-	-	-	-	-
Debt impairment	-	-	-	-	-	-	-	-
Depreciation & asset impairment	147 622	359 458	119 934	119 934	119 934	119 934	129 529	148 958
Finance charges	884	740	684	684	684	545	821	755
Bulk purchases	-	-	-	-	-	-	-	-
Other materials	1 963	1 763	3 993	3 433	3 433	5 148	5 511	5 957
Contracted services	34 707	23 228	52 557	34 497	34 497	27 261	28 206	33 602
Transfers and subsidies Exp	-	-	-	-	-	-	-	-
Other expenditure	20 150	19 786	20 487	22 691	22 691	21 854	22 775	24 658
Losses	797	1 324	-	-	-	-	-	-
Total Expenditure	293 906	500 010	318 067	301 652	301 652	282 856	301 365	335 236
Surplus/(Deficit)	(279 028)	(442 232)	(270 072)	(265 657)	(265 657)	(248 490)	(264 787)	(296 550)
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	94 199	189 058	266 116	296 483	296 483	138 500	52 500	60 000
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)	-	717	-	-	-	-	-	-
Transfers and subsidies - capital (in-kind - all)	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions	(184 829)	(252 457)	(3 956)	30 827	30 827	(109 990)	(212 287)	(236 550)
Taxation	-	-	-	-	-	-	-	-
Surplus/(Deficit) after taxation	(184 829)	(252 457)	(3 956)	30 827	30 827	(109 990)	(212 287)	(236 550)
Attributable to minorities	-	-	-	-	-	-	-	-
Surplus/(Deficit) attributable to municipality	(184 829)	(252 457)	(3 956)	30 827	30 827	(109 990)	(212 287)	(236 550)
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year	(184 829)	(252 457)	(3 956)	30 827	30 827	(109 990)	(212 287)	(236 550)

2.10.8 Health, Public Safety & Emergency Services (Vote 8)

The Directorate provides an essential & critical service to the public and thus the Directorate's mission is to continuously enforce safety & security issues, environmental & health issues and to consistently render an effective & efficient service is at the utmost forefront of this Directorate. Health, Public Safety & Emergency Services comprises of the following departments:

- i. Emergency Services
- ii. Municipal Health Services
- iii. Public Safety & Protection Services

Table 66: Health, Public Safety & Emergency Services - operating revenue by source, expenditure by type and total capital transfers

Description	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Revenue By Source								
Property rates	-	-	-	-	-	-	-	-
Service charges - electricity revenue	-	-	-	-	-	-	-	-
Service charges - water revenue	-	-	-	-	-	-	-	-
Service charges - sanitation revenue	-	-	-	-	-	-	-	-
Service charges - refuse revenue	-	-	-	-	-	-	-	-
Rental of facilities and equipment	-	-	-	-	-	-	-	-
Interest earned - external investments	-	-	-	-	-	-	-	-
Interest earned - outstanding debtors	-	-	-	-	-	-	-	-
Dividends received	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	23 619	24 866	16 316	16 316	16 316	17 737	19 270	20 812
Licences and permits	13 824	15 031	15 789	15 789	15 789	17 163	18 640	20 131
Agency services	25 683	26 198	33 096	33 096	33 096	35 976	39 070	42 195
Transfers and subsidies Rev	15 441	35 225	38 501	38 501	38 501	41 812	44 103	46 096
Other revenue	58 544	61 381	72 052	72 052	72 052	78 248	82 536	86 266
Gains	-	-	-	-	-	-	-	-
Total Revenue (excluding capital transfers and contributions)	137 111	162 702	175 754	175 754	175 754	190 936	203 618	215 500
Expenditure By Type								
Employee related costs	339 056	375 996	400 238	401 497	401 497	415 235	441 281	467 792
Remuneration of councillors	-	-	-	-	-	-	-	-
Debt impairment	-	112 985	8 072	8 072	8 072	11 031	9 466	10 255
Depreciation & asset impairment	324	752	7 942	7 942	7 942	7 942	8 577	9 864
Finance charges	2 208	1 848	2 179	2 179	2 179	1 736	2 615	2 404
Bulk purchases	-	-	-	-	-	-	-	-
Other materials	7 372	11 100	6 109	8 248	8 248	20 327	27 304	26 800
Contracted services	9 148	10 998	11 361	15 349	15 349	12 498	14 594	18 896
Transfers and subsidies Exp	-	-	-	-	-	-	-	-
Other expenditure	10 679	13 260	16 298	15 722	15 722	20 097	22 022	23 761
Losses	-	4	-	-	-	-	-	-
Total Expenditure	368 787	526 944	452 199	459 010	459 010	488 866	525 859	559 772
Surplus/(Deficit)	(231 677)	(364 241)	(276 445)	(283 256)	(283 256)	(297 931)	(322 240)	(344 272)
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	12 283	4 294	-	-	-	-	-	-
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (in-kind - all)	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions	(219 394)	(359 947)	(276 445)	(283 256)	(283 256)	(297 931)	(322 240)	(344 272)
Taxation	-	-	-	-	-	-	-	-
Surplus/(Deficit) after taxation	(219 394)	(359 947)	(276 445)	(283 256)	(283 256)	(297 931)	(322 240)	(344 272)
Attributable to minorities	-	-	-	-	-	-	-	-
Surplus/(Deficit) attributable to municipality	(219 394)	(359 947)	(276 445)	(283 256)	(283 256)	(297 931)	(322 240)	(344 272)
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year	(219 394)	(359 947)	(276 445)	(283 256)	(283 256)	(297 931)	(322 240)	(344 272)

2.10.9 Municipal Services (Vote 9)

The Directorate of Municipal Services is responsible for the rendering of services in Cemeteries and Crematorium, Sports fields; Swimming Pools; Marine Services; Resorts and the Zoo and provide for conservation, sport and recreation needs of the community. It also provides provide general lending, reference, copy and study facilities at its libraries and the use of Halls.

It also renders services such as refuse removal, street sweeping, waste minimization and operates the landfill/waste sites as well as the garden transfer stations. It also has an overarching strategic responsibility for the protection and management of the natural environment in Buffalo City. Municipal Services comprises of the following departments:

- i. Community Amenities
- ii. Parks / Cemeteries & Conservation
- iii. Solid Waste Management

Table 67: Municipal Services - operating revenue by source, expenditure by type and total capital transfers

Description	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Revenue By Source								
Property rates	-	-	-	-	-	-	-	-
Service charges - electricity revenue	-	-	-	-	-	-	-	-
Service charges - water revenue	-	-	-	-	-	-	-	-
Service charges - sanitation revenue	-	-	-	-	-	-	-	-
Service charges - refuse revenue	249 497	251 916	310 978	310 978	310 978	334 128	362 529	393 344
Rental of facilities and equipment	3 858	3 202	5 837	5 837	5 837	5 770	5 788	6 251
Interest earned - external investments	-	-	-	-	-	-	-	-
Interest earned - outstanding debtors	-	-	-	-	-	-	-	-
Dividends received	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	79	72	467	467	467	508	549	593
Licences and permits	4	6	166	166	166	180	195	211
Agency services	-	-	-	-	-	-	-	-
Transfers and subsidies Rev	93 013	144 947	152 222	152 222	152 222	162 372	175 476	189 763
Other revenue	16 547	13 125	24 545	24 545	24 545	26 656	28 117	29 388
Gains	55 461	996	-	-	-	-	-	-
Total Revenue (excluding capital transfers and contributions)	418 459	414 265	494 215	494 215	494 215	529 614	572 653	619 549
Expenditure By Type								
Employee related costs	463 369	515 011	537 460	537 460	537 460	626 681	665 214	704 944
Remuneration of councillors	-	-	-	-	-	-	-	-
Debt impairment	22 693	38 253	23 323	23 323	23 323	30 540	26 207	28 390
Depreciation & asset impairment	71 700	79 559	17 720	17 720	17 720	17 720	19 137	22 008
Finance charges	1 830	1 515	1 740	1 740	1 740	1 387	2 088	1 920
Bulk purchases	-	-	-	-	-	-	-	-
Other materials	26 733	25 318	18 719	18 950	18 950	39 575	42 597	46 017
Contracted services	59 406	49 514	52 544	51 090	51 090	41 687	47 125	53 761
Transfers and subsidies Exp	-	-	219	-	-	220	280	311
Other expenditure	85 260	115 205	70 523	80 981	80 981	104 129	108 902	117 743
Losses	285	19 222	-	-	-	-	-	-
Total Expenditure	731 278	843 598	722 249	731 264	731 264	861 939	911 550	975 095
Surplus/(Deficit)	(312 819)	(429 333)	(228 034)	(237 049)	(237 049)	(332 324)	(338 897)	(355 547)
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	46 337	40 148	67 690	67 690	67 690	-	-	-
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (in-kind - all)	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions	(266 482)	(389 185)	(160 344)	(169 359)	(169 359)	(332 324)	(338 897)	(355 547)
Taxation	-	-	-	-	-	-	-	-
Surplus/(Deficit) after taxation	(266 482)	(389 185)	(160 344)	(169 359)	(169 359)	(332 324)	(338 897)	(355 547)
Attributable to minorities	-	-	-	-	-	-	-	-
Surplus/(Deficit) attributable to municipality	(266 482)	(389 185)	(160 344)	(169 359)	(169 359)	(332 324)	(338 897)	(355 547)
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year	(266 482)	(389 185)	(160 344)	(169 359)	(169 359)	(332 324)	(338 897)	(355 547)

2.10.10 Economic Development & Agencies (Vote 10)

The directorate was established to respond to stagnant economic growth and rising unemployment. The purpose of the directorate is to enhance the enabling environment for the attraction of new investments and the creation of new enterprises within the local economy, in pursuit of inclusive economic growth and job creation Economic Development & Agencies comprises of the following departments:

- i. Fresh Produce Market
- ii. Tourism / Arts / Culture & Heritage
- iii. Trade / Industry & Rural Agrarian

Table 68: Economic Development & Agencies - operating revenue by source, expenditure by type and total capital transfers

Description	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Revenue By Source								
Property rates	–	–	–	–	–	–	–	–
Service charges - electricity revenue	–	–	–	–	–	–	–	–
Service charges - water revenue	–	–	–	–	–	–	–	–
Service charges - sanitation revenue	–	–	–	–	–	–	–	–
Service charges - refuse revenue	–	–	–	–	–	–	–	–
Rental of facilities and equipment	2 053	2 625	1 662	1 662	1 662	2 936	3 715	4 013
Interest earned - external investments	–	–	–	–	–	–	–	–
Interest earned - outstanding debtors	–	–	–	–	–	–	–	–
Dividends received	–	–	–	–	–	–	–	–
Fines, penalties and forfeits	–	–	–	–	–	–	–	–
Licences and permits	156	120	–	–	–	–	–	–
Agency services	–	–	–	–	–	–	–	–
Transfers and subsidies Rev	–	–	–	–	–	10 278	30 960	8 435
Other revenue	21 153	22 674	27 988	27 988	27 988	30 576	30 677	32 015
Gains	–	–	–	–	–	–	–	–
Total Revenue (excluding capital transfers and contributions)	23 362	25 418	29 650	29 650	29 650	43 789	65 352	44 463
Expenditure By Type								
Employee related costs	29 189	33 810	42 639	42 639	42 639	43 549	46 123	48 847
Remuneration of councillors	–	–	–	–	–	–	–	–
Debt impairment	–	–	–	–	–	–	–	–
Depreciation & asset impairment	7 032	2 070	5 910	5 910	5 910	5 910	6 383	7 340
Finance charges	1 098	918	1 186	1 186	1 186	945	1 423	1 308
Bulk purchases	–	–	–	–	–	–	–	–
Other materials	1 533	2 764	473	612	612	788	838	905
Contracted services	13 605	14 968	12 240	12 101	12 101	4 431	2 499	2 706
Transfers and subsidies Exp	14 731	20 538	17 749	63 095	63 095	58 488	84 279	64 477
Other expenditure	12 922	11 794	62 802	16 057	16 057	18 871	32 859	25 653
Losses	–	4	–	–	–	–	–	–
Total Expenditure	80 109	86 867	143 000	141 600	141 600	132 981	174 402	151 237
Surplus/(Deficit)	(56 747)	(61 448)	(113 349)	(111 949)	(111 949)	(89 192)	(109 050)	(106 774)
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	7 852	–	–	20 000	20 000	–	–	–
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)	–	–	–	–	–	–	–	–
Transfers and subsidies - capital (in-kind - all)	–	–	–	–	–	–	–	–
Surplus/(Deficit) after capital transfers & contributions	(48 895)	(61 448)	(113 349)	(91 949)	(91 949)	(89 192)	(109 050)	(106 774)
Taxation	–	–	–	–	–	–	–	–
Surplus/(Deficit) after taxation	(48 895)	(61 448)	(113 349)	(91 949)	(91 949)	(89 192)	(109 050)	(106 774)
Attributable to minorities	–	–	–	–	–	–	–	–
Surplus/(Deficit) attributable to municipality	(48 895)	(61 448)	(113 349)	(91 949)	(91 949)	(89 192)	(109 050)	(106 774)
Share of surplus/ (deficit) of associate	–	–	–	–	–	–	–	–
Surplus/(Deficit) for the year	(48 895)	(61 448)	(113 349)	(91 949)	(91 949)	(89 192)	(109 050)	(106 774)

2.11 ANNUAL BUDGET AND SDBIPS – MUNICIPAL ENTITIES AND OTHER EXTERNAL MECHANISMS

The municipality's only entity, Buffalo City Metropolitan Development Agency (BCMDA) whose mandate is to drive Buffalo City Metropolitan Municipality's development is fully functional. Appointment of Board members and administrative staff was done, and the Agency has started with the implementation of some developmental projects within the City in line with its mandate. This is an attempt to grow the local economy through encouraging private sector investment. To allow the agency to realise its mandate, the City has set aside an amount of (inclusive of vat) R46.16 million for 2020/21 financial year, R48.47 million in 2021/22 and R50.89 million in 2022/23 financial years as an operational grant to the agency. The City will also transfer an amount of (inclusive of vat) R50 million and R50 million in each of the two-outer years for capital projects that will be implemented by the entity.

The primary mandate of the Buffalo City Metropolitan Development Agency is to:

- i. Attract investors into Buffalo City,
- ii. Increase economic growth through tourism, economic and social development and
- iii. Property management and commercialisation.

The aggregated annual budget, as required in terms of section 9 of the MBRR, are presented in the five primary budget tables on the following pages. These tables reflect BCMDA's 2020/2021 budget and MTREF to be supported by Council.

Schedule D reflecting BCMDA's annual budget and supporting documents is attached as Annexure Z.

Table 69: MBRR Table D1 – Budget Summary – (BCMDA)

Description	2016/17	2017/18	2018/19	Current Year 2019/20			Medium Term Revenue and Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousands									
Financial Performance									
Property rates	–	–	–	–	–	–	–	–	–
Service charges	–	–	–	–	–	–	–	–	–
Investment revenue	200	145	439	828	663	663	854	900	949
Transfers recognised - operational	19 246	22 075	34 571	9 251	84 931	84 931	119 808	160 411	117 785
Other own revenue	877	153	643	51 613	1 930	1 930	15 982	17 576	45 393
Total Revenue (excluding capital transfers and contributions)	20 323	22 373	35 653	61 692	87 524	87 524	136 645	178 887	164 127
Employee costs	10 144	15 512	17 586	24 290	23 299	23 299	27 888	30 126	32 193
Remuneration of councillors	459	900	750	–	–	–	–	–	–
Depreciation & asset impairment	332	799	1 187	1 761	959	959	1 921	1 978	2 038
Finance charges	0	5	0	4	3	3	4	4	4
Materials and bulk purchases	–	–	–	302	1 288	1 288	1 481	1 703	1 959
Transfers and grants	–	–	–	300	279	279	321	369	424
Other expenditure	4 751	7 139	11 838	34 831	56 394	56 394	102 519	141 945	123 760
Total Expenditure	15 686	24 355	31 361	61 489	82 222	82 222	134 134	176 126	160 377
Surplus/(Deficit)	4 638	(1 982)	4 292	203	5 302	5 302	2 510	2 761	3 750
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	2 364	351	1 742	–	–	–	2 510	2 761	3 750
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational contributions)	7 002	(1 631)	6 034	203	5 302	5 302	5 020	5 522	7 500
Taxation	–	(538)	602	–	–	–	–	–	–
Surplus/ (Deficit) for the year	7 002	(1 093)	5 432	203	5 302	5 302	5 020	5 522	7 500
Capital expenditure & funds sources									
Capital expenditure	2 364	351	1 742	65 282	2 282	2 282	2 510	2 761	3 750
Transfers recognised - capital	2 364	351	1 742	65 282	2 282	2 282	2 510	2 761	3 750
Borrowing	–	–	–	–	–	–	–	–	–
Internally generated funds	–	–	–	–	–	–	–	–	–
Total sources of capital funds	2 364	351	1 742	65 282	2 282	2 282	2 510	2 761	3 750
Financial position									
Total current assets	4 400	708	5 706	1 927	1 927	1 927	3 505	3 610	3 718
Total non current assets	2 098	2 174	2 108	3 320	3 320	3 320	3 453	3 556	3 663
Total current liabilities	5 293	3 465	6 448	2 888	2 888	2 888	3 905	4 353	4 618
Total non current liabilities	–	–	–	–	–	–	–	–	–
Community wealth/Equity	1 206	(582)	1 366	2 359	2 359	2 359	3 053	2 813	2 763
Cash flows									
Net cash from (used) operating	5 662	(2 630)	5 362	66 533	66 533	66 533	4 431	4 740	5 788
Net cash from (used) investing	(2 314)	(351)	(1 742)	(65 282)	(65 282)	(65 282)	(2 510)	(2 761)	(3 750)
Net cash from (used) financing	–	–	–	(1 251)	(1 251)	(1 251)	(1 272)	(1 355)	(1 409)
Cash/cash equivalents at the year end	3 348	367	3 987	367	3 987	3 987	4 637	5 261	5 890

Table 70: MBRR Table D2 – Budgeted Financial Performance (revenue and expenditure) – (BCMDA)

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			Medium Term Revenue and Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousands										
Revenue by Source	1									
Property rates		-	-	-	-	-	-	-	-	-
Service charges - electricity revenue		-	-	-	-	-	-	-	-	-
Service charges - water revenue		-	-	-	-	-	-	-	-	-
Service charges - sanitation revenue		-	-	-	-	-	-	-	-	-
Service charges - refuse revenue		-	-	-	-	-	-	-	-	-
Rental of facilities and equipment		-	-	-	-	-	-	-	-	-
Interest earned - external investments		200	145	439	828	663	663	854	900	949
Interest earned - outstanding debtors		-	-	-	-	-	-	-	-	-
Dividends received		-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits		-	-	-	-	-	-	-	-	-
Licences and permits		-	-	-	-	-	-	-	-	-
Agency services		-	-	-	1 238	743	743	7 933	4 000	4 000
Transfers and subsidies		16 882	21 724	32 829	9 251	84 931	84 931	117 298	157 650	114 035
Other revenue		877	153	643	50 375	1 188	1 188	8 049	13 576	41 393
Gains		-	-	-	-	-	-	-	-	-
Total Revenue (excluding capital transfers and contributions)		17 959	22 022	33 911	61 692	87 524	87 524	134 135	176 127	160 377
Expenditure By Type										
Employee related costs		10 144	15 512	17 586	24 290	23 299	23 299	27 888	30 126	32 193
Remuneration of councillors		459	900	750	-	-	-	-	-	-
Debt impairment	4	-	-	-	-	-	-	-	-	-
Depreciation & asset impairment		332	799	1 187	1 761	959	959	1 921	1 978	2 038
Finance charges		0	5	0	4	3	3	4	4	4
Bulk purchases	2	-	-	-	-	-	-	-	-	-
Other materials	5	-	-	-	302	1 288	1 288	1 481	1 703	1 959
Contracted services		-	-	-	26 644	47 181	47 181	79 461	103 021	83 805
Transfers and subsidies		-	-	-	300	279	279	321	369	424
Other expenditure	3	4 751	7 139	11 838	8 187	9 212	9 212	23 058	38 924	39 955
Losses		-	-	-	-	-	-	-	-	-
Total Expenditure		15 686	24 355	31 361	61 489	82 222	82 222	134 134	176 126	160 377
Surplus/(Deficit)		2 274	(2 333)	2 550	203	5 302	5 302	0	1	(0)
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)		2 364	351	1 742	-	-	-	2 510	2 761	3 750
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Transfers and subsidies - capital (in-kind - all)		-	-	-	-	-	-	-	-	-
contributions		4 638	(1 982)	4 292	203	5 302	5 302	2 510	2 761	3 750
Taxation		-	(538)	602	-	-	-	-	-	-
Surplus/ (Deficit) for the year		4 638	(1 444)	3 690	203	5 302	5 302	2 510	2 761	3 750

Table 71: MBRR Table D3 – Capital Budget by asset class and funding – (BCMDA)

Vote Description	2016/17	2017/18	2018/19	Current Year 2019/20			Medium Term Revenue and Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousands									
Capital expenditure by Asset Class/Sub-class									
Infrastructure	-	-	-	-	-	-	-	-	-
Community Assets	-	-	-	-	-	-	-	-	-
Heritage assets	-	-	-	-	-	-	-	-	-
Investment properties	-	-	-	-	-	-	-	-	-
Other assets	-	-	-	-	-	-	-	-	-
Biological or Cultivated Assets	-	-	-	-	-	-	-	-	-
Biological or Cultivated Assets	-	-	-	-	-	-	-	-	-
Intangible Assets	1 807	252	1 578	63 922	922	922	1 014	1 116	1 506
Servitudes									
Licences and Rights	1 807	252	1 578	63 922	922	922	1 014	1 116	1 506
Water Rights									
Load Settlement Software Applications	1 779	252	1 578	63 922	922	922	1 014	1 116	1 506
Unspecified	27	-	-	-	-	-	-	-	-
Computer Equipment	459	99	148	210	210	210	231	253	365
Computer Equipment	459	99	148	210	210	210	231	253	365
Furniture and Office Equipment	99	-	15	1 150	1 150	1 150	1 265	1 392	1 879
Furniture and Office Equipment	99	-	15	1 150	1 150	1 150	1 265	1 392	1 879
Machinery and Equipment	-	-	-	-	-	-	-	-	-
Transport Assets	-	-	-	-	-	-	-	-	-
Land	-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals	-	-	-	-	-	-	-	-	-
Total capital expenditure on assets	2 364	351	1 742	65 282	2 282	2 282	2 510	2 761	3 750
Funded by:									
National Government									
Provincial Government									
Parent Municipality	2 364	351	1 742	65 282	2 282	2 282	2 510	2 761	3 750
District Municipality									
Transfers recognised - capital	2 364	351	1 742	65 282	2 282	2 282	2 510	2 761	3 750
Borrowing									
Internally generated funds	-	-	-	-	-	-	-	-	-
Total Capital Funding	2 364	351	1 742	65 282	2 282	2 282	2 510	2 761	3 750

Table 72: MBRR Table D4 – Budgeted Financial Position – (BCMDA)

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			Medium Term Revenue and Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousands										
ASSETS										
Current assets										
Cash		1 654	344	2 293	166	166	166	172	177	183
Call investment deposits		1 694	23	1 694	1 761	1 761	1 761	1 920	1 978	2 037
Consumer debtors		45	–	–	–	–	–	–	–	–
Other debtors		982	308	1 683	–	–	–	1 377	1 418	1 460
Current portion of long-term receivables		–	–	–	–	–	–	–	–	–
Inventory		25	33	35	–	–	–	35	36	38
Total current assets		4 400	708	5 706	1 927	1 927	1 927	3 505	3 610	3 718
Non current assets										
Long-term receivables	3	–	–	–	–	–	–	–	–	–
Investments		–	–	–	–	–	–	–	–	–
Investment property		–	–	–	–	–	–	–	–	–
Investment in Associate		–	–	–	–	–	–	–	–	–
Property, plant and equipment	1	448	351	308	1 826	1 826	1 826	1 899	1 956	2 014
Biological		–	–	–	–	–	–	–	–	–
Intangible		1 586	1 221	1 800	1 494	1 494	1 494	1 554	1 601	1 649
Other non-current assets		64	602	–	–	–	–	–	–	–
Total non current assets		2 098	2 174	2 108	3 320	3 320	3 320	3 453	3 556	3 663
TOTAL ASSETS		6 498	2 882	7 814	5 247	5 247	5 247	6 958	7 166	7 381
LIABILITIES										
Current liabilities										
Bank overdraft		–	–	–	–	–	–	–	–	–
Borrowing		4	–	–	1 251	1 251	1 251	–	–	–
Consumer deposits		–	–	–	–	–	–	–	–	–
Trade and other payables		5 010	2 086	5 419	–	–	–	2 086	2 149	2 213
Provisions	3	279	1 378	1 029	1 637	1 637	1 637	1 819	2 204	2 405
Total current liabilities		5 293	3 465	6 448	2 888	2 888	2 888	3 905	4 353	4 618
Non current liabilities										
Borrowing		–	–	–	–	–	–	–	–	–
Provisions	3	–	–	–	–	–	–	–	–	–
Total non current liabilities		–	–	–	–	–	–	–	–	–
TOTAL LIABILITIES		5 293	3 465	6 448	2 888	2 888	2 888	3 905	4 353	4 618
NET ASSETS	2	1 206	(582)	1 366	2 359	2 359	2 359	3 053	2 813	2 763
COMMUNITY WEALTH/EQUITY										
Accumulated Surplus/(Deficit)		1 206	(582)	1 366	2 359	2 359	2 359	3 053	2 813	2 763
Reserves		–	–	–	–	–	–	–	–	–
TOTAL COMMUNITY WEALTH/EQUITY	2	1 206	(582)	1 366	2 359	2 359	2 359	3 053	2 813	2 763

Table 73: MBRR Table D5 – Budgeted Cash Flow – (BCMDA)

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			Medium Term Revenue and Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousands										
CASH FLOW FROM OPERATING ACTIVITIES										
Receipts										
Property rates		-	-	-	-	-	-	-	-	-
Service charges		-	-	-	-	-	-	-	-	-
Other revenue		36	153	638	6 357	6 357	6 357	15 982	17 576	45 393
Transfers and Subsidies - Operational		20 559	21 724	35 283	52 225	52 225	52 225	117 298	157 650	114 035
Transfers and Subsidies - Capital		-	-	-	65 282	65 282	65 282	2 510	2 761	3 750
Interest		200	145	439	828	828	828	854	900	949
Dividends		-	-	-	-	-	-	-	-	-
Payments										
Suppliers and employees	2	(15 134)	(24 647)	(30 997)	(58 155)	(58 155)	(58 155)	(132 209)	(174 143)	(158 335)
Finance charges		(0)	(5)	(0)	(4)	(4)	(4)	(4)	(4)	(4)
Dividends paid		-	-	-	-	-	-	-	-	-
Transfers and Grants		-	-	-	-	-	-	-	-	-
NET CASH FROM/(USED) OPERATING ACTIVITIES		5 662	(2 630)	5 362	66 533	66 533	66 533	4 431	4 740	5 788
CASH FLOWS FROM INVESTING ACTIVITIES										
Receipts										
Proceeds on disposal of PPE		22	-	-	-	-	-	-	-	-
Decrease (increase) in non-current receivables		-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current investments		-	(351)	(1 742)	-	-	-	-	-	-
Payments										
Capital assets		(2 336)	-	-	(65 282)	(65 282)	(65 282)	(2 510)	(2 761)	(3 750)
NET CASH FROM/(USED) INVESTING ACTIVITIES		(2 314)	(351)	(1 742)	(65 282)	(65 282)	(65 282)	(2 510)	(2 761)	(3 750)
CASH FLOWS FROM FINANCING ACTIVITIES										
Receipts										
Short term loans		-	-	-	-	-	-	-	-	-
Borrowing long term/refinancing		-	-	-	-	-	-	-	-	-
Increase (decrease) in consumer deposits		-	-	-	-	-	-	-	-	-
Payments										
Repayment of borrowing		-	-	-	(1 251)	(1 251)	(1 251)	(1 272)	(1 355)	(1 409)
NET CASH FROM/(USED) FINANCING ACTIVITIES		-	-	-	(1 251)	(1 251)	(1 251)	(1 272)	(1 355)	(1 409)
NET INCREASE/ (DECREASE) IN CASH HELD	1	3 348	(2 981)	3 620	0	0	0	649	625	629
Cash/cash equivalents at the year begin:	2	-	3 348	367	367	3 987	3 987	3 987	4 637	5 261
Cash/cash equivalents at the year end:	2	3 348	367	3 987	367	3 987	3 987	4 637	5 261	5 890

2.12 CONTRACTS HAVING FUTURE BUDGETARY IMPLICATIONS

In terms of the City's Supply Chain Management Policy, no contracts are awarded beyond the medium-term revenue and expenditure framework (three years) unless MFMA Section 33 has been complied with. In ensuring adherence to this contractual time frame limitation, all reports submitted to either the Bid Evaluation and Adjudication Committees must obtain formal financial comments from the Chief Financial Officer.

2.13 CAPITAL EXPENDITURE DETAILS

The following tables present details of the City's capital expenditure programme, firstly on the new assets, then renewal of assets, upgrading of assets, repair and maintenance of assets, depreciation of assets, detailed capital programme and delayed capital projects.

Table 74: MBRR Table SA34a – Capital expenditure on new assets by asset class

Description R thousand	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Capital expenditure on new assets by Asset Class/Sub-class									
Infrastructure	366 560	726 072	1 004 175	743 153	978 847	978 847	1 011 559	1 126 826	1 044 827
Roads Infrastructure	113 527	81 791	470 028	224 814	472 121	472 121	312 162	181 924	168 540
<i>Roads</i>	113 527	81 791	300 552	200 314	407 541	407 541	207 862	156 424	144 740
<i>Road Structures</i>	–	–	157 500	12 000	49 616	49 616	96 000	12 000	12 000
<i>Road Furniture</i>	–	–	11 976	12 500	14 964	14 964	8 300	13 500	11 800
Storm water Infrastructure	–	–	16 250	37 941	42 340	42 340	40 610	17 025	18 664
<i>Drainage Collection</i>	–	–	16 250	37 941	42 340	42 340	40 610	17 025	18 664
Electrical Infrastructure	26 582	76 623	132 746	94 888	104 370	104 370	170 119	151 596	149 580
<i>Power Plants</i>	26 582	–	–	–	–	–	–	–	–
<i>MV Substations</i>	–	14 272	73 144	62 000	64 622	64 622	100 377	106 920	116 101
<i>MV Switching Stations</i>	–	18 852	–	–	–	–	–	–	–
<i>MV Networks</i>	–	26 807	12 826	16 000	16 000	16 000	10 000	–	–
<i>LV Networks</i>	–	16 692	46 776	16 888	23 748	23 748	59 742	44 676	33 478
Water Supply Infrastructure	–	48 104	70 606	89 433	106 797	106 797	150 798	362 229	543 892
<i>Dams and Weirs</i>	–	–	–	1 500	726	726	3 000	11 500	8 000
<i>Reservoirs</i>	–	5 501	8 075	4 500	–	–	10 000	10 250	7 250
<i>Pump Stations</i>	–	1 355	–	2 500	510	510	–	–	–
<i>Water Treatment Works</i>	–	4 401	1 352	1 500	546	546	–	16 500	10 000
<i>Bulk Mains</i>	–	17 973	32 612	32 000	38 273	38 273	51 375	133 647	295 022
<i>Distribution</i>	–	1 173	2 000	–	–	–	–	3 000	3 000
<i>Distribution Points</i>	–	16 703	22 519	43 433	62 742	62 742	84 423	172 250	205 750
<i>PRV Stations</i>	–	998	4 048	4 000	4 000	4 000	2 000	15 081	14 869
Sanitation Infrastructure	–	187 060	179 275	212 677	169 820	169 820	332 871	409 052	158 952
<i>Reticulation</i>	–	60 597	60 959	61 247	61 771	61 771	99 071	129 052	144 452
<i>Waste Water Treatment Works</i>	–	48 031	17 815	5 000	500	500	–	3 000	3 000
<i>Outfall Sewers</i>	–	75 616	93 024	143 430	103 848	103 848	230 800	274 000	8 500
<i>Toilet Facilities</i>	–	2 817	7 478	3 000	3 700	3 700	3 000	3 000	3 000
Solid Waste Infrastructure	2 157	43 262	46 933	59 400	59 400	59 400	1 000	2 000	2 500
<i>Landfill Sites</i>	–	43 262	46 933	59 400	59 400	59 400	1 000	2 000	2 500
<i>Waste Transfer Stations</i>	2 157	–	–	–	–	–	–	–	–
Rail Infrastructure	–	–	–	–	–	–	–	–	–
Coastal Infrastructure	–	–	–	–	–	–	–	–	–
Information and Communication Infrastructure	224 295	289 231	88 336	24 000	24 000	24 000	4 000	3 000	2 700
<i>Data Centres</i>	–	12 953	11 647	1 000	1 000	1 000	1 000	1 500	1 500
<i>Core Layers</i>	–	21 624	76 258	23 000	23 000	23 000	3 000	1 500	1 200
<i>Distribution Layers</i>	–	9 904	431	–	–	–	–	–	–
<i>Capital Spares</i>	224 295	244 750	–	–	–	–	–	–	–

MBRR Table SA34a – Capital expenditure on new assets by asset class (continued)

Description	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Capital expenditure on new assets by Asset Class/Sub-class									
Community Assets	21 257	5 300	24 068	4 800	10 535	10 535	6 100	18 600	22 400
Community Facilities	20 108	4 541	13 576	4 800	10 535	10 535	6 100	18 600	22 400
<i>Cemeteries/Crematoria</i>	126	–	490	–	–	–	–	–	–
<i>Public Open Space</i>	451	–	705	–	795	795	1 000	1 500	1 000
<i>Nature Reserves</i>	–	–	1 407	–	1 093	1 093	–	–	–
<i>Public Ablution Facilities</i>	–	845	1 415	200	208	208	100	100	200
<i>Stalls</i>	–	–	5 073	100	3 640	3 640	–	–	–
<i>Taxi Ranks/Bus Terminals</i>	–	438	4 486	4 500	4 800	4 800	5 000	17 000	21 200
<i>Capital Spares</i>	8 752	3 258	–	–	–	–	–	–	–
Sport and Recreation Facilities	1 149	758	10 492	–	–	–	–	–	–
<i>Outdoor Facilities</i>	1 149	758	10 492	–	–	–	–	–	–
Heritage assets	–	–	839	400	530	530	1 000	2 000	2 000
Monuments	–	–	105	400	530	530	1 000	2 000	2 000
Works of Art	–	–	734	–	–	–	–	–	–
Investment properties	–	–	–	–	–	–	–	–	–
Revenue Generating	–	–	–	–	–	–	–	–	–
Non-revenue Generating	–	–	–	–	–	–	–	–	–
Other assets	91 223	14 452	6 265	3 660	7 627	7 627	28 950	17 915	1 000
Operational Buildings	91 223	14 452	6 265	3 660	7 627	7 627	500	6 615	1 000
<i>Municipal Offices</i>	91 223	10 838	3 211	1 460	458	458	–	–	–
<i>Pay/Enquiry Points</i>	–	–	101	–	–	–	–	–	–
<i>Stores</i>	–	3 353	–	–	–	–	–	–	–
<i>Laboratories</i>	–	261	2 953	2 200	7 169	7 169	500	6 615	1 000
Housing	–	–	–	–	–	–	28 450	11 300	–
<i>Social Housing</i>	–	–	–	–	–	–	28 450	11 300	–
Biological or Cultivated Assets	–	–	–	–	–	–	–	–	–
Intangible Assets	1 797	–	4 506	125 922	94 564	94 564	58 014	58 116	62 506
Licences and Rights	1 797	–	4 506	125 922	94 564	94 564	58 014	58 116	62 506
<i>Computer Software and Applications</i>	–	–	4 506	125 922	94 564	94 564	58 014	58 116	62 506
<i>Unspecified</i>	1 797	–	–	–	–	–	–	–	–
Computer Equipment	23 546	2 948	8 907	3 564	4 156	4 156	5 431	2 253	365
Computer Equipment	23 546	2 948	8 907	3 564	4 156	4 156	5 431	2 253	365
Furniture and Office Equipment	10 223	8 925	11 792	10 280	20 075	20 075	21 734	9 636	13 479
Furniture and Office Equipment	10 223	8 925	11 792	10 280	20 075	20 075	21 734	9 636	13 479
Machinery and Equipment	3 337	12 264	39 996	40 172	82 791	82 791	18 406	16 066	25 208
Machinery and Equipment	3 337	12 264	39 996	40 172	82 791	82 791	18 406	16 066	25 208
Transport Assets	50 142	109 248	82 817	62 000	72 000	72 000	57 860	30 148	46 881
Transport Assets	50 142	109 248	82 817	62 000	72 000	72 000	57 860	30 148	46 881
Land	–	–	–	–	–	–	–	–	–
Zoo's, Marine and Non-biological Animals	–	–	–	–	–	–	–	–	–
Total Capital Expenditure on new assets	568 085	879 209	1 183 365	993 950	1 271 126	1 271 126	1 209 055	1 281 560	1 218 666

Table 75: MBRR Table SA34b – Capital expenditure on renewal of existing assets by asset class

Description	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Capital expenditure on renewal of existing assets by Asset Class/Sub-class									
Infrastructure	662 014	88 119	157 797	331 216	390 026	390 026	255 931	221 474	90 500
Roads Infrastructure	182 441	42 759	95 787	303 116	324 009	324 009	232 031	157 374	49 000
Roads	182 441	32 919	90 771	78 000	124 022	124 022	227 031	148 834	45 000
Road Structures	–	9 840	5 016	224 616	199 000	199 000	5 000	8 540	4 000
Road Furniture	–	–	–	500	987	987	–	–	–
Storm water Infrastructure	–	–	–	–	–	–	–	–	–
Electrical Infrastructure	95 506	82	12 814	4 100	4 100	4 100	–	–	–
Power Plants	95 506	–	–	–	–	–	–	–	–
Capital Spares	–	82	12 814	4 100	4 100	4 100	–	–	–
Water Supply Infrastructure	178 075	45 277	49 196	24 000	61 917	61 917	23 900	64 100	41 500
Dams and Weirs	–	–	–	–	13 800	13 800	–	–	–
Reservoirs	–	6 183	3 587	4 000	9 471	9 471	3 000	4 000	2 000
Pump Stations	–	1 251	8 773	2 500	2 191	2 191	2 000	2 300	500
Water Treatment Works	–	708	1 341	4 500	15 236	15 236	7 000	46 500	25 500
Bulk Mains	–	13 722	13 654	6 400	10 539	10 539	5 900	5 700	5 000
Distribution Points	178 075	23 413	21 841	6 600	10 681	10 681	6 000	5 600	8 500
Sanitation Infrastructure	205 993	–	–	–	–	–	–	–	–
Waste Water Treatment Works	205 993	–	–	–	–	–	–	–	–
Solid Waste Infrastructure	–	–	–	–	–	–	–	–	–
Rail Infrastructure	–	–	–	–	–	–	–	–	–
Coastal Infrastructure	–	–	–	–	–	–	–	–	–
Information and Communication Infrastructure	–	–	–	–	–	–	–	–	–
Community Assets	22 527	5 288	13 233	5 700	5 946	5 946	11 300	4 094	17 517
Community Facilities	22 527	–	10 934	5 500	3 758	3 758	11 200	4 044	17 517
Theatres	–	–	–	3 500	177	177	8 200	–	6 000
Taxi Ranks/Bus Terminals	22 527	–	10 934	2 000	3 580	3 580	3 000	4 044	11 517
Sport and Recreation Facilities	–	5 288	2 299	200	2 188	2 188	100	50	–
Outdoor Facilities	–	5 288	2 299	200	2 188	2 188	100	50	–
Heritage assets	–	–	–	–	1 025	1 025	–	–	–
Monuments	–	–	–	–	1 025	1 025	–	–	–
Investment properties	–	–	–	–	–	–	–	–	–
Revenue Generating	–	–	–	–	–	–	–	–	–
Non-revenue Generating	–	–	–	–	–	–	–	–	–
Other assets	31 330	24 496	266	5 322	1 288	1 288	2 000	4 173	–
Operational Buildings	31 330	24 496	266	5 322	1 288	1 288	2 000	4 173	–
Pay/Enquiry Points	–	1 302	266	5 322	1 288	1 288	2 000	4 173	–
Capital Spares	31 330	23 193	–	–	–	–	–	–	–
Housing	–	–	–	–	–	–	–	–	–
Biological or Cultivated Assets	–	–	–	–	–	–	–	–	–
Intangible Assets	–	–	–	–	–	–	–	–	–
Computer Equipment	–	–	–	–	–	–	–	–	–
Furniture and Office Equipment	–	–	–	–	–	–	–	–	–
Machinery and Equipment	–	–	–	–	–	–	–	–	–
Transport Assets	–	987	1 712	3 700	3 982	3 982	1 600	3 500	9 000
Transport Assets	–	987	1 712	3 700	3 982	3 982	1 600	3 500	9 000
Land	–	–	–	–	–	–	–	–	–
Zoo's, Marine and Non-biological Animals	–	–	–	–	–	–	–	–	–
Total Capital Expenditure on renewal of existing assets	715 871	118 889	173 008	345 938	402 266	402 266	270 831	233 242	117 017

MBRR Table SA34e – Capital expenditure on the upgrading of existing assets by asset class (continued)

Description R thousand	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Capital expenditure on upgrading of existing assets by Asset Class/Sub-class									
Community Assets	–	37 595	83 359	70 373	155 122	155 122	37 350	42 100	85 531
Community Facilities	–	27 229	67 539	43 913	116 590	116 590	22 600	35 700	78 481
Halls	–	3 448	11 164	5 500	9 632	9 632	6 500	9 500	19 000
Centres	–	–	16 597	5 800	23 152	23 152	2 300	2 500	5 500
Cemeteries/Crematoria	–	7 193	8 832	5 623	7 451	7 451	4 100	5 900	8 900
Public Open Space	–	4 297	1 724	1 800	3 950	3 950	1 500	3 000	3 000
Nature Reserves	–	722	5 834	18 190	52 506	52 506	8 200	14 800	42 081
Public Ablution Facilities	–	262	683	–	–	–	–	–	–
Markets	–	7 767	2 303	–	5 303	5 303	–	–	–
Stalls	–	3 540	–	–	–	–	–	–	–
Taxi Ranks/Bus Terminals	–	–	20 402	7 000	14 597	14 597	–	–	–
Sport and Recreation Facilities	–	10 366	15 819	26 460	38 532	38 532	14 750	6 400	7 050
Indoor Facilities	–	1 522	29	100	1 100	1 100	–	100	100
Outdoor Facilities	–	8 844	15 791	26 360	37 432	37 432	14 750	6 300	6 950
Heritage assets	–	–	–	200	1 950	1 950	500	1 000	2 000
Monuments	–	–	–	200	1 950	1 950	500	1 000	2 000
Investment properties	–	–	–	–	–	–	–	–	–
Revenue Generating	–	–	–	–	–	–	–	–	–
Non-revenue Generating	–	–	–	–	–	–	–	–	–
Other assets	–	15 572	23 706	25 800	85 696	85 696	14 930	22 000	36 739
Operational Buildings	–	14 455	23 706	25 800	85 696	85 696	14 930	22 000	36 739
Municipal Offices	–	2 786	10 196	16 900	34 296	34 296	5 850	13 800	23 169
Pay/Enquiry Points	–	4 794	2 688	–	–	–	–	–	–
Stores	–	126	133	–	–	–	–	–	–
Training Centres	–	1 460	1 558	500	1 000	1 000	2 000	1 000	1 000
Manufacturing Plant	–	2 609	3 478	2 000	10 000	10 000	2 000	2 000	2 000
Depots	–	2 681	5 652	6 400	40 400	40 400	5 080	5 200	10 570
Housing	–	1 116	–	–	–	–	–	–	–
Social Housing	–	1 116	–	–	–	–	–	–	–
Biological or Cultivated Assets	–	–	–	–	–	–	–	–	–
Intangible Assets	–	–	–	–	–	–	–	–	–
Licences and Rights	–	–	–	–	–	–	–	–	–
Computer Equipment	–	–	–	–	–	–	–	–	–
Furniture and Office Equipment	–	–	–	–	–	–	–	–	–
Machinery and Equipment	–	–	–	–	–	–	–	–	–
Transport Assets	–	–	–	–	–	–	–	–	–
Land	–	–	–	–	–	–	–	–	–
Zoo's, Marine and Non-biological Animals	–	1 702	1 037	–	2 776	2 776	–	–	–
Zoo's, Marine and Non-biological Animals	–	1 702	1 037	–	2 776	2 776	–	–	–
Total Capital Expenditure on upgrading of existing assets	–	334 151	403 642	397 524	560 018	560 018	180 353	206 904	278 824

Table 77: MBRR Table SA34c – Repairs and maintenance expenditure by asset class

Description	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand									
Repairs and maintenance expenditure by Asset Class/Sub-class									
Infrastructure	313 651	289 262	194 562	182 029	182 736	182 736	183 149	210 622	231 684
Roads Infrastructure	91 359	71 411	112 702	104 586	104 586	104 586	104 822	120 546	132 600
<i>Roads</i>	91 359	70 302	107 300	99 536	99 536	99 536	99 761	114 726	126 198
<i>Road Structures</i>	–	1 110	5 403	5 049	5 049	5 049	5 061	5 820	6 402
Storm water Infrastructure	9 116	7 997	11 713	10 905	10 905	10 905	10 929	12 569	13 826
<i>Drainage Collection</i>	9 116	7 997	11 713	10 905	10 905	10 905	10 929	12 569	13 826
Electrical Infrastructure	119 755	105 750	36 743	33 517	36 225	36 225	36 306	41 752	45 928
<i>Power Plants</i>	119 755	70 360	–	–	–	–	–	–	–
<i>HV Transmission Conductors</i>	–	6 142	5 147	6 235	5 685	5 685	5 697	6 552	7 207
<i>MV Substations</i>	–	10 542	13 683	9 857	9 857	9 857	9 879	11 361	12 497
<i>MV Networks</i>	–	1 074	691	1 500	1 183	1 183	1 186	1 363	1 500
<i>LV Networks</i>	–	17 631	17 223	15 926	19 500	19 500	19 544	22 476	24 723
Water Supply Infrastructure	46 388	50 844	2 162	3 263	3 263	3 263	3 270	3 761	4 137
<i>Reservoirs</i>	–	1 327	644	1 374	1 374	1 374	1 377	1 584	1 742
<i>Water Treatment Works</i>	46 388	48 061	–	236	236	236	236	272	299
<i>Bulk Mains</i>	–	1 456	1 518	1 653	1 653	1 653	1 657	1 905	2 096
Sanitation Infrastructure	34 022	39 052	29 232	26 492	26 492	26 492	26 552	30 535	33 589
<i>Reticulation</i>	34 022	39 052	29 232	26 492	26 492	26 492	26 552	30 535	33 589
Solid Waste Infrastructure	13 011	14 208	2 010	3 266	1 266	1 266	1 268	1 459	1 605
<i>Landfill Sites</i>	13 011	14 208	2 010	3 266	1 266	1 266	1 268	1 459	1 605
Rail Infrastructure	–	–	–	–	–	–	–	–	–
Coastal Infrastructure	–	–	–	–	–	–	–	–	–
Information and Communication Infrastructure	–	–	–	–	–	–	–	–	–
Community Assets	9 883	21 013	7 635	7 469	7 007	7 007	6 984	8 032	8 835
Community Facilities	7 743	18 400	5 830	5 765	5 253	5 253	5 226	6 010	6 611
<i>Halls</i>	778	3 126	2 040	1 688	1 688	1 688	1 692	1 945	2 140
<i>Clinics/Care Centres</i>	333	–	–	–	–	–	–	–	–
<i>Fire/Ambulance Stations</i>	1 840	–	–	–	–	–	–	–	–
<i>Museums</i>	46	–	–	–	–	–	–	–	–
<i>Libraries</i>	164	1 069	627	605	493	493	456	525	577
<i>Cemeteries/Crematoria</i>	536	1 138	1 259	1 198	1 198	1 198	1 201	1 381	1 519
<i>Police</i>	1 251	–	–	–	–	–	–	–	–
<i>Parks</i>	–	–	1 904	2 273	1 873	1 873	1 878	2 159	2 375
<i>Public Open Space</i>	–	1 661	–	–	–	–	–	–	–
<i>Nature Reserves</i>	511	–	–	–	–	–	–	–	–
<i>Markets</i>	1 017	–	–	–	–	–	–	–	–
<i>Taxi Ranks/Bus Terminals</i>	1 267	–	–	–	–	–	–	–	–
<i>Capital Spares</i>	–	11 406	–	–	–	–	–	–	–
Sport and Recreation Facilities	2 140	2 613	1 805	1 705	1 754	1 754	1 758	2 022	2 224
<i>Indoor Facilities</i>	1 314	–	–	–	–	–	–	–	–
<i>Outdoor Facilities</i>	826	2 613	1 805	1 705	1 754	1 754	1 758	2 022	2 224

MBRR Table SA34c – Repairs and maintenance expenditure by asset class (continued)

Description	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Repairs and maintenance expenditure by Asset Class/Sub-class									
Heritage assets	-	-	-	9	9	9	9	11	12
Other Heritage				9	9	9	9	11	12
Investment properties	-	-	-	-	-	-	-	-	-
Revenue Generating	-	-	-	-	-	-	-	-	-
Non-revenue Generating	-	-	-	-	-	-	-	-	-
Other assets	53 364	5 508	23 151	28 239	28 201	28 201	28 205	32 436	35 680
Operational Buildings	53 364	5 508	23 151	28 239	28 201	28 201	28 205	32 436	35 680
Municipal Offices	18 073	-	19 424	23 848	23 910	23 910	23 904	27 489	30 239
Pay/Enquiry Points	-	5 297	3 533	4 136	3 936	3 936	3 945	4 536	4 990
Workshops	-	211	194	256	356	356	357	410	451
Capital Spares	35 291	-	-	-	-	-	-	-	-
Housing	-	-	-	-	-	-	-	-	-
Biological or Cultivated Assets	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	652	652	652	653	751	826
Licences and Rights	-	-	-	652	652	652	653	751	826
Computer Software and Applications				652	652	652	653	751	826
Computer Equipment	922	2 311	1 233	1 178	1 178	1 178	1 181	1 358	1 494
Computer Equipment	922	2 311	1 233	1 178	1 178	1 178	1 181	1 358	1 494
Furniture and Office Equipment	0	5 183	7 651	7 226	7 518	7 518	7 535	8 665	9 532
Furniture and Office Equipment	0	5 183	7 651	7 226	7 518	7 518	7 535	8 665	9 532
Machinery and Equipment	-	2 822	127 316	139 160	141 134	141 134	142 073	163 384	179 984
Machinery and Equipment		2 822	127 316	139 160	141 134	141 134	142 073	163 384	179 984
Transport Assets	1 178	29 805	31 348	26 620	29 475	29 475	29 243	33 630	36 993
Transport Assets	1 178	29 805	31 348	26 620	29 475	29 475	29 243	33 630	36 993
Land	-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals	-	-	-	-	-	-	-	-	-
Total Repairs and Maintenance Expenditure	378 998	355 903	392 896	392 583	397 910	397 910	399 034	458 889	505 039

MBRR Table SA34d – Depreciation by Asset Class (continued)

Description	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Depreciation by Asset Class/Sub-class									
Community Assets	54 839	463 811	105 088	455 951	408 579	408 579	408 579	528 796	570 914
Community Facilities	38 765	463 811	75 174	455 951	408 579	408 579	408 579	528 796	570 914
Halls	38 765	463 811	33 973	-	-	-	-	-	-
Crèches	-	-	(366)	455 944	408 572	408 572	408 572	528 789	570 905
Clinics/Care Centres	-	-	6 204	-	-	-	-	-	-
Fire/Ambulance Stations	-	-	5 502	-	-	-	-	-	-
Testing Stations	-	-	2 523	-	-	-	-	-	-
Libraries	-	-	4 698	-	-	-	-	-	-
Cemeteries/Crematoria	-	-	6 249	-	-	-	-	-	-
Public Open Space	-	-	5 120	-	-	-	-	-	-
Nature Reserves	-	-	5	-	-	-	-	-	-
Public Ablution Facilities	-	-	162	-	-	-	-	-	-
Stalls	-	-	7 328	-	-	-	-	-	-
Taxi Ranks/Bus Terminals	-	-	3 778	-	-	-	-	-	-
Capital Spares	-	-	-	7	7	7	7	7	8
Sport and Recreation Facilities	16 075	-	29 913	-	-	-	0	0	0
Outdoor Facilities	16 075	-	29 913	-	-	-	0	0	0
Heritage assets	-	-	-	-	-	-	-	-	-
Investment properties	-	4 950	(996)	-	-	-	-	-	-
Revenue Generating	-	4 950	(996)	-	-	-	-	-	-
Improved Property	-	4 950	-	-	-	-	-	-	-
Unimproved Property	-	-	(996)	-	-	-	-	-	-
Non-revenue Generating	-	-	-	-	-	-	-	-	-
Other assets	32 442	728	50 890	-	-	-	-	-	-
Operational Buildings	32 442	728	45 772	-	-	-	-	-	-
Municipal Offices	32 442	728	34 361	-	-	-	-	-	-
Pay/Enquiry Points	-	-	228	-	-	-	-	-	-
Workshops	-	-	11 144	-	-	-	-	-	-
Stores	-	-	40	-	-	-	-	-	-
Housing	-	-	5 118	-	-	-	-	-	-
Staff Housing	-	-	1 243	-	-	-	-	-	-
Social Housing	-	-	3 874	-	-	-	-	-	-
Biological or Cultivated Assets	-	-	-	-	-	-	-	-	-
Intangible Assets	9 306	6 641	6 127	8 963	8 385	8 385	9 049	9 706	10 999
Servitudes	9 306	-	-	-	-	-	-	-	-
Licences and Rights	-	6 641	6 127	8 963	8 385	8 385	9 049	9 706	10 999
Computer Software and Applications	-	6 641	6 127	8 963	8 385	8 385	9 049	9 706	10 999
Computer Equipment	106	178	202	268	184	184	368	379	391
Computer Equipment	106	178	202	268	184	184	368	379	391
Furniture and Office Equipment	17 703	14 546	22 747	44 498	44 356	44 356	44 469	48 016	55 190
Furniture and Office Equipment	17 703	14 546	22 747	44 498	44 356	44 356	44 469	48 016	55 190
Machinery and Equipment	7 932	6 110	13 687	25 773	25 774	25 774	25 775	27 837	32 012
Machinery and Equipment	7 932	6 110	13 687	25 773	25 774	25 774	25 775	27 837	32 012
Transport Assets	22 539	65 911	56 762	42 644	42 644	42 644	42 644	46 055	52 964
Transport Assets	22 539	65 911	56 762	42 644	42 644	42 644	42 644	46 055	52 964
Land	-	-	1 115	-	-	-	-	-	-
Land	-	-	1 115	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals	-	-	-	-	-	-	-	-	-
Total Depreciation	807 459	1 018 294	1 296 841	918 128	869 954	869 954	866 757	1 012 188	1 133 881

Table 79: MBRR Table SA35 – Future financial implications of the capital budget

Vote Description R thousand	2020/21 Medium Term Revenue & Expenditure Framework			Forecasts			
	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23	Forecast 2023/24	Forecast 2024/25	Forecast 2025/26	Present value
Capital expenditure							
Vote 1 - Directorate - Executive Support Services	4 000	500	500	-	-	-	-
Vote 2 - Directorate - Municipal Manager	5 669	4 969	500	-	-	-	-
Vote 3 - Directorate - Human Settlement	312 493	312 758	366 122	-	-	-	-
Vote 4 - Directorate - Chief Financial Officer	83 094	63 743	57 049	-	-	-	-
Vote 5 - Directorate - Corporate Services	13 499	9 582	5 130	-	-	-	-
Vote 6 - Directorate - Infrastructure Services	928 515	1 073 155	839 619	-	-	-	-
Vote 7 - Directorate - Spatial Planning And Development	158 200	85 693	110 017	-	-	-	-
Vote 8 - Directorate - Health / Public Safety & Emergency Services	20 973	28 115	30 181	-	-	-	-
Vote 9 - Directorate - Municipal Services	49 310	47 897	75 989	-	-	-	-
Vote 10 - Directorate - Economic Development & Agencies	84 485	95 293	129 401	-	-	-	-
Total Capital Expenditure	1 660 239	1 721 706	1 614 507	-	-	-	-
Future operational costs by vote							
Vote 1 - Directorate - Executive Support Services							
Vote 2 - Directorate - Municipal Manager							
Vote 3 - Directorate - Human Settlement							
Vote 4 - Directorate - Chief Financial Officer							
Vote 5 - Directorate - Corporate Services							
Vote 6 - Directorate - Infrastructure Services							
Vote 7 - Directorate - Spatial Planning And Development							
Vote 8 - Directorate - Health / Public Safety & Emergency Services							
Vote 9 - Directorate - Municipal Services							
Vote 10 - Directorate - Economic Development & Agencies							
Total future operational costs	-	-	-	-	-	-	-
Future revenue by source							
Property rates							
Service charges - electricity revenue							
Service charges - water revenue							
Service charges - sanitation revenue							
Service charges - refuse revenue							
Rental of facilities and equipment							
Total future revenue	-	-	-	-	-	-	-
Net Financial Implications	1 660 239	1 721 706	1 614 507	-	-	-	-

Table 80: MBRR SA36 - Detailed capital budget per municipal vote

R thousand	Function	Project Description	Type	MTSF Service Outcome	IUDF	Asset Class	Asset Sub-Class	2020/21 Medium Term Revenue &		
								Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
	Parent municipality: <i>List all capital projects grouped by Function</i>									
	Executive And Council	Capital:Infrastructure:Existing:Renewal:Roads Infrastructure:Roads	RENEWAL	<i>An efficient; competitive and responsive economic infrastructure network</i>	<i>Inclusion and Access</i>	<i>Roads Infrastructure</i>	<i>Roads</i>	2 000	84	-
	Executive And Council	Capital:Infrastructure:New:Electrical Infrastructure:Lv Networks	NEW	<i>An efficient; competitive and responsive economic infrastructure network</i>	<i>Growth</i>	<i>Electrical Infrastructure</i>	<i>Lv Networks</i>	2 849	1 500	1 430
	Executive And Council	Capital:Infrastructure:New:Information And Communication Infrastructure:Data Centres	NEW	<i>An efficient; competitive and responsive economic infrastructure network</i>	<i>Growth</i>	<i>Information And Communication Infrastructure</i>	<i>Data Centres</i>	1 000	1 500	1 500
	Executive And Council	Capital:Infrastructure:New:Information And Communication Infrastructure:Core Layers	NEW	<i>An efficient; competitive and responsive economic infrastructure network</i>	<i>Growth</i>	<i>Information And Communication Infrastructure</i>	<i>Core Layers</i>	3 000	1 500	1 200
	Executive And Council	Capital:Non-Infrastructure:New:Computer Equipment	NEW	<i>An efficient; effective and development-oriented public service</i>	<i>Growth</i>	<i>Computer Equipment</i>	<i>Computer Equipment</i>	3 200	1 000	-
	Executive And Council	Capital:Non-Infrastructure:New:Computer Equipment	NEW	<i>An efficient; effective and development-oriented public service</i>	<i>Growth</i>	<i>Computer Equipment</i>	<i>Computer Equipment</i>	2 000	1 000	-
	Executive And Council	Capital:Non-Infrastructure:New:Furniture And Office Equipment	NEW	<i>An efficient; effective and development-oriented public service</i>	<i>Growth</i>	<i>Furniture And Office Equipment</i>	<i>Furniture And Office Equipment</i>	6 319	1 046	1 000
	Executive And Council	Capital:Non-Infrastructure:New:Furniture And Office Equipment	NEW	<i>An efficient; effective and development-oriented public service</i>	<i>Growth</i>	<i>Furniture And Office Equipment</i>	<i>Furniture And Office Equipment</i>	150	250	-
	Finance And Administration	Capital:Infrastructure:Existing:Upgrading:Roads Infrastructure:Roads	UPGRADING	<i>An efficient; competitive and responsive economic infrastructure network</i>	<i>Inclusion and Access</i>	<i>Roads Infrastructure</i>	<i>Roads</i>	3 500	2 000	1 500
	Finance And Administration	Capital:Infrastructure:New:Electrical Infrastructure:Lv Networks	NEW	<i>An efficient; competitive and responsive economic infrastructure network</i>	<i>Growth</i>	<i>Electrical Infrastructure</i>	<i>Lv Networks</i>	51 394	37 243	22 049
	Finance And Administration	Capital:Non-Infrastructure:Existing:Renewal:Community Assets:Community Facilities:Theatres	RENEWAL	<i>An efficient; effective and development-oriented public service</i>	<i>Inclusion and Access</i>	<i>Community Facilities</i>	<i>Theatres</i>	8 200	-	6 000
	Finance And Administration	Capital:Non-Infrastructure:Existing:Renewal:Other Assets:Operational Buildings:Pay/Enquiry Points	RENEWAL	<i>An efficient; effective and development-oriented public service</i>	<i>Governance</i>	<i>Operational Buildings</i>	<i>Pay/Enquiry Points</i>	2 000	4 173	-
	Finance And Administration	Capital:Non-Infrastructure:New:Furniture And Office Equipment	NEW	<i>An efficient; effective and development-oriented public service</i>	<i>Growth</i>	<i>Furniture And Office Equipment</i>	<i>Furniture And Office Equipment</i>	6 000	2 848	1 000
	Finance And Administration	Capital:Non-Infrastructure:New:Furniture And Office Equipment	NEW	<i>An efficient; effective and development-oriented public service</i>	<i>Growth</i>	<i>Furniture And Office Equipment</i>	<i>Furniture And Office Equipment</i>	3 700	-	5 000
	Finance And Administration	Capital:Non-Infrastructure:New:Furniture And Office Equipment	NEW	<i>An efficient; effective and development-oriented public service</i>	<i>Growth</i>	<i>Furniture And Office Equipment</i>	<i>Furniture And Office Equipment</i>	150	150	-
	Finance And Administration	Capital:Non-Infrastructure:New:Intangible Assets:Computer Software And Applications	NEW	<i>An efficient; effective and development-oriented public service</i>	<i>Growth</i>	<i>Licences And Rights</i>	<i>And Applications</i>	2 000	2 000	1 000

MBRR SA36 - Detailed capital budget per municipal vote (continued)

Function	Project Description	Type	MTSF Service Outcome	IUDF	Asset Class	Asset Sub-Class	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Parent municipality:									
Finance And Administration	Capital:Non-Infrastructure:New :Transport Assets	NEW		<i>Growth</i>	<i>Transport Assets</i>	<i>Transport Assets</i>	5 000	5 000	5 000
Finance And Administration	Capital:Non-Infrastructure:New :Transport Assets	NEW		<i>Growth</i>	<i>Transport Assets</i>	<i>Transport Assets</i>	5 000	7 000	10 000
Finance And Administration	Capital:Non-Infrastructure:Ex isting:Upgrading:Other Assets:Operational Buildings:Municipal Offices	UPGRADING	<i>An efficient; effective and development-oriented public service</i>	<i>Governance</i>	<i>Operational Buildings</i>	<i>Municipal Offices</i>	700	7 500	17 500
Finance And Administration	Capital:Non-Infrastructure:Ex isting:Upgrading:Other Assets:Operational Buildings:Depots	UPGRADING	<i>An efficient; effective and development-oriented public service</i>	<i>Governance</i>	<i>Operational Buildings</i>	<i>Depots</i>	-	-	5 000
Community And Social Services	Capital:Non-Infrastructure:Ex isting:Upgrading:Community Assets:Community Facilities:Halls	UPGRADING	<i>An efficient; effective and development-oriented public service</i>	<i>Inclusion and Access</i>	<i>Community Facilities</i>	<i>Halls</i>	1 000	3 000	6 000
Community And Social Services	Capital:Non-Infrastructure:Ex isting:Upgrading:Community Assets:Community Facilities:Halls	UPGRADING	<i>An efficient; effective and development-oriented public service</i>	<i>Inclusion and Access</i>	<i>Community Facilities</i>	<i>Halls</i>	1 000	2 000	5 000
Community And Social Services	Al:Non-Infrastructure:Ex isting:Upgrading:Community Assets:Community Facilities:Cemeteries/Crematoria	UPGRADING	<i>A comprehensive; responsive and sustainable social protection system</i>	<i>Inclusion and Access</i>	<i>Community Facilities</i>	<i>Cemeteries/Crematoria</i>	900	1 500	2 000
Community And Social Services	Al:Non-Infrastructure:Ex isting:Upgrading:Community Assets:Community Facilities:Cemeteries/Crematoria	UPGRADING	<i>A comprehensive; responsive and sustainable social protection system</i>	<i>Inclusion and Access</i>	<i>Community Facilities</i>	<i>Cemeteries/Crematoria</i>	1 300	2 700	3 700
Community And Social Services	Al:Non-Infrastructure:Ex isting:Upgrading:Community Assets:Community Facilities:Cemeteries/Crematoria	UPGRADING	<i>A comprehensive; responsive and sustainable social protection system</i>	<i>Inclusion and Access</i>	<i>Community Facilities</i>	<i>Cemeteries/Crematoria</i>	1 900	1 700	3 200
Community And Social Services	Capital:Non-Infrastructure:New :Machinery And Equipment -Infrastructure:Ex isting:Renew al:Community Assets:Sport And Recreation Facilities:Outdoor Facilities	NEW		<i>Growth</i>	<i>Machinery And Equipment</i>	<i>Machinery And Equipment</i>	200	100	-
Sport And Recreation	Capital:Non-Infrastructure:New :Machinery And Equipment -Infrastructure:Ex isting:Renew al:Community Assets:Sport And Recreation Facilities:Outdoor Facilities	RENEWAL	<i>A long and healthy life for all South Africans</i>	<i>Inclusion and Access</i>	<i>Sport And Recreation Facilities</i>	<i>Outdoor Facilities</i>	100	50	-
Sport And Recreation	Capital:Non-Infrastructure:Ex isting:Upgrading:Community Assets:Community Facilities:Public Open Space	UPGRADING	<i>An efficient; effective and development-oriented public service</i>	<i>Inclusion and Access</i>	<i>Community Facilities</i>	<i>Public Open Space</i>	1 500	3 000	3 000
Sport And Recreation	Capital:Non-Infrastructure:Ex isting:Upgrading:Community Assets:Community Facilities:Nature Reserves	UPGRADING	<i>Protect and enhance our environmental assets and natural resources</i>	<i>Inclusion and Access</i>	<i>Community Facilities</i>	<i>Nature Reserves</i>	200	700	8 400
Sport And Recreation	Capital:Non-Infrastructure:New :Furniture And Office Equipment	NEW	<i>An efficient; effective and development-oriented public service</i>	<i>Growth</i>	<i>Furniture And Office Equipment</i>	<i>Furniture And Office Equipment</i>	200	-	-
Sport And Recreation	Capital:Non-Infrastructure:New :Machinery And Equipment	NEW		<i>Growth</i>	<i>Machinery And Equipment</i>	<i>Machinery And Equipment</i>	150	200	300
Sport And Recreation	Capital:Non-Infrastructure:New :Machinery And Equipment	NEW		<i>Growth</i>	<i>Machinery And Equipment</i>	<i>Machinery And Equipment</i>	200	-	-
Sport And Recreation	Capital:Non-Infrastructure:New :Machinery And Equipment	NEW		<i>Growth</i>	<i>Machinery And Equipment</i>	<i>Machinery And Equipment</i>	400	400	400

MBRR SA36 - Detailed capital budget per municipal vote (continued)

R thousand	Function	Project Description	Type	MTSF Service Outcome	IUDF	Asset Class	Asset Sub-Class	2020/21 Medium Term Revenue &		
								Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
	Parent municipality:									
	Sport And Recreation	Infrastructure:Existing:Upgrading:Community Assets:Sport And Recreation Facilities:Indoor Facilities	UPGRADING	<i>A long and healthy life for all South Africans</i>	<i>Inclusion and Access</i>	<i>Sport And Recreation Facilities</i>	<i>Indoor Facilities</i>	-	100	100
	Sport And Recreation	Infrastructure:Existing:Upgrading:Community Assets:Sport And Recreation Facilities:Outdoor Facilities	UPGRADING	<i>A long and healthy life for all South Africans</i>	<i>Inclusion and Access</i>	<i>Sport And Recreation Facilities</i>	<i>Outdoor Facilities</i>	100	-	-
	Sport And Recreation	Infrastructure:Existing:Upgrading:Community Assets:Sport And Recreation Facilities:Outdoor Facilities	UPGRADING	<i>A long and healthy life for all South Africans</i>	<i>Inclusion and Access</i>	<i>Sport And Recreation Facilities</i>	<i>Outdoor Facilities</i>	10 000	-	-
	Sport And Recreation	Infrastructure:Existing:Upgrading:Community Assets:Sport And Recreation Facilities:Outdoor Facilities	UPGRADING	<i>A long and healthy life for all South Africans</i>	<i>Inclusion and Access</i>	<i>Sport And Recreation Facilities</i>	<i>Outdoor Facilities</i>	4 650	6 300	6 950
	Sport And Recreation	Capital:Non-Infrastructure:Existing:Upgrading:Other Assets:Operational Buildings:Depots	UPGRADING	<i>An efficient; effective and development-oriented public service</i>	<i>Governance</i>	<i>Operational Buildings</i>	<i>Depots</i>	100	-	-
	Sport And Recreation	Capital:Non-Infrastructure:Existing:Upgrading:Other Assets:Operational Buildings:Depots	UPGRADING	<i>An efficient; effective and development-oriented public service</i>	<i>Governance</i>	<i>Operational Buildings</i>	<i>Depots</i>	300	100	100
	Sport And Recreation	Capital:Non-Infrastructure:Existing:Upgrading:Other Assets:Operational Buildings:Depots	UPGRADING	<i>An efficient; effective and development-oriented public service</i>	<i>Governance</i>	<i>Operational Buildings</i>	<i>Depots</i>	100	100	470
	Sport And Recreation	Capital:Non-Infrastructure:New:Community Assets:Community Facilities:Public Ablution Facilities	NEW	<i>An efficient; effective and development-oriented public service</i>	<i>Growth</i>	<i>Community Facilities</i>	<i>Public Ablution Facilities</i>	100	100	200
	Public Safety	Capital:Non-Infrastructure:Existing:Renewal:Transport Assets	RENEWAL		<i>Governance</i>	<i>Transport Assets</i>	<i>Transport Assets</i>	1 600	1 500	1 000
	Public Safety	Capital:Non-Infrastructure:New:Furniture And Office Equipment	NEW	<i>An efficient; effective and development-oriented public service</i>	<i>Growth</i>	<i>Furniture And Office Equipment</i>	<i>Furniture And Office Equipment</i>	500	200	300
	Public Safety	Capital:Non-Infrastructure:New:Transport Assets	NEW		<i>Growth</i>	<i>Transport Assets</i>	<i>Transport Assets</i>	7 000	7 000	13 881
	Public Safety	Capital:Non-Infrastructure:Existing:Upgrading:Other Assets:Operational Buildings:Depots	UPGRADING	<i>An efficient; effective and development-oriented public service</i>	<i>Governance</i>	<i>Operational Buildings</i>	<i>Depots</i>	3 500	4 000	4 000
	Housing	Capital:Infrastructure:New:Electrical Infrastructure:Lv Networks	NEW	<i>An efficient; competitive and responsive economic infrastructure network</i>	<i>Growth</i>	<i>Electrical Infrastructure</i>	<i>Lv Networks</i>	2 000	-	-
	Housing	Capital:Infrastructure:New:Water Supply Infrastructure:Reservoirs	NEW	<i>An efficient; competitive and responsive economic infrastructure network</i>	<i>Growth</i>	<i>Water Supply Infrastructure</i>	<i>Reservoirs</i>	-	1 250	1 250
	Housing	Capital:Infrastructure:New:Water Supply Infrastructure:Bulk Mains	NEW	<i>An efficient; competitive and responsive economic infrastructure network</i>	<i>Growth</i>	<i>Water Supply Infrastructure</i>	<i>Bulk Mains</i>	1 375	3 000	625
	Housing	Capital:Infrastructure:New:Water Supply Infrastructure:Bulk Mains	NEW	<i>An efficient; competitive and responsive economic infrastructure network</i>	<i>Growth</i>	<i>Water Supply Infrastructure</i>	<i>Bulk Mains</i>	-	500	500
	Housing	Capital:Infrastructure:New:Water Supply Infrastructure:Bulk Mains	NEW	<i>An efficient; competitive and responsive economic infrastructure network</i>	<i>Growth</i>	<i>Water Supply Infrastructure</i>	<i>Bulk Mains</i>	-	4 617	7 367
	Housing	Capital:Infrastructure:New:Water Supply Infrastructure:Distribution Points	NEW	<i>An efficient; competitive and responsive economic infrastructure network</i>	<i>Growth</i>	<i>Water Supply Infrastructure</i>	<i>Distribution Points</i>	52 348	158 250	192 750

MBRR SA36 - Detailed capital budget per municipal vote (continued)

R thousand	Function	Project Description	Type	MTSF Service Outcome	IUDF	Asset Class	Asset Sub-Class	2020/21 Medium Term Revenue &		
								Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
	Parent municipality:									
	Housing	Capital:Infrastructure:New :Water Supply Infrastructure:Distribution Points	NEW	<i>An efficient; competitive and responsive economic infrastructure network</i>	<i>Growth</i>	<i>Water Supply Infrastructure</i>	<i>Distribution Points</i>	3 375	1 500	500
	Housing	Capital:Infrastructure:New :Water Supply Infrastructure:Distribution Points	NEW	<i>An efficient; competitive and responsive economic infrastructure network</i>	<i>Growth</i>	<i>Water Supply Infrastructure</i>	<i>Distribution Points</i>	17 700	5 000	5 500
	Housing	Capital:Infrastructure:New :Water Supply Infrastructure:Prv Stations	NEW	<i>An efficient; competitive and responsive economic infrastructure network</i>	<i>Growth</i>	<i>Water Supply Infrastructure</i>	<i>Prv Stations</i>	–	1 250	1 250
	Housing	Capital:Infrastructure:New :Water Supply Infrastructure:Prv Stations	NEW	<i>An efficient; competitive and responsive economic infrastructure network</i>	<i>Growth</i>	<i>Water Supply Infrastructure</i>	<i>Prv Stations</i>	–	9 043	9 043
	Housing	Capital:Infrastructure:New :Sanitation Infrastructure:Reticulation	NEW	<i>An efficient; competitive and responsive economic infrastructure network</i>	<i>Growth</i>	<i>Sanitation Infrastructure</i>	<i>Reticulation</i>	34 350	26 400	36 250
	Housing	Capital:Infrastructure:New :Sanitation Infrastructure:Reticulation	NEW	<i>An efficient; competitive and responsive economic infrastructure network</i>	<i>Growth</i>	<i>Sanitation Infrastructure</i>	<i>Reticulation</i>	7 021	3 300	5 850
	Housing	Capital:Infrastructure:New :Sanitation Infrastructure:Reticulation	NEW	<i>An efficient; competitive and responsive economic infrastructure network</i>	<i>Growth</i>	<i>Sanitation Infrastructure</i>	<i>Reticulation</i>	25 700	19 352	22 352
	Housing	Capital:Infrastructure:New :Roads Infrastructure:Roads	NEW	<i>An efficient; competitive and responsive economic infrastructure network</i>	<i>Growth</i>	<i>Roads Infrastructure</i>	<i>Roads</i>	58 990	25 960	30 935
	Housing	Capital:Infrastructure:New :Roads Infrastructure:Roads	NEW	<i>An efficient; competitive and responsive economic infrastructure network</i>	<i>Growth</i>	<i>Roads Infrastructure</i>	<i>Roads</i>	7 875	3 850	6 825
	Housing	Capital:Infrastructure:New :Roads Infrastructure:Roads	NEW	<i>An efficient; competitive and responsive economic infrastructure network</i>	<i>Growth</i>	<i>Roads Infrastructure</i>	<i>Roads</i>	30 200	20 661	25 961
	Housing	Capital:Infrastructure:New :Storm Water Infrastructure:Drainage Collection	NEW	<i>An efficient; competitive and responsive economic infrastructure network</i>	<i>Growth</i>	<i>Storm Water Infrastructure</i>	<i>Drainage Collection</i>	26 010	13 840	12 964
	Housing	Capital:Infrastructure:New :Storm Water Infrastructure:Drainage Collection	NEW	<i>An efficient; competitive and responsive economic infrastructure network</i>	<i>Growth</i>	<i>Storm Water Infrastructure</i>	<i>Drainage Collection</i>	2 250	685	1 450
	Housing	Capital:Infrastructure:New :Storm Water Infrastructure:Drainage Collection	NEW	<i>An efficient; competitive and responsive economic infrastructure network</i>	<i>Growth</i>	<i>Storm Water Infrastructure</i>	<i>Drainage Collection</i>	12 350	2 500	4 250
	Housing	Capital:Non-Infrastructure:New :Other Assets:Housing:Social Housing	NEW	<i>Sustainable human settlements and improved quality of household life</i>	<i>Growth</i>	<i>Housing</i>	<i>Social Housing</i>	17 700	4 500	–
	Housing	Capital:Non-Infrastructure:New :Other Assets:Housing:Social Housing	NEW	<i>Sustainable human settlements and improved quality of household life</i>	<i>Growth</i>	<i>Housing</i>	<i>Social Housing</i>	3 000	–	–
	Housing	Capital:Non-Infrastructure:New :Other Assets:Housing:Social Housing	NEW	<i>Sustainable human settlements and improved quality of household life</i>	<i>Growth</i>	<i>Housing</i>	<i>Social Housing</i>	4 750	1 800	–
	Housing	Capital:Non-Infrastructure:New :Other Assets:Housing:Social Housing	NEW	<i>Sustainable human settlements and improved quality of household life</i>	<i>Growth</i>	<i>Housing</i>	<i>Social Housing</i>	5 000	5 000	–
	Housing	Capital:Non-Infrastructure:New :Furniture And Office Equipment	NEW	<i>An efficient; effective and development-oriented public service</i>	<i>Growth</i>	<i>Furniture And Office Equipment</i>	<i>Furniture And Office Equipment</i>	500	500	500

MBRR SA36 - Detailed capital budget per municipal vote (continued)

R thousand	Function	Project Description	Type	MTSF Service Outcome	IUDF	Asset Class	Asset Sub-Class	2020/21 Medium Term Revenue &		
								Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
	Parent municipality:									
	Health	Capital:Non-Infrastructure:New:Other Assets:Operational Buildings:Laboratories	NEW	An efficient; effective and development-oriented public service	Growth	Operational Buildings	Laboratories	500	6 615	1 000
	Planning And Development	Capital:Infrastructure:New:Roads Infrastructure:Roads	NEW	An efficient; competitive and responsive economic infrastructure network	Growth	Roads Infrastructure	Roads	33 500	38 649	30 000
	Planning And Development	Capital:Infrastructure:New:Roads Infrastructure:Road Structures	NEW	An efficient; competitive and responsive economic infrastructure network	Growth	Roads Infrastructure	Road Structures	86 000	-	-
	Planning And Development	Capital:Infrastructure:New:Roads Infrastructure:Road Structures	NEW	An efficient; competitive and responsive economic infrastructure network	Growth	Roads Infrastructure	Road Structures	10 000	12 000	12 000
	Planning And Development	Capital:Infrastructure:New:Roads Infrastructure:Road Furniture	NEW	An efficient; competitive and responsive economic infrastructure network	Growth	Roads Infrastructure	Road Furniture	8 300	13 500	11 800
	Planning And Development	L:Non-Infrastructure:Existing:Renewal:Community Assets:Community Facilities:Taxi Ranks/Bus Terminals	RENEWAL	An efficient; effective and development-oriented public service	Inclusion and Access	Community Facilities	Taxi Ranks/Bus Terminals	3 000	4 044	11 517
	Planning And Development	Capital:Non-Infrastructure:Existing:Renewal:Transport Assets	RENEWAL	An efficient; effective and development-oriented public service	Governance	Transport Assets	Transport Assets	-	-	7 000
	Planning And Development	Capital:Non-Infrastructure:New:Furniture And Office Equipment	NEW	An efficient; effective and development-oriented public service	Growth	Furniture And Office Equipment	Furniture And Office Equipment	500	500	500
	Planning And Development	Capital:Non-Infrastructure:New:Community Assets:Community Facilities:Taxi Ranks/Bus Terminals	NEW	An efficient; effective and development-oriented public service	Growth	Community Facilities	Taxi Ranks/Bus Terminals	5 000	17 000	21 200
	Road Transport	Capital:Infrastructure:Existing:Renewal:Roads Infrastructure:Roads	RENEWAL	An efficient; competitive and responsive economic infrastructure network	Inclusion and Access	Roads Infrastructure	Roads	175 550	120 250	25 500
	Road Transport	Capital:Infrastructure:Existing:Renewal:Roads Infrastructure:Roads	RENEWAL	An efficient; competitive and responsive economic infrastructure network	Inclusion and Access	Roads Infrastructure	Roads	38 000	25 500	16 500
	Road Transport	Capital:Infrastructure:Existing:Renewal:Roads Infrastructure:Roads	RENEWAL	An efficient; competitive and responsive economic infrastructure network	Inclusion and Access	Roads Infrastructure	Roads	1 000	3 000	3 000
	Road Transport	Capital:Infrastructure:Existing:Renewal:Roads Infrastructure:Road Structures	RENEWAL	An efficient; competitive and responsive economic infrastructure network	Inclusion and Access	Roads Infrastructure	Road Structures	5 000	8 540	4 000
	Road Transport	Capital:Infrastructure:Existing:Upgrading:Roads Infrastructure:Roads	UPGRADING	An efficient; competitive and responsive economic infrastructure network	Inclusion and Access	Roads Infrastructure	Roads	13 781	6 500	3 500
	Road Transport	Capital:Infrastructure:Existing:Upgrading:Roads Infrastructure:Roads	UPGRADING	An efficient; competitive and responsive economic infrastructure network	Inclusion and Access	Roads Infrastructure	Roads	2 000	3 500	2 899
	Road Transport	Capital:Infrastructure:Existing:Upgrading:Roads Infrastructure:Roads	UPGRADING	An efficient; competitive and responsive economic infrastructure network	Inclusion and Access	Roads Infrastructure	Roads	71 000	96 500	113 500
	Road Transport	Capital:Infrastructure:New:Roads Infrastructure:Roads	NEW	An efficient; competitive and responsive economic infrastructure network	Growth	Roads Infrastructure	Roads	9 000	8 580	7 000

MBRR SA36 - Detailed capital budget per municipal vote (continued)

R thousand	Function	Project Description	Type	MTSF Service Outcome	IUDF	Asset Class	Asset Sub-Class	2020/21 Medium Term Revenue &			
								Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23	
Parent municipality:											
	Road Transport	Capital:Infrastructure:New :Roads Infrastructure:Roads	NEW	An efficient; competitive and responsive economic infrastructure network	Growth	Roads Infrastructure	Roads	55 797	53 200	27 020	
	Road Transport	Capital:Infrastructure:New :Roads Infrastructure:Roads	NEW	An efficient; competitive and responsive economic infrastructure network	Growth	Roads Infrastructure	Roads	22 000	5 525	17 500	
	Road Transport	Capital:Non-Infrastructure:Existing:Renewal:Transport Assets	RENEWAL	An efficient; effective and development-oriented public service	Governance	Transport Assets	Transport Assets	–	2 000	1 000	
	Road Transport	Capital:Non-Infrastructure:New :Furniture And Office Equipment	NEW		Furniture And Office Equipment	Growth	Furniture And Office Equipment	Furniture And Office Equipment	1 500	1 500	2 000
	Road Transport	Capital:Non-Infrastructure:New :Machinery And Equipment	NEW		Machinery And Equipment	Growth	Machinery And Equipment	Machinery And Equipment	4 159	6 515	10 776
	Road Transport	Capital:Non-Infrastructure:New :Machinery And Equipment	NEW		Machinery And Equipment	Growth	Machinery And Equipment	Machinery And Equipment	5 193	4 300	3 000
	Road Transport	Capital:Non-Infrastructure:New :Transport Assets	NEW		Growth	Transport Assets	Transport Assets	–	–	3 000	
	Road Transport	Capital:Non-Infrastructure:Existing:Upgrading:Other Assets:Operational Buildings:Depots	UPGRADING	An efficient; effective and development-oriented public service	Governance	Operational Buildings	Depots	1 080	1 000	1 000	
	Energy Sources	Capital:Infrastructure:New :Electrical Infrastructure:Mv Substations	NEW	An efficient; competitive and responsive economic infrastructure network	Growth	Electrical Infrastructure	Mv Substations	100 377	106 920	116 101	
	Energy Sources	Capital:Infrastructure:New :Electrical Infrastructure:Mv Networks	NEW	An efficient; competitive and responsive economic infrastructure network	Growth	Electrical Infrastructure	Mv Networks	10 000	–	–	
	Energy Sources	Capital:Non-Infrastructure:New :Furniture And Office Equipment	NEW	An efficient; effective and development-oriented public service	Growth	Furniture And Office Equipment	Furniture And Office Equipment	500	500	500	
	Energy Sources	Capital:Non-Infrastructure:New :Intangible Assets:Computer Software And Applications	NEW	An efficient; effective and development-oriented public service	Growth	Licences And Rights	Computer Software And Applications	3 000	–	–	
	Energy Sources	Capital:Non-Infrastructure:New :Intangible Assets:Computer Software And Applications	NEW	An efficient; effective and development-oriented public service	Growth	Licences And Rights	Computer Software And Applications	2 000	5 000	10 000	
	Energy Sources	Capital:Non-Infrastructure:New :Machinery And Equipment	NEW		Growth	Machinery And Equipment	Machinery And Equipment	750	1 000	1 000	
	Energy Sources	Capital:Non-Infrastructure:Existing:Upgrading:Other Assets:Operational Buildings:Municipal Offices	UPGRADING	An efficient; effective and development-oriented public service	Governance	Operational Buildings	Municipal Offices	4 750	6 000	5 000	
	Water Management	Capital:Infrastructure:Existing:Renewal:Water Supply Infrastructure:Reservoirs	RENEWAL	An efficient; competitive and responsive economic infrastructure network	Inclusion and Access	Water Supply Infrastructure	Reservoirs	1 000	1 000	–	
	Water Management	Capital:Infrastructure:Existing:Renewal:Water Supply Infrastructure:Reservoirs	RENEWAL	An efficient; competitive and responsive economic infrastructure network	Inclusion and Access	Water Supply Infrastructure	Reservoirs	1 000	1 000	–	
	Water Management	Capital:Infrastructure:Existing:Renewal:Water Supply Infrastructure:Reservoirs	RENEWAL	An efficient; competitive and responsive economic infrastructure network	Inclusion and Access	Water Supply Infrastructure	Reservoirs	1 000	2 000	2 000	

MBRR SA36 - Detailed capital budget per municipal vote (continued)

R thousand	Function	Project Description	Type	MTSF Service Outcome	IUDF	Asset Class	Asset Sub-Class	2020/21 Medium Term Revenue &		
								Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
	Parent municipality:									
	Water Management	Capital:Infrastructure:Existing:Renewal:Water Supply Infrastructure:Pump Stations	RENEWAL	An efficient; competitive and responsive economic infrastructure network	Inclusion and Access	Water Supply Infrastructure	Pump Stations	1 000	1 300	500
	Water Management	Capital:Infrastructure:Existing:Renewal:Water Supply Infrastructure:Pump Stations	RENEWAL	An efficient; competitive and responsive economic infrastructure network	Inclusion and Access	Water Supply Infrastructure	Pump Stations	1 000	1 000	-
	Water Management	Capital:Infrastructure:Existing:Renewal:Water Supply Infrastructure:Water Treatment Works	RENEWAL	An efficient; competitive and responsive economic infrastructure network	Inclusion and Access	Water Supply Infrastructure	Water Treatment Works	5 500	45 500	25 000
	Water Management	Capital:Infrastructure:Existing:Renewal:Water Supply Infrastructure:Water Treatment Works	RENEWAL	An efficient; competitive and responsive economic infrastructure network	Inclusion and Access	Water Supply Infrastructure	Water Treatment Works	1 500	1 000	500
	Water Management	Capital:Infrastructure:Existing:Renewal:Water Supply Infrastructure:Bulk Mains	RENEWAL	An efficient; competitive and responsive economic infrastructure network	Inclusion and Access	Water Supply Infrastructure	Bulk Mains	2 000	2 000	2 500
	Water Management	Capital:Infrastructure:Existing:Renewal:Water Supply Infrastructure:Bulk Mains	RENEWAL	An efficient; competitive and responsive economic infrastructure network	Inclusion and Access	Water Supply Infrastructure	Bulk Mains	2 900	2 400	2 500
	Water Management	Capital:Infrastructure:Existing:Renewal:Water Supply Infrastructure:Bulk Mains	RENEWAL	An efficient; competitive and responsive economic infrastructure network	Inclusion and Access	Water Supply Infrastructure	Bulk Mains	1 000	1 300	-
	Water Management	Capital:Infrastructure:Existing:Renewal:Water Supply Infrastructure:Distribution Points	RENEWAL	An efficient; competitive and responsive economic infrastructure network	Inclusion and Access	Water Supply Infrastructure	Distribution Points	2 000	1 500	2 500
	Water Management	Capital:Infrastructure:Existing:Renewal:Water Supply Infrastructure:Distribution Points	RENEWAL	An efficient; competitive and responsive economic infrastructure network	Inclusion and Access	Water Supply Infrastructure	Distribution Points	2 000	1 600	2 500
	Water Management	Capital:Infrastructure:Existing:Renewal:Water Supply Infrastructure:Distribution Points	RENEWAL	An efficient; competitive and responsive economic infrastructure network	Inclusion and Access	Water Supply Infrastructure	Distribution Points	2 000	2 500	3 500
	Water Management	Capital:Infrastructure:Existing:Upgrading:Water Supply Infrastructure:Reservoirs	UPGRADING	An efficient; competitive and responsive economic infrastructure network	Inclusion and Access	Water Supply Infrastructure	Reservoirs	-	-	-
	Water Management	Capital:Infrastructure:Existing:Upgrading:Water Supply Infrastructure:Pump Station	UPGRADING	An efficient; competitive and responsive economic infrastructure network	Inclusion and Access	Water Supply Infrastructure	Pump Stations	3 155	3 155	3 155
	Water Management	Capital:Infrastructure:Existing:Upgrading:Water Supply Infrastructure:Bulk Mains	UPGRADING	An efficient; competitive and responsive economic infrastructure network	Inclusion and Access	Water Supply Infrastructure	Bulk Mains	-	-	-
	Water Management	Capital:Infrastructure:Existing:Upgrading:Water Supply Infrastructure:Bulk Mains	UPGRADING	An efficient; competitive and responsive economic infrastructure network	Inclusion and Access	Water Supply Infrastructure	Bulk Mains	7 136	4 500	4 000
	Water Management	Capital:Infrastructure:Existing:Upgrading:Water Supply Infrastructure:Distribution	UPGRADING	An efficient; competitive and responsive economic infrastructure network	Inclusion and Access	Water Supply Infrastructure	Distribution	3 000	3 000	3 000
	Water Management	Capital:Infrastructure:New:Water Supply Infrastructure:Dams And Weirs	NEW	An efficient; competitive and responsive economic infrastructure network	Growth	Water Supply Infrastructure	Dams And Weirs	3 000	11 500	8 000
	Water Management	Capital:Infrastructure:New:Water Supply Infrastructure:Reservoirs	NEW	An efficient; competitive and responsive economic infrastructure network	Growth	Water Supply Infrastructure	Reservoirs	-	2 000	2 000
	Water Management	Capital:Infrastructure:New:Water Supply Infrastructure:Reservoirs	NEW	An efficient; competitive and responsive economic infrastructure network	Growth	Water Supply Infrastructure	Reservoirs	10 000	7 000	4 000
	Water Management	Capital:Infrastructure:New:Water Supply Infrastructure:Water Treatment Works	NEW	An efficient; competitive and responsive economic infrastructure network	Growth	Water Supply Infrastructure	Water Treatment Works	-	16 500	10 000

MBRR SA36 - Detailed capital budget per municipal vote (continued)

R thousand	Function	Project Description	Type	MTSF Service Outcome	IUDF	Asset Class	Asset Sub-Class	2020/21 Medium Term Revenue &		
								Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
	Parent municipality:									
	Water Management	Capital:Infrastructure:New:Water Supply Infrastructure:Bulk Mains	NEW	An efficient; competitive and responsive economic infrastructure network	Growth	Water Supply Infrastructure	Bulk Mains	-	6 500	6 000
	Water Management	Capital:Infrastructure:New:Water Supply Infrastructure:Bulk Mains	NEW	An efficient; competitive and responsive economic infrastructure network	Growth	Water Supply Infrastructure	Bulk Mains	-	5 030	4 530
	Water Management	Capital:Infrastructure:New:Water Supply Infrastructure:Bulk Mains	NEW	An efficient; competitive and responsive economic infrastructure network	Growth	Water Supply Infrastructure	Bulk Mains	16 000	12 000	5 000
	Water Management	Capital:Infrastructure:New:Water Supply Infrastructure:Distribution	NEW	An efficient; competitive and responsive economic infrastructure network	Growth	Water Supply Infrastructure	Distribution	-	3 000	3 000
	Water Management	Capital:Infrastructure:New:Water Supply Infrastructure:Distribution Points	NEW	An efficient; competitive and responsive economic infrastructure network	Growth	Water Supply Infrastructure	Distribution Points	6 000	5 500	5 000
	Water Management	Capital:Infrastructure:New:Water Supply Infrastructure:Prv Stations	NEW	An efficient; competitive and responsive economic infrastructure network	Growth	Water Supply Infrastructure	Prv Stations	2 000	4 788	4 576
	Waste Water Management	Capital:Infrastructure:Existing:Upgrading:Sanitation Infrastructure:Reticulation	UPGRADING	An efficient; competitive and responsive economic infrastructure network	Inclusion and Access	Sanitation Infrastructure	Reticulation	5 000	3 000	3 000
	Waste Water Management	Capital:Infrastructure:Existing:Upgrading:Sanitation Infrastructure:Reticulation	UPGRADING	An efficient; competitive and responsive economic infrastructure network	Inclusion and Access	Sanitation Infrastructure	Reticulation	4 000	-	-
	Waste Water Management	Capital:Infrastructure:New:Sanitation Infrastructure:Waste Water Treatment Works	NEW	An efficient; competitive and responsive economic infrastructure network	Growth	Sanitation Infrastructure	Waste Water Treatment Works	-	3 000	3 000
	Waste Water Management	Capital:Infrastructure:New:Sanitation Infrastructure:Outfall Sewers	NEW	An efficient; competitive and responsive economic infrastructure network	Growth	Sanitation Infrastructure	Outfall Sewers	175 800	269 500	4 000
	Waste Water Management	Capital:Infrastructure:New:Sanitation Infrastructure:Outfall Sewers	NEW	An efficient; competitive and responsive economic infrastructure network	Growth	Sanitation Infrastructure	Outfall Sewers	55 000	4 500	4 000
	Waste Water Management	Capital:Infrastructure:New:Sanitation Infrastructure:Toilet Facilities	NEW	An efficient; competitive and responsive economic infrastructure network	Growth	Sanitation Infrastructure	Toilet Facilities	3 000	3 000	3 000
	Waste Management	Capital:Infrastructure:Existing:Upgrading:Solid Waste Infrastructure:Waste Transfer Stations	UPGRADING	An efficient; competitive and responsive economic infrastructure network	Inclusion and Access	Solid Waste Infrastructure	Waste Transfer Stations	-	1 648	-
	Waste Management	Capital:Infrastructure:Existing:Upgrading:Solid Waste Infrastructure:Waste Transfer Stations	UPGRADING	An efficient; competitive and responsive economic infrastructure network	Inclusion and Access	Solid Waste Infrastructure	Waste Transfer Stations	3 000	8 000	10 000
	Waste Management	Capital:Non-Infrastructure:New:Furniture And Office Equipment	NEW	An efficient; effective and development-oriented public service	Growth	Furniture And Office Equipment	Furniture And Office Equipment	250	250	500
	Waste Management	Capital:Non-Infrastructure:New:Machinery And Equipment	NEW		Growth	Machinery And Equipment	Machinery And Equipment	6 000	-	2 000
	Waste Management	Capital:Non-Infrastructure:New:Transport Assets	NEW		Growth	Transport Assets	Transport Assets	10 860	11 148	15 000
	Waste Management	Capital:Non-Infrastructure:Existing:Upgrading:Other Assets:Operational Buildings:Municipal Offices	UPGRADING	An efficient; effective and development-oriented public service	Governance	Operational Buildings	Municipal Offices	400	300	669

MBRR SA36 - Detailed capital budget per municipal vote (continued)

Function	Project Description	Type	MTSF Service Outcome	IUDF	Asset Class	Asset Sub-Class	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Parent municipality:									
<i>List all capital projects grouped by Function</i>									
Other	Capital:Infrastructure:New:Electrical Infrastructure:Lv Networks	NEW	An efficient; competitive and responsive economic infrastructure	Growth	Electrical Infrastructure	Lv Networks	3 500	5 933	10 000
Other	Capital:Infrastructure:New:Solid Waste Infrastructure:Landfill Sites	NEW	An efficient; competitive and responsive economic infrastructure	Growth	Solid Waste Infrastructure	Landfill Sites	1 000	2 000	2 500
Other	Capital:Infrastructure:New:Water Supply Infrastructure:Bulk Mains	NEW	An efficient; competitive and responsive economic infrastructure	Growth	Water Supply Infrastructure	Bulk Mains	4 000	2 000	1 000
Other	Capital:Infrastructure:New:Water Supply Infrastructure:Distribution Points	NEW	An efficient; competitive and responsive economic infrastructure	Growth	Water Supply Infrastructure	Distribution Points	3 000	2 000	2 000
Other	Capital:Non-Infrastructure:Existing:Upgrading:Com	UPGRADING	An efficient; effective and development-oriented public service	Inclusion and Access	Community Facilities	Centres	2 300	2 500	5 500
Other	Capital:Non-Infrastructure:Existing:Upgrading:Com	UPGRADING	Protect and enhance our environmental assets and natural resources	Inclusion and Access	Community Facilities	Nature Reserves	3 000	3 000	1 500
Other	Capital:Non-Infrastructure:Existing:Upgrading:Com	UPGRADING	Protect and enhance our environmental assets and natural resources	Inclusion and Access	Community Facilities	Nature Reserves	5 000	11 100	32 181
Other	Capital:Non-Infrastructure:New:Furniture And Office	NEW	An efficient; effective and development-oriented public service	Growth	Furniture And Office Equipment	Furniture And Office Equipment	200	500	300
Other	Capital:Non-Infrastructure:New:Heritage	NEW	Create a better South Africa and contribute to a better Africa and a	Growth	Heritage Assets	Monuments	1 000	2 000	2 000
Other	Capital:Non-Infrastructure:New:Intangible	NEW	An efficient; effective and development-oriented public service	Growth	Licences And Rights	Computer Software And Applications	50 000	50 000	50 000
Other	Capital:Non-Infrastructure:New:Machinery And	NEW	An efficient; effective and development-oriented public service	Growth	Machinery And Equipment	Machinery And Equipment	3 475	6 000	12 670
Other	Capital:Non-Infrastructure:Existing:Upgrading:Other	UPGRADING	An efficient; effective and development-oriented public service	Governance	Operational Buildings	Training Centres	2 000	1 000	1 000
Other	Capital:Non-Infrastructure:Existing:Upgrading:Other	UPGRADING	An efficient; effective and development-oriented public service	Governance	Operational Buildings	Manufacturing Plant	2 000	2 000	2 000
Other	Capital:Non-Infrastructure:Existing:Upgrading:Herita	UPGRADING	Create a better South Africa and contribute to a better Africa and a	Governance	Heritage Assets	Monuments	500	1 000	2 000
Other	Capital:Non-Infrastructure:New:Community	NEW	An efficient; effective and development-oriented public service	Growth	Community Facilities	Public Open Space	1 000	1 500	1 000
Parent Capital expenditure							1 657 729	1 718 945	1 610 757
Entities:									
<i>List all capital projects grouped by Entity</i>									
Planning And Development	Capital:Non-Infrastructure:New:Computer	NEW	An efficient; effective and development-oriented public service	Growth	Computer Equipment	Computer Equipment	231	253	365
Planning And Development	Capital:Non-Infrastructure:New:Furniture And Office	NEW	An efficient; effective and development-oriented public service	Growth	Furniture And Office Equipment	Furniture And Office Equipment	1 265	1 392	1 879
Planning And Development	Capital:Non-Infrastructure:New:Intangible	NEW	An efficient; effective and development-oriented public service	Growth	Licences And Rights	Computer Software And Applications	1 014	1 116	1 506
Entity Capital expenditure							2 510	2 761	3 750
Total Capital expenditure							1 660 239	1 721 706	1 614 507

Table 81: MBRR SA37 - Projects delayed from previous financial year

R thousand	Function	Project name	Type	MTSF Service Outcome	IUDF	Asset Class	Asset Sub-Class	Ward Location	2020/21 Medium Term Revenue & Expenditure Framework		
									Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
									Parent municipality: <i>List all capital projects grouped by Function</i>		
	Water Management	Capital:Infrastructure:Existing:Renewal:Water Supply Infrastructure:Water Treatment Works	RENEWAL	<i>An efficient; competitive and responsive economic infrastructure network</i>	<i>Inclusion and Access</i>	<i>Water Supply Infrastructure</i>	<i>Water Treatment Works</i>	<i>BUFFALO CITY METROPOLITAN MUNICIPALITY - COASTAL R</i>	5 500	45 500	25 000
	Water Management	Capital:Infrastructure:Existing:Renewal:Water Supply Infrastructure:Water Treatment Works	RENEWAL	<i>An efficient; competitive and responsive economic infrastructure network</i>	<i>Inclusion and Access</i>	<i>Water Supply Infrastructure</i>	<i>Water Treatment Works</i>	<i>BUFFALO CITY METROPOLITAN MUNICIPALITY - INLAND RE</i>	1 500	1 000	500
	Water Management	Capital:Infrastructure:Existing:Upgrading:Water Supply Infrastructure:Distribution	UPGRADING	<i>An efficient; competitive and responsive economic infrastructure network</i>	<i>Inclusion and Access</i>	<i>Water Supply Infrastructure</i>	<i>Distribution</i>	<i>BUFFALO CITY METROPOLITAN MUNICIPALITY - INLAND RE</i>	3 000	3 000	3 000
	Water Management	Capital:Infrastructure:Existing:Upgrading:Water Supply Infrastructure:Distribution	UPGRADING	<i>An efficient; competitive and responsive economic infrastructure network</i>	<i>Inclusion and Access</i>	<i>Water Supply Infrastructure</i>	<i>Distribution</i>	<i>BUFFALO CITY METROPOLITAN MUNICIPALITY - MIDLAND R</i>	-	-	-
Entities: <i>List all capital projects grouped by Entity</i>											
Entity Name											

2.14 LEGISLATION COMPLIANCE STATUS

Compliance with the MFMA implementation requirements have been substantially adhered to through the following activities:

1. Budget

This MTREF budget has been developed in accordance with the requirements prescribed by the MFMA, Municipal Budget and Reporting Regulations, National Treasury and mSCOA regulations. Budgets are being tabled and approved within the required legislative timeframes. The business plans and procurement plans of the budgeted projects are available, for easy monitoring these can be monitored at a portfolio committee level.

2. In year reporting

Reporting to National Treasury and other transferring officers in electronic format is fully complied with on a monthly basis. Section 71 reporting to the Executive Mayor (within 10 working days) includes monthly publishing of financial performance on the City's website. The monthly data string that agrees to the C schedules gets uploaded on the National Treasury portal on a monthly basis.

Furthermore, there's full compliance with regards to quarterly (Section 52d) and mid-year reports (section 72) reports to Council, Provincial and National Treasury and other external stakeholders.

3. Internship programme

The City is participating in the Municipal Financial Management Internship Programme (MFMIP) and has been continuously training interns. There are currently eight interns that are undertaking the programme, all have been enrolled to the Municipal Finance and Supply Chain Management Programme that is prescribed as a minimum competency for middle management. An additional intake of interns will be recruited soon for commencement in the new financial year.

The City is also funding five interns. Most interns that were previously on the MFMIP have been appointed within the City on completion of the program whilst others got employment opportunities elsewhere.

4. Budget and Treasury Office

The Budget and Treasury Office was established in accordance with the MFMA requirements.

5. Audit Committee

An Audit Committee has been established and is fully functional.

6. Municipal Public Accounts Committee

This committee ensures that the administration, municipal agencies and entities are held accountable for their management of municipal funds and assets, and to ensure the efficient and effective utilisation of council resources.

7. Service Delivery and Implementation Plan

The detail SDBIP document has been prepared as part of the 2020/21 IDP review and MTREF budget preparation in compliance with MFMA, Section 53(1)(c).

8. Annual Report

Annual report is compiled in terms of the MFMA and National Treasury requirements. The Annual report for 2018/19 financial year was prepared in line with MFMA Circular 63 guideline and tabled at Council on 29 January 2020.

7. National Treasury Minimum Competency Programme

BCMM senior management has already undergone training as required in the National Treasury Competency Programme; the programme is now being cascaded to junior managerial levels of staff. All subsequent appointments are required to complete the minimum competency requirements within a specified timeframe.

8. Policies

Policies are available on the BCMM website at www.buffalocity.gov.za

9. Councillors Remuneration

Remuneration of Councillors is determined by the Minister of Cooperative Governance and Traditional Affairs in accordance with the Remuneration of Public Office Bearers Act, 1998 (Act 20 of 1998). The most recent proclamation in this regard has been taken into account in compiling the City's budget.

2.15 OTHER SUPPORTING DOCUMENTS

Table 82: MBRR Table SA1 – Supporting detail to consolidated budgeted financial performance

Description	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand									
REVENUE ITEMS:									
Property rates									
Total Property Rates	957 618	1 006 114	1 405 020	1 749 594	1 749 594	1 749 594	1 902 472	2 054 669	2 198 496
<i>less Revenue Foregone (exemptions, reductions and rebates and impermissible values in excess of section 17 of MPRA)</i>	98 766	33 089	109 517	197 543	197 543	197 543	214 804	231 989	248 228
Net Property Rates	858 852	973 025	1 295 503	1 552 051	1 552 051	1 552 051	1 687 667	1 822 681	1 950 268
Service charges - electricity revenue									
Total Service charges - electricity revenue	1 695 665	1 652 501	1 785 465	2 226 184	2 174 971	2 174 971	2 251 334	2 368 403	2 579 191
<i>less Revenue Foregone (in excess of 50 kwh per indigent household per month)</i>									
<i>less Cost of Free Basis Services (50 kwh per indigent household per month)</i>	–	(7 281)	45 971	64 842	64 842	64 842	67 124	70 615	76 899
Net Service charges - electricity revenue	1 695 665	1 659 783	1 739 494	2 161 342	2 110 129	2 110 129	2 184 209	2 297 788	2 502 291
Service charges - water revenue									
Total Service charges - water revenue	452 690	535 293	686 471	747 019	747 019	747 019	808 750	882 347	962 640
<i>less Revenue Foregone (in excess of 6 kilolitres per indigent household per month)</i>									
<i>less Cost of Free Basis Services (6 kilolitres per indigent household per month)</i>	–	169 134	182 891	163 870	163 870	163 870	177 412	193 557	211 170
Net Service charges - water revenue	452 690	366 159	503 580	583 149	583 149	583 149	631 338	688 790	751 470
Service charges - sanitation revenue									
Total Service charges - sanitation revenue	233 728	304 956	395 767	442 754	442 754	442 754	483 487	524 584	569 173
<i>less Revenue Foregone (in excess of free sanitation service to indigent households)</i>									
<i>less Cost of Free Basis Services (free sanitation service to indigent households)</i>	–	–	66 845	79 167	79 167	79 167	86 450	93 799	101 772
Net Service charges - sanitation revenue	233 728	304 956	328 923	363 587	363 587	363 587	397 037	430 785	467 402
Service charges - refuse revenue									
Total refuse removal revenue	211 459	245 181	369 603	447 330	447 330	447 330	480 630	521 483	565 810
Total landfill revenue									
<i>less Revenue Foregone (in excess of one removal a week to indigent households)</i>									
<i>less Cost of Free Basis Services (removed once a week to indigent households)</i>	–	–	117 687	136 352	136 352	136 352	146 502	158 955	172 466
Net Service charges - refuse revenue	211 459	245 181	251 916	310 978	310 978	310 978	334 128	362 529	393 344
Other Revenue by source									
<i>List other revenue by source</i>									
Plan Approval Fees		13 029	18 634	14 068	14 068	14 068	15 277	16 114	16 843
Fire Levy Charges		56 760	57 500	69 452	69 452	69 452	75 424	79 557	83 153
Commission - Market		23 276	25 089	29 980	29 980	29 980	32 739	32 958	34 400
Other Revenue	274 544	158 795	131 859	117 627	68 439	68 439	81 084	90 613	121 911
Fuel Levy		467 978	513 844	547 497	547 497	547 497	593 337	655 163	708 586
Sale Of Goods & Services									
Total 'Other' Revenue	274 544	719 838	746 927	778 623	729 435	729 435	797 862	874 407	964 893

MBRR Table SA1 – Supporting detail to consolidated budgeted financial performance (continued)

Description	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand									
EXPENDITURE ITEMS:									
Employee related costs									
Basic Salaries and Wages	1 384 792	1 148 428	1 275 840	1 382 260	1 398 056	1 398 056	1 518 607	1 607 950	1 702 266
Pension and UIF Contributions	242 591	204 703	226 030	240 940	240 940	240 940	272 674	288 675	305 589
Medical Aid Contributions		84 980	91 070	145 907	145 907	145 907	132 631	140 390	148 603
Overtime		140 923	128 012	80 813	80 802	80 802	103 584	111 388	119 648
Performance Bonus		78 046	94 059	111 628	111 628	111 628	111 193	121 861	129 593
Motor Vehicle Allowance		28 556	31 256	46 406	46 406	46 406	35 851	37 951	40 173
Cellphone Allowance		4 349	4 562	5 181	5 281	5 281	4 808	5 090	5 387
Housing Allowances		9 416	9 274	29 703	29 703	29 703	13 701	14 504	15 353
Other benefits and allowances		94 362	100 886	158 604	158 634	158 634	101 000	107 435	114 245
Payments in lieu of leave		27 897	48 353	24 453	24 453	24 453	30 000	31 755	33 613
Long service awards		22 535	24 955	25 258	25 258	25 258	28 036	29 676	31 412
Post-retirement benefit obligations		32 658	15 371	8 606	8 606	8 606	2 379	2 544	2 711
<i>sub-total</i>	1 627 383	1 876 853	2 049 669	2 259 759	2 275 673	2 275 673	2 354 465	2 499 220	2 648 595
Less: Employees costs capitalised to PPE									
Total Employee related costs	1 627 383	1 876 853	2 049 669	2 259 759	2 275 673	2 275 673	2 354 465	2 499 220	2 648 595
Depreciation of Property, Plant & Equipment	807 459	1 018 294	1 291 321	909 165	861 569	861 569	857 708	1 002 481	1 122 882
Lease amortisation			5 520	8 963	8 385	8 385	9 049	9 706	10 999
Capital asset impairment									
Total Depreciation & asset impairment	807 459	1 018 294	1 296 841	918 128	869 954	869 954	866 757	1 012 188	1 133 881
Bulk purchases									
Electricity Bulk Purchases	1 360 784	1 345 952	1 395 329	1 686 925	1 664 825	1 664 825	1 779 698	1 914 277	2 103 025
Water Bulk Purchases	197 730	206 537	233 628	251 536	256 536	256 536	277 777	300 777	325 682
Total bulk purchases	1 558 514	1 552 488	1 628 957	1 938 461	1 921 362	1 921 362	2 057 476	2 215 054	2 428 707
Transfers and grants									
Cash transfers and grants	35 773	39 330	47 193	42 275	132 071	132 071	113 931	138 928	119 915
Non-cash transfers and grants	7 400	-	-	5 900	5 990	5 990	2 050	4 850	5 150
Total transfers and grants	43 173	39 330	47 193	48 175	138 061	138 061	115 981	143 778	125 065
Contracted services									
<i>Outsourced Services</i>	-	-		636 093	706 976	706 976	583 739	655 814	723 195
<i>Consultants and Professional Services</i>	-	-		125 104	107 430	107 430	100 092	100 286	94 191
<i>Contractors</i>	1 036	2 938	6 449	126 864	102 943	102 943	145 365	159 302	146 027
Total contracted services	1 036	2 938	6 449	888 061	917 349	917 349	829 196	915 402	963 412
Other Expenditure By Type									
Collection costs	35 883	39 294							
Contributions to 'other' provisions									
Audit fees									
<i>Other Expenditure</i>	1 169 079	1 015 286	1 209 680	534 951	468 682	468 682	541 164	601 706	631 544
Total 'Other' Expenditure	1 204 962	1 054 579	1 209 680	534 951	468 682	468 682	541 164	601 706	631 544
Repairs and Maintenance									
by Expenditure Item									
Employee related costs									
Other materials		509	652	1 267	1 267	1 267	1 269	1 460	1 606
Contracted Services	378 998	355 394	392 243	391 317	396 644	396 644	397 764	457 429	503 433
Other Expenditure									
Total Repairs and Maintenance Expenditure	378 998	355 903	392 896	392 583	397 910	397 910	399 034	458 889	505 039

Table 83: MBRR Table SA2 – Matrix consolidated financial performance budget (revenue source/expenditure type and department)

Description	Vote 1 - Directorate - Executive Support Services	Vote 2 - Directorate - Municipal Manager	Vote 3 - Directorate - Human Settlement	Vote 4 - Directorate - Chief Financial Officer	Vote 5 - Directorate - Corporate Services	Vote 6 - Directorate - Infrastructur e Services	Vote 7 - Directorate - Spatial Planning And Development	Vote 8 - Directorate - Health / Public Safety & Emergency Services	Vote 9 - Directorate - Municipal Services	Vote 10 - Directorate - Economic Development & Agencies	Total
R thousand											
Revenue By Source											
Property rates	-	-	-	1 687 667	-	-	-	-	-	-	1 687 667
Service charges - electricity revenue	-	-	-	23 638	-	2 160 571	-	-	-	-	2 184 209
Service charges - water revenue	-	-	-	-	-	631 338	-	-	-	-	631 338
Service charges - sanitation revenue	-	-	-	-	-	397 037	-	-	-	-	397 037
Service charges - refuse revenue	-	-	-	-	-	-	-	-	334 128	-	334 128
Rental of facilities and equipment	-	-	95	-	-	-	12 085	-	5 770	2 936	20 885
Interest earned - external investments	-	-	-	53 619	-	-	-	-	-	854	54 473
Interest earned - outstanding debtors	-	-	-	88 009	-	-	-	-	-	-	88 009
Dividends received	-	-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	-	-	-	1 468	-	-	-	17 737	508	-	19 712
Licences and permits	-	-	-	-	-	-	-	17 163	180	-	17 343
Agency services	-	-	-	-	-	-	-	35 976	-	7 933	43 909
Other revenue	-	-	-	608 329	652	23 069	22 282	78 248	26 656	38 625	797 862
Transfers and subsidies	-	31 978	81 276	392 741	11 364	381 860	-	41 812	162 372	127 575	1 230 979
Gains	-	-	-	-	-	-	-	-	-	-	-
Total Revenue (excluding capital transfers and contributions)	-	31 978	81 371	2 855 470	12 016	3 593 876	34 366	190 936	529 614	177 924	7 507 552
Expenditure By Type											
Employee related costs	94 780	48 968	34 105	292 933	121 099	541 112	108 114	415 235	626 681	71 438	2 354 465
Remuneration of councillors	72 766	-	-	-	-	-	-	-	-	-	72 766
Debt impairment	-	-	-	158 354	-	297 360	-	11 031	30 540	-	497 286
Depreciation & asset impairment	3 602	195	10 315	2 569	22 793	673 856	119 934	7 942	17 720	7 831	866 757
Finance charges	-	-	-	-	-	39 594	545	1 736	1 387	949	44 211
Bulk purchases	-	-	-	-	-	2 057 476	-	-	-	-	2 057 476
Other materials	3 924	1 156	1 401	5 895	1 138	46 819	5 148	20 327	39 575	2 269	127 652
Contracted services	14 709	72 218	84 162	54 670	22 182	415 917	27 261	12 498	41 687	83 891	829 196
Transfers and subsidies	55 952	-	-	1 001	-	-	-	-	220	58 809	115 981
Other expenditure	45 122	25 621	3 984	112 468	76 342	89 617	21 854	20 097	104 129	41 930	541 164
Losses	-	-	-	-	-	-	-	-	-	-	-
Total Expenditure	290 855	148 158	133 967	627 891	243 553	4 161 751	282 856	488 866	861 939	267 116	7 506 953
Surplus/(Deficit)	(290 855)	(116 180)	(52 596)	2 227 579	(231 537)	(567 875)	(248 490)	(297 931)	(332 324)	(89 192)	599
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	-	150	311 993	-	150	355 626	138 500	-	-	2 510	808 929
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)	-	-	-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (in-kind - all)	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions	(290 855)	(116 030)	259 397	2 227 579	(231 387)	(212 249)	(109 990)	(297 931)	(332 324)	(86 682)	809 528

Table 84: MBRR Table SA3 – Supporting detail to consolidated Statement of Financial Position

Description	2016/17	2017/18	2018/19	Current Year 2019/20				2020/21 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand										
ASSETS										
	1 665 511	1 660 393	924 619	1 570 148	935 146	935 146	935 146	1 025 604	1 350 507	1 805 853
Consumer debtors										
Consumer debtors	1 171 401	1 596 782	1 762 589	1 462 439	1 462 439	1 462 439	1 462 439	1 923 904	2 012 404	2 104 975
Less: Provision for debt impairment	(714 853)	(699 499)	(788 510)	(664 169)	(664 169)	(664 169)	(664 169)	(978 709)	(1 080 403)	(1 186 753)
Total Consumer debtors	456 548	897 283	974 079	798 270	798 270	798 270	798 270	945 195	932 001	918 221
Debt impairment provision										
Balance at the beginning of the year	(763 291)	(714 811)	(699 499)	–	–	–	–	–	–	–
Contributions to the provision	(132 723)	(225 515)	(294 759)	–	–	–	–	–	–	–
Bad debts written off	181 162	240 827	205 748	(664 169)	(664 169)	(664 169)	(664 169)	(978 709)	(1 080 403)	(1 186 753)
Balance at end of year	(714 853)	(699 499)	(788 510)	(664 169)	(664 169)	(664 169)	(664 169)	(978 709)	(1 080 403)	(1 186 753)
Property, plant and equipment (PPE)										
PPE at cost/valuation (excl. finance leases)	36 011 722	37 004 232	41 305 147	41 168 050	41 616 463	41 616 463	41 616 463	44 752 680	46 363 070	47 768 275
Leases recognised as PPE	–	–	–	–	–	–	–	–	–	–
Less: Accumulated depreciation	20 306 615	18 776 401	21 560 690	21 093 255	21 093 255	21 093 255	21 093 255	23 330 319	24 283 918	25 427 900
Total Property, plant and equipment (PPE)	15 705 107	18 227 831	19 744 457	20 074 795	20 523 208	20 523 208	20 523 208	21 422 360	22 079 152	22 340 376
LIABILITIES										
Current liabilities - Borrowing										
Short term loans (other than bank overdraft)	–	–	–	–	–	–	–	–	–	–
Current portion of long-term liabilities	47 642	52 572	57 974	56 849	55 619	55 619	55 619	48 750	59 957	47 660
Total Current liabilities - Borrowing	47 642	52 572	57 974	56 849	55 619	55 619	55 619	48 750	59 957	47 660
Trade and other payables										
Trade Payables	375 934	678 605	658 157	1 130 983	1 130 983	1 130 983	1 130 983	553 413	556 352	606 393
Other creditors	391 549	418 638	428 752	–	–	–	–	–	–	–
Unspent conditional transfers	250 830	245 352	210 610	204 447	204 447	204 447	204 447	354 449	393 272	386 913
VAT	–	–	–	–	–	–	–	–	–	–
Total Trade and other payables	1 018 313	1 342 595	1 297 520	1 335 430	1 335 430	1 335 430	1 335 430	907 862	949 624	993 307
Non current liabilities - Borrowing										
Borrowing	398 126	345 554	287 581	246 225	246 225	246 225	246 225	366 485	740 321	1 054 958
Finance leases (including PPP asset element)	–	–	–	–	–	–	–	–	–	–
Total Non current liabilities - Borrowing	398 126	345 554	287 581	246 225	246 225	246 225	246 225	366 485	740 321	1 054 958
Provisions - non-current										
Retirement benefits	506 951	688 189	679 563	567 978	567 978	567 978	567 978	707 473	740 017	774 058
Refuse landfill site rehabilitation	10 115	10 459	11 159	11 505	11 505	11 505	11 505	14 331	14 990	15 680
Other	–	–	–	–	–	–	–	–	–	–
Total Provisions - non-current	517 066	698 648	690 722	579 483	579 483	579 483	579 483	721 804	755 007	789 737
CHANGES IN NET ASSETS										
Accumulated Surplus/(Deficit)										
Accumulated Surplus/(Deficit) - opening balance	9 756 474	10 347 393	10 550 325	10 809 717	10 317 344	10 317 344	10 317 344	11 702 032	11 887 365	11 777 805
GRAP adjustments	–	–	–	–	–	–	–	–	–	–
Restated balance	9 756 474	10 347 393	10 550 325	10 809 717	10 317 344	10 317 344	10 317 344	11 702 032	11 887 365	11 777 805
Surplus/(Deficit)	359 272	202 931	469 826	975 460	1 330 059	1 330 059	1 330 059	809 528	719 198	734 783
Transfers to/from Reserves	–	–	–	–	–	–	–	–	–	–
Depreciation offsets	–	–	–	–	–	–	–	–	–	–
Other adjustments	–	–	–	–	–	–	–	–	–	–
Accumulated Surplus/(Deficit)	10 115 746	10 550 325	11 020 151	11 785 177	11 647 403	11 647 403	11 647 403	12 511 560	12 606 563	12 512 588
Reserves										
Housing Development Fund	–	–	–	–	–	–	–	–	–	–
Capital replacement	–	–	–	–	–	–	–	–	–	–
Self-insurance	–	–	–	–	–	–	–	–	–	–
Other reserves	–	–	–	–	–	–	–	–	–	–
Revaluation	6 925 099	9 046 230	9 866 999	9 955 503	9 955 503	9 955 503	9 955 503	10 311 014	10 785 321	11 281 446
Total Reserves	6 925 099	9 046 230	9 866 999	9 955 503	9 955 503	9 955 503	9 955 503	10 311 014	10 785 321	11 281 446
TOTAL COMMUNITY WEALTH/EQUITY	17 040 845	19 596 555	20 887 151	21 740 680	21 602 906	21 602 906	21 602 906	22 822 575	23 391 884	23 794 034

Table 85: MBRR Table SA9 – Social, Economic and Demographic Statistics and Assumptions

Description of economic indicator	2001 Census	2007 Survey	2011 Census	2016/17	2017/18	2018/19	Current Year 2019/20	2020/21 Medium Term Revenue & Expenditure Framework		
				Outcome	Outcome	Outcome	Original Budget	Outcome	Outcome	Outcome
Demographics										
Population	705	724	781	781	835	835	835	835	835	835
Females aged 5 - 14	69	65	60	60	87	87	87	87	87	87
Males aged 5 - 14	69	66	62	62	87	87	87	87	87	87
Females aged 15 - 34	141	136	140	140	145	145	145	145	145	145
Males aged 15 - 34	128	146	134	134	143	143	143	143	143	143
Unemployment	158	112	100	100	100	100	100	100	100	100
Monthly household income (no. of households)										
No income	55 253	26 938	38 023	38 023	38 023	38 023	38 023	38 023	38 023	38 023
R1 - R1 600	12 943	11 400	11 650	11 650	11 650	11 650	11 650	11 650	11 650	11 650
R1 601 - R3 200	36 684	17 362	15 660	15 660	15 660	15 660	15 660	15 660	15 660	15 660
R3 201 - R6 400	29 375	40 353	41 421	41 421	41 421	41 421	41 421	41 421	41 421	41 421
R6 401 - R12 800	22 768	32 546	38 047	38 047	38 047	38 047	38 047	38 047	38 047	38 047
R12 801 - R25 600	15 836	20 369	24 916	24 916	24 916	24 916	24 916	24 916	24 916	24 916
R25 601 - R51 200	12 001	15 156	19 986	19 986	19 986	19 986	19 986	19 986	19 986	19 986
R52 201 - R102 400	6 434	9 487	17 765	17 765	17 765	17 765	17 765	17 765	17 765	17 765
R102 401 - R204 800	1 593	4 847	11 058	11 058	11 058	11 058	11 058	11 058	11 058	11 058
R204 801 - R409 600	443	1 110	3 448	3 448	3 448	3 448	3 448	3 448	3 448	3 448
R409 601 - R819 200	564	506	918	918	918	918	918	918	918	918
> R819 200	169	449	668	668	668	668	668	668	668	668
Poverty profiles (no. of households)										
< R2 060 per household per month										
Insert description										
Household/demographics (000)										
Number of people in municipal area	704 855	724 306	781 027	781	835	835	835	835	835	835
Number of poor people in municipal area										
Number of households in municipal area	191 046	208 389	223 568	224	253	253	253	253	253	253
Number of poor households in municipal area										
Definition of poor household (R per month)										
Housing statistics										
Formal	120 949	147 317	162 005	162 005	117 847	117 847	117 847	120 000	120 000	120 000
Informal	54 647	51 021	49 790	49 790	6 730	6 730	6 730	7 000	7 000	7 000
Total number of households	175 596	198 338	211 795	211 795	124 577	124 577	124 577	127 000	127 000	127 000
Dwellings provided by municipality	1 297	583	67	400	400	400	400	677	708	741
Dwellings provided by province/s	1 677	1 326	1 523	1 465	1 465	1 465	1 465	1 451	1 451	1 451
Dwellings provided by private sector										
Total new housing dwellings	2 974	1 909	1 590	1 865	1 865	1 865	1 865	2 128	2 159	2 192

MBRR Table SA9 – Social, Economic and Demographic Statistics and Assumptions (continued)

Description of economic indicator	Basis of calculation	2001 Census	2007 Survey	2011 Census	2016/17	2017/18	2018/19	Current Year 2019/20	2020/21 Medium Term Revenue & Expenditure Framework		
					Outcome	Outcome	Outcome	Original Budget	Outcome	Outcome	Outcome
Economic											
Inflation/inflation outlook (CPIX)					5.1	4.6	4.5	4.1%	4.5%	4.6%	4.6%
Interest rate - borrowing					10.1%	9.9%	9.7%	10.1%	10.1%	10.1%	10.1%
Interest rate - investment					6.6%	6.6%	6.6%	6.3%	4.1%	4.1%	4.1%
Remuneration increases					14.9%	15.1%	9.1%	6.7%	6.3%	5.9%	5.9%
Consumption growth (electricity)					-1.0%	-0.4%	0.1%	-1.8%	0.0%	0.0%	0.0%
Consumption growth (water)					-6.3%	5.7%	-2.9%	-4.5%	5.0%	5.0%	5.0%
Collection rates											
Property tax/service charges					89.3%	93.3%	87.8%	92.5%	90.5%	92.5%	92.5%
Rental of facilities & equipment					81.9%	79.9%	117.9%	92.5%	90.5%	92.5%	92.5%
Interest - external investments					102.8%	83.0%	54.0%	100.0%	100.0%	100.0%	100.0%
Interest - debtors					145.5%	115.1%	160.5%	92.5%	90.5%	92.5%	92.5%
Revenue from agency services					0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%

Detail on the provision of municipal services for A10

Total municipal services	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
	Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	+1 2021/22	Budget Year +2 2022/23
Household service targets (000)									
Water:									
Piped water inside dwelling	118 000	118 000	122 000	122 054	122 054	122 054	122 308	122 562	122 816
Piped water inside yard (but not in dwelling)	–	–	–	–	–	–	–	–	–
Using public tap (at least min.service level)	105 000	105 000	126 407	127 476	127 476	127 476	128 222	128 968	129 714
Other water supply (at least min.service level)	–	–	–	–	–	–	–	–	–
<i>Minimum Service Level and Above sub-total</i>	223 000	223 000	248 407	249 530	249 530	249 530	250 530	251 530	252 530
Using public tap (< min.service level)	–	–	–	–	–	–	–	–	–
Other water supply (< min.service level)	–	–	–	–	–	–	–	–	–
No water supply	1 000	1 000	5 070	3 947	3 947	3 947	2 947	1 947	947
<i>Below Minimum Service Level sub-total</i>	1 000	1 000	5 070	3 947	3 947	3 947	2 947	1 947	947
Total number of households	224 000	224 000	253 477	253 477	253 477	253 477	253 477	253 477	253 477
Sanitation/sewerage:									
Flush toilet (connected to sewerage)	158 671	158 671	159 697	161 171	161 171	161 171	162 116	162 116	162 116
Flush toilet (with septic tank)	5 437	5 437	5 437	5 437	5 437	5 437	5 437	5 437	5 437
Chemical toilet	3 544	3 544	3 544	3 544	3 544	3 544	3 544	3 544	3 544
Pit toilet (ventilated)	36 298	36 298	43 353	43 336	43 336	43 336	51 803	51 803	51 803
Other toilet provisions (> min.service level)	–	–	–	–	–	–	–	–	–
<i>Minimum Service Level and Above sub-total</i>	203 950	203 950	212 031	213 488	213 488	213 488	222 900	222 900	222 900
Bucket toilet	–	–	–	–	–	–	–	–	–
Other toilet provisions (< min.service level)	19 754	19 754	19 754	19 754	19 754	19 754	18 792	18 792	18 792
No toilet provisions	–	–	21 692	20 235	20 235	20 235	11 785	11 785	11 785
<i>Below Minimum Service Level sub-total</i>	19 754	19 754	41 446	39 989	39 989	39 989	30 577	30 577	30 577
Total number of households	223 704	223 704	253 477	253 477	253 477	253 477	253 477	253 477	253 477
Energy:									
Electricity (at least min.service level)	7 002	7 002	7 002	5 692	5 692	5 692	5 598	5 598	5 598
Electricity - prepaid (min.service level)	120 000	120 805	12 106	126 538	126 538	126 538	127 432	127 432	127 432
<i>Minimum Service Level and Above sub-total</i>	127 002	127 807	19 108	132 230	132 230	132 230	133 030	133 030	133 030
Electricity (< min.service level)	43 000	40 000	39 000	37 500	37 500	37 500	37 000	36 500	36 000
Electricity - prepaid (< min.service level)	3 000	3 000	2 500	2 500	2 500	2 500	2 000	2 000	2 000
Other energy sources	–	–	–	–	–	–	–	–	–
<i>Below Minimum Service Level sub-total</i>	46 000	43 000	41 500	40 000	40 000	40 000	39 000	38 500	38 000
Total number of households	173 002	170 807	60 608	172 230	172 230	172 230	172 030	171 530	171 030
Refuse:									
Removed at least once a week	126 500	127 237	128 544	149 551	149 551	149 551	156 000	160 000	160 000
<i>Minimum Service Level and Above sub-total</i>	126 500	127 237	128 544	149 551	149 551	149 551	156 000	160 000	160 000
Removed less frequently than once a week	1 980	1 980	40 556	40 556	40 556	40 556	40 556	40 556	40 556
Using communal refuse dump	2	2	2	2	2	2	2	2	2
Using own refuse dump	1	1	1	1	1	1	1	1	1
Other rubbish disposal	–	4	4	4	4	4	4	4	4
No rubbish disposal	3	3	3	3	3	3	3	3	3
<i>Below Minimum Service Level sub-total</i>	1 986	1 990	40 566	40 566	40 566	40 566	40 566	40 566	40 566
Total number of households	128 486	129 227	169 110	190 117	190 117	190 117	196 566	200 566	200 566

MBRR Table SA9 – Social, Economic and Demographic Statistics and Assumptions (continued)

Municipal in-house services	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
	Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
	Household service targets (000)								
<u>Water:</u>									
Piped water inside dwelling	118 000	118 000	122 000	122 054	122 054	122 054	122 308	122 562	122 816
Piped water inside yard (but not in dwelling)	–	–	–	–	–	–	–	–	–
Using public tap (at least min.service level)	105 000	105 000	126 407	127 476	127 476	127 476	128 222	128 968	129 714
Other water supply (at least min.service level)	–	–	–	–	–	–	–	–	–
<i>Minimum Service Level and Above sub-total</i>	223 000	223 000	248 407	249 530	249 530	249 530	250 530	251 530	252 530
Using public tap (< min.service level)	–	–	–	–	–	–	–	–	–
Other water supply (< min.service level)	–	–	–	–	–	–	–	–	–
No water supply	1 000	1 000	5 070	3 947	3 947	3 947	2 947	1 947	947
<i>Below Minimum Service Level sub-total</i>	1 000	1 000	5 070	3 947	3 947	3 947	2 947	1 947	947
Total number of households	224 000	224 000	253 477	253 477	253 477	253 477	253 477	253 477	253 477
<u>Sanitation/sewerage:</u>									
Flush toilet (connected to sewerage)	158 671	158 671	159 697	161 171	161 171	161 171	162 116	162 116	162 116
Flush toilet (with septic tank)	5 437	5 437	5 437	5 437	5 437	5 437	5 437	5 437	5 437
Chemical toilet	3 544	3 544	3 544	3 544	3 544	3 544	3 544	3 544	3 544
Pit toilet (ventilated)	36 298	36 298	43 353	43 336	43 336	43 336	51 803	51 803	51 803
Other toilet provisions (> min.service level)	–	–	–	–	–	–	–	–	–
<i>Minimum Service Level and Above sub-total</i>	203 950	203 950	212 031	213 488	213 488	213 488	222 900	222 900	222 900
Bucket toilet	–	–	–	–	–	–	–	–	–
Other toilet provisions (< min.service level)	19 754	19 754	19 754	19 754	19 754	19 754	18 792	18 792	18 792
No toilet provisions	–	–	21 692	20 235	20 235	20 235	11 785	11 785	11 785
<i>Below Minimum Service Level sub-total</i>	19 754	19 754	41 446	39 989	39 989	39 989	30 577	30 577	30 577
Total number of households	223 704	223 704	253 477	253 477	253 477	253 477	253 477	253 477	253 477
<u>Energy:</u>									
Electricity (at least min.service level)	7 002	7 002	7 002	5 692	5 692	5 692	5 598	5 598	5 598
Electricity - prepaid (min.service level)	120 000	120 805	12 106	126 538	126 538	126 538	127 432	127 432	127 432
<i>Minimum Service Level and Above sub-total</i>	127 002	127 807	19 108	132 230	132 230	132 230	133 030	133 030	133 030
Electricity (< min.service level)	43 000	40 000	39 000	37 500	37 500	37 500	37 000	36 500	36 000
Electricity - prepaid (< min. service level)	3 000	3 000	2 500	2 500	2 500	2 500	2 000	2 000	2 000
Other energy sources	–	–	–	–	–	–	–	–	–
<i>Below Minimum Service Level sub-total</i>	46 000	43 000	41 500	40 000	40 000	40 000	39 000	38 500	38 000
Total number of households	173 002	170 807	60 608	172 230	172 230	172 230	172 030	171 530	171 030
<u>Refuse:</u>									
Removed at least once a week	126 500	127 237	128 544	149 551	149 551	149 551	156 000	160 000	160 000
<i>Minimum Service Level and Above sub-total</i>	126 500	127 237	128 544	149 551	149 551	149 551	156 000	160 000	160 000
Removed less frequently than once a week	1 980	1 980	40 556	40 556	40 556	40 556	40 556	40 556	40 556
Using communal refuse dump	2	2	2	2	2	2	2	2	2
Using own refuse dump	1	1	1	1	1	1	1	1	1
Other rubbish disposal	–	4	4	4	4	4	4	4	4
No rubbish disposal	3	3	3	3	3	3	3	3	3
<i>Below Minimum Service Level sub-total</i>	1 986	1 990	40 566	40 566	40 566	40 566	40 566	40 566	40 566
Total number of households	128 486	129 227	169 110	190 117	190 117	190 117	196 566	200 566	200 566

Table 86: MBRR Table SA13(a) – Service Tariffs by Category

Description	Provide description of tariff structure where appropriate	2016/17	2017/18	2018/19	Current Year 2019/20	2020/21 Medium Term Revenue & Expenditure Framework		
						Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Property rates (rate in the Rand)								
Residential properties	Market Value	0,00973	0,01066	0,01066	0,01162	0,01261	0,01362	0,01457
Residential properties - vacant land	Vacant Land	0,02918	0,03198	0,03198	0,03486	0,03782	0,04085	0,04370
Formal/informal settlements	N/A	-	-	-	-	-	-	-
Small holdings	N/A	-	-	-	-	-	-	-
Farm properties - used	Market Value	0,00243	0,00266	0,00266	0,00290	0,00315	0,00340	0,00364
Farm properties - not used	Market Value	0,00243	0,00266	0,00266	0,00290	0,00315	0,00340	0,00364
Industrial properties	Market Value	0,02431	0,02665	0,02665	0,02905	0,03152	0,03404	0,03642
Business and commercial properties	Market Value	0,02431	0,02665	0,02665	0,02905	0,03152	0,03404	0,03642
Communal land - residential	N/A	-	-	-	-	-	-	-
Communal land - small holdings	N/A	-	-	-	-	-	-	-
Communal land - farm property	N/A	-	-	-	-	-	-	-
Communal land - business and commercial	N/A	-	-	-	-	-	-	-
Communal land - other	N/A	-	-	-	-	-	-	-
State-owned properties	Various depending on prop	0,00681	0,00746	0,00746	0,00813	0,00882	0,00953	0,01020
Municipal properties	N/A	-	-	-	-	-	-	-
Public service infrastructure	Land	0,00243	0,00266	0,00266	0,00290	0,00315	0,00340	0,00364
Privately owned towns serviced by the State trust land	N/A	-	-	-	-	-	-	-
State trust land	Land	0,02918	0,03198	0,03198	0,03486	0,03782	0,04085	0,04370
Restitution and redistribution properties	N/A	-	-	-	-	-	-	-
Protected areas	N/A	-	-	-	-	-	-	-
National monuments properties	N/A	-	-	-	-	-	-	-
Exemptions, reductions and rebates (Rands)								
Residential properties								
R15 000 threshold rebate		15 000	15 000	15 000	15 000	15 000	15 000	15 000
General residential rebate		-	-	-	-	-	-	-
Indigent rebate or exemption		-	-	-	-	-	-	-
Pensioners/social grants rebate or exemption		15 010 995	16 452 051	17 932 735	19 546 681	21 208 149	22 904 801	24 508 137
Temporary relief rebate or exemption		-	-	-	-	-	-	-
Bona fide farmers rebate or exemption		4 350 723	4 768 393	5 197 548	5 665 328	6 146 880	6 638 631	7 103 335
Other rebates or exemptions	Differential rebate - non	-	-	-	-	-	-	-
Water tariffs								
Domestic								
Basic charge/fix ed fee (Rands/month)	N/A	-	-	-	-	-	-	-
Service point - vacant land (Rands/month)	N/A	-	-	-	-	-	-	-
Water usage - flat rate tariff (c/kl)	N/A	-	-	-	-	-	-	-
Water usage - life line tariff	0 - 6 kl	-	-	-	-	-	-	-
Water usage - Block 1 (c/kl)	0 - 6 kl	11,91755	13,04972	14,22419	15,56127	16,99290	18,53926	20,22633
Water usage - Block 2 (c/kl)	7 - 10 kl	12,15125	13,30562	14,50313	15,86642	17,32613	18,90281	20,62297
Water usage - Block 3 (c/kl)	11 - 20 kl	16,87651	18,47978	20,14296	22,03640	24,06375	26,25355	28,64262
Water usage - Block 4 (c/kl)	21 - 30 kl	21,87696	23,95527	26,11124	28,56570	31,19374	34,03237	37,12932
Other								

MBRR Table SA13(a) – Service Tariffs by Category (continued)

Description	Provide description of tariff structure where appropriate	2016/17	2017/18	2018/19	Current Year 2019/20	2020/21 Medium Term Revenue & Expenditure Framework		
						Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Waste water tariffs								
<i>Domestic</i>								
Basic charge/fix ed fee (Rands/month)	N/A	-	-	-	-	-	-	-
Service point - vacant land (Rands/month)	N/A	-	-	-	-	-	-	-
Waste water - flat rate tariff (c/kl)	N/A	-	-	-	-	-	-	-
Volumetric charge - Block 1 (c/kl)	N/A	-	-	-	-	-	-	-
Volumetric charge - Block 2 (c/kl)	N/A	-	-	-	-	-	-	-
Volumetric charge - Block 3 (c/kl)	N/A	-	-	-	-	-	-	-
Volumetric charge - Block 4 (c/kl)	N/A	-	-	-	-	-	-	-
<i>Other</i>	See SA34b for Details	-	-	-	-	-	-	-
Electricity tariffs								
<i>Domestic</i>								
Basic charge/fix ed fee (Rands/month)	N/A	-	-	-	-	-	-	-
Service point - vacant land (Rands/month)	N/A	-	-	-	-	-	-	-
FBE	Consumers are eligible to	-	-	-	-	-	-	-
Life-line tariff - meter	0 - 50kw h - Free	-	-	-	-	-	-	-
Life-line tariff - prepaid	0 - 50 kw h - Free	-	-	-	-	-	-	-
Flat rate tariff - meter (c/kwh)	N/A	-	-	-	-	-	-	-
Flat rate tariff - prepaid(c/kwh)	N/A	-	-	-	-	-	-	-
Meter - IBT Block 1 (c/kwh)	0 - 50kw h - Indigent	1,19854	1,22107	1,28330	1,41540	1,50358	1,58177	1,72254
Meter - IBT Block 2 (c/kwh)	0 - 50kw h - Non Indigent	1,68176	1,71338	1,80080	1,94850	2,06989	2,17753	2,37133
Meter - IBT Block 3 (c/kwh)	51 - 350kw h - All	1,68176	1,71338	1,80080	1,94850	2,06989	2,17753	2,37133
Meter - IBT Block 4 (c/kwh)	351 - 600kw h - All	1,68176	1,71338	1,80080	1,94850	2,06989	2,17753	2,37133
Meter - IBT Block 5 (c/kwh)	601 - >kw h - All	1,68176	1,71338	1,80080	1,94850	2,06989	2,17753	2,37133
Prepaid - IBT Block 1 (c/kwh)	0 - 50kw h - Indigent	1,19854	1,22107	1,28330	1,41540	1,50358	1,58177	1,72254
Prepaid - IBT Block 2 (c/kwh)	0 - 50kw h - Non Indigent	1,68176	1,71338	1,80080	1,94850	2,06989	2,17753	2,37133
Prepaid - IBT Block 3 (c/kwh)	51 - 350kw h - All	1,68176	1,71338	1,80080	1,94850	2,06989	2,17753	2,37133
Prepaid - IBT Block 4 (c/kwh)	351 - 600kw h - All	1,68176	1,71338	1,80080	1,94850	2,06989	2,17753	2,37133
Prepaid - IBT Block 5 (c/kwh)	601 - >kw h - All	1,68176	1,71338	1,80080	1,94850	2,06989	2,17753	2,37133
<i>Other</i>								
Waste management tariffs								
<i>Domestic</i>								
Street cleaning charge	N/A	-	-	-	-	-	-	-
Basic charge/fix ed fee	N/A	-	-	-	-	-	-	-
80l bin - once a week	N/A	-	-	-	-	-	-	-
250l bin - once a week	N/A	-	-	-	-	-	-	-

Table 87: MBRR Table SA13(b) – Service Tariffs by Category – Explanatory

Description	Provide description of tariff structure where appropriate	2016/17	2017/18	2018/19	Current Year 2019/20	2020/21 Medium Term Revenue & Expenditure Framework		
						Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Exemptions, reductions and rebates (Rands)								
R15 000 threshold rebate		15 000	15 000	15 000	15 000	15 000	15 000	15 000
General residential rebate		-	-	-	-	-	-	-
Indigent rebate or exemption		-	-	-	-	-	-	-
Pensioners/social grants rebate or exemption		15 010 995	16 452 051	17 932 735	19 546 681	21 208 149	22 904 801	24 508 137
Temporary relief rebate or exemption		-	-	-	-	-	-	-
Bona fide farmers rebate or exemption		4 350 723	4 768 393	5 197 548	5 665 328	6 146 880	6 638 631	7 103 335
Other rebates or exemptions	Differential rebate - non	-	-	-	-	-	-	-
Water tariffs								
Basic charge/fixed fee (Rands/month)	N/A	-	-	-	-	-	-	-
Service point - vacant land (Rands/month)	N/A	-	-	-	-	-	-	-
Water usage - flat rate tariff (c/kl)	N/A	-	-	-	-	-	-	-
Water usage - life line tariff	0 - 6 kl	-	-	-	-	-	-	-
Water usage - Block 1 (c/kl)	0 - 6 kl	11,91755	13,04972	14,22419	15,56127	16,99290	18,53926	20,22633
Water usage - Block 2 (c/kl)	7 - 10 kl	12,15125	13,30562	14,50313	15,86642	17,32613	18,90281	20,62297
Water usage - Block 3 (c/kl)	11 - 20 kl	16,87651	18,47978	20,14296	22,03640	24,06375	26,25355	28,64262
Water usage - Block 4 (c/kl)	21 - 30 kl	21,87696	23,95527	26,11124	28,56570	31,19374	34,03237	37,12932
Water usage - Block 5 (c/kl)	31 > kl	27,45436	30,06252	32,76815	35,84835	39,14640	42,70872	46,59522
	(fill in thresholds)							
Waste water tariffs								
Domestic								
Small								
Erf 0 - 300 m2	Erf 0 - 300 m2	65,94	72,37	78,77	86,16	94,06	102,62	111,96
Erf 301 - 400 m2	Erf 301 - 400 m2	104,75	114,99	125,07	136,81	149,42	163,02	177,85
Medium								
Flats:								
Ordinary	Ordinary	183,41	201,39	219,13	239,71	261,74	285,56	311,54
Complex	Complex	166,01	182,31	198,33	216,96	236,88	258,44	281,96
Semi's	Semi's	183,41	201,39	219,13	239,71	261,74	285,56	311,54
Cluster Houses/Townhouses	Cluster	226,97	249,20	271,16	296,67	323,99	353,47	385,63
Erf 401 - 800 m2	Erf 401 - 800 m2	272,66	299,42	325,80	356,45	389,28	424,70	463,35
Large								
Erf 801 - 1200 m2	Erf 801 - 1200 m2	294,30	323,17	351,59	384,64	420,00	458,22	499,92
Erf > 1200 m2	Erf > 1200 m2	320,69	352,12	383,12	419,13	457,68	499,33	544,77
	(fill in structure)							
Electricity tariffs								
Domestic								
Basic charge/fixed fee (Rands/month)	N/A	-	-	-	-	-	-	-
Service point - vacant land (Rands/month)	N/A	-	-	-	-	-	-	-
FBE	Consumers are eligible to	-	-	-	-	-	-	-
Life-line tariff - meter	0 - 50kw h - Free	-	-	-	-	-	-	-
Life-line tariff - prepaid	0 - 50 kw h - Free	-	-	-	-	-	-	-
Flat rate tariff - meter (c/kwh)	N/A	-	-	-	-	-	-	-
Flat rate tariff - prepaid(c/kwh)	N/A	-	-	-	-	-	-	-
Meter - IBT Block 1 (c/kwh)	0 - 50kw h - Indigent	1,19854	1,22107	1,28330	1,41540	1,50358	1,58177	1,72254
Meter - IBT Block 2 (c/kwh)	0 - 50kw h - Non Indigent	1,68176	1,71338	1,80080	1,94850	2,06989	2,17753	2,37133
Meter - IBT Block 3 (c/kwh)	51 - 350kw h - All	1,68176	1,71338	1,80080	1,94850	2,06989	2,17753	2,37133
Meter - IBT Block 4 (c/kwh)	351 - 600kw h - All	1,68176	1,71338	1,80080	1,94850	2,06989	2,17753	2,37133
Meter - IBT Block 5 (c/kwh)	601 - >kw h - All	1,68176	1,71338	1,80080	1,94850	2,06989	2,17753	2,37133
Prepaid - IBT Block 1 (c/kwh)	0 - 50kw h - Indigent	1,19854	1,22107	1,28330	1,41540	1,50358	1,58177	1,72254
Prepaid - IBT Block 2 (c/kwh)	0 - 50kw h - Non Indigent	1,68176	1,71338	1,80080	1,94850	2,06989	2,17753	2,37133
Prepaid - IBT Block 3 (c/kwh)	51 - 350kw h - All	1,68176	1,71338	1,80080	1,94850	2,06989	2,17753	2,37133
Prepaid - IBT Block 4 (c/kwh)	351 - 600kw h - All	1,68176	1,71338	1,80080	1,94850	2,06989	2,17753	2,37133
Prepaid - IBT Block 5 (c/kwh)	601 - >kw h - All	1,68176	1,71338	1,80080	1,94850	2,06989	2,17753	2,37133
Other								
	(fill in thresholds)							

Table 88: MBRR Table SA25 – Consolidated Budgeted Monthly Revenue and expenditure (Source and Type)

Description	Budget Year 2020/21												Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Revenue By Source															
Property rates	215 009	161 003	164 210	135 857	136 026	132 651	119 656	123 537	118 643	125 056	128 263	127 756	1 687 667	1 822 681	1 950 268
Service charges - electricity revenue	197 453	203 350	191 774	174 737	172 771	186 968	219 076	128 650	152 676	176 047	182 818	197 889	2 184 209	2 297 788	2 502 291
Service charges - water revenue	55 431	132 707	15 342	47 161	40 469	62 313	52 843	31 062	80 306	61 240	19 193	33 272	631 338	688 790	751 470
Service charges - sanitation revenue	39 823	33 311	32 835	32 081	35 058	31 961	30 691	33 867	31 961	42 324	21 122	32 001	397 037	430 785	467 402
Service charges - refuse revenue	28 702	28 768	28 735	29 270	28 468	28 835	22 453	28 301	28 200	28 401	26 563	27 432	334 128	362 529	393 344
Rental of facilities and equipment	2 089	1 403	1 932	1 704	1 497	1 395	2 283	1 832	2 203	1 564	1 059	1 924	20 885	22 681	24 496
Interest earned - external investments	5 186	5 001	5 605	4 538	3 824	3 366	4 107	5 039	2 647	5 475	4 908	4 777	54 473	57 200	60 064
Interest earned - outstanding debtors	4 268	4 893	9 126	4 928	4 057	7 877	9 188	9 417	7 727	9 267	9 241	8 018	88 009	95 577	103 224
Dividends received													-	-	-
Fines, penalties and forfeits	1 388	1 636	1 472	1 788	1 124	1 725	721	958	1 271	2 162	2 795	2 671	19 712	21 407	23 120
Licences and permits	519	1 837	1 039	1 491	1 063	1 335	961	671	2 504	1 377	1 240	3 306	17 343	18 835	20 341
Agency services	4 066	3 601	3 425	2 845	1 041	3 412	3 144	3 369	2 599	2 714	5 735	10 960	43 909	43 070	46 195
Transfers and subsidies	324 082	171 303	8 560	6 592	4 993	397 889	3 394	5 116	216 571	49 400	20 123	22 953	1 230 979	1 359 287	1 373 212
Other revenue	162 727	98 239	8 409	10 405	9 368	207 061	7 656	9 305	209 021	37 516	16 584	21 570	797 862	874 407	964 893
Gains													-	-	-
Total Revenue (excluding capital transfers and contributions)	1 040 742	847 053	472 465	453 398	439 759	1 066 789	476 173	378 123	856 333	542 544	439 645	494 528	7 507 552	8 095 037	8 680 320
Expenditure By Type															
Employee related costs	172 819	175 408	208 136	184 591	181 059	247 926	194 951	189 064	213 080	191 183	194 715	201 533	2 354 465	2 499 220	2 648 595
Remuneration of councillors	5 850	6 061	5 879	5 858	5 858	5 850	5 850	7 539	6 018	5 967	6 061	5 974	72 766	77 023	81 528
Debt impairment	41 324	41 324	41 324	41 324	41 324	42 717	41 324	41 324	41 324	41 324	41 324	41 324	497 286	420 209	454 876
Depreciation & asset impairment	45 072	91 876	107 131	25 223	65 787	136 861	67 954	58 246	68 041	66 220	68 387	65 958	866 757	1 012 188	1 133 881
Finance charges	3 926	3 913	3 802	3 851	7 578	-	3 643	3 334	3 643	3 475	3 572	3 475	44 211	66 574	61 217
Bulk purchases	240 313	274 673	164 187	130 032	164 187	138 262	152 459	127 975	143 406	137 439	157 397	227 145	2 057 476	2 215 054	2 428 707
Other materials	5 060	7 473	12 386	16 275	7 178	15 152	11 507	10 801	11 284	11 118	7 444	11 974	127 652	141 908	150 705
Contracted services	44 200	55 939	69 976	70 304	72 767	92 303	52 327	57 088	84 095	73 916	68 252	88 031	829 196	915 402	963 412
Transfers and subsidies	25 214	8 130	916	7 469	11 018	7 690	11 401	11 517	7 202	10 125	3 027	12 271	115 981	143 778	125 065
Other expenditure	47 871	41 721	40 481	41 411	41 670	85 855	55 416	36 192	16 295	55 726	39 706	38 220	541 164	601 706	631 544
Losses													-	-	-
Total Expenditure	631 649	706 520	654 218	526 339	598 425	772 616	596 832	543 080	594 388	596 494	589 886	696 506	7 506 953	8 093 062	8 679 528
Surplus/(Deficit)	409 093	140 533	(181 753)	(72 941)	(158 666)	294 173	(120 658)	(164 956)	261 945	(53 951)	(150 242)	(201 978)	599	1 975	791
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	-	17 877	32 600	49 830	97 476	125 384	121 258	50 963	52 014	107 183	68 921	85 423	808 929	717 223	733 991
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)													-	-	-
Transfers and subsidies - capital (in-kind - all)													-	-	-
Surplus/(Deficit) after capital transfers & contributions	409 093	158 411	(149 153)	(23 111)	(61 190)	419 557	600	(113 994)	313 959	53 232	(81 321)	(116 555)	809 528	719 198	734 783
Taxation													-	-	-
Attributable to minorities													-	-	-
Share of surplus/ (deficit) of associate													-	-	-
Surplus/(Deficit)	409 093	158 411	(149 153)	(23 111)	(61 190)	419 557	600	(113 994)	313 959	53 232	(81 321)	(116 555)	809 528	719 198	734 783

Table 89: MBRR Table SA26 – Consolidated Budgeted Monthly Revenue and expenditure (Municipal Vote)

Description	Budget Year 2020/21												Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Revenue by Vote															
Vote 1 - Directorate - Executive Support Services	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 2 - Directorate - Municipal Manager	8 423	4 455	227	179	146	10 365	109	141	5 638	1 302	534	611	32 128	22 358	21 773
Vote 3 - Directorate - Human Settlement	21 418	18 215	13 143	19 657	37 927	74 650	46 998	19 997	34 376	44 605	27 911	34 467	393 365	397 376	454 659
Vote 4 - Directorate - Chief Financial Officer	486 827	311 550	188 159	153 035	150 258	466 003	138 417	143 924	311 940	182 326	161 101	161 930	2 855 470	3 093 132	3 307 699
Vote 5 - Directorate - Corporate Services	3 014	1 635	98	93	86	3 747	72	78	2 343	519	220	261	12 166	12 104	12 828
Vote 6 - Directorate - Infrastructure Services	391 721	429 898	255 395	276 905	291 667	459 337	355 332	217 001	365 083	341 725	258 517	306 922	3 949 502	4 177 701	4 475 026
Vote 7 - Directorate - Spatial Planning And Development	1 910	5 577	7 170	10 309	18 318	23 928	22 742	10 534	21 575	20 751	13 166	16 886	172 866	89 078	98 687
Vote 8 - Directorate - Health / Public Safety & Emergency Services	18 571	18 046	7 099	8 415	5 759	24 997	6 605	4 629	53 127	12 459	11 767	19 462	190 936	203 618	215 500
Vote 9 - Directorate - Municipal Services	72 928	53 859	31 000	31 609	30 483	83 768	24 340	30 400	71 077	37 203	30 488	32 460	529 614	572 653	619 549
Vote 10 - Directorate - Economic Development & Agencies	35 930	21 695	2 775	3 027	2 592	45 378	2 817	2 382	43 189	8 836	4 861	6 953	180 434	244 240	208 590
Total Revenue by Vote	1 040 742	864 930	505 065	503 228	537 235	1 192 173	597 432	429 086	908 347	649 727	508 565	579 951	8 316 481	8 812 261	9 414 311
Expenditure by Vote to be appropriated															
Vote 1 - Directorate - Executive Support Services	29 984	22 049	20 161	22 297	23 640	29 614	25 435	25 279	21 461	25 171	20 311	25 453	290 855	307 311	324 129
Vote 2 - Directorate - Municipal Manager	9 983	10 688	12 465	12 076	12 104	17 307	11 533	10 823	12 453	13 145	11 943	13 637	148 158	139 290	140 816
Vote 3 - Directorate - Human Settlement	7 882	9 672	11 835	10 621	11 164	15 434	9 465	9 599	12 693	11 600	10 919	13 082	133 967	140 960	149 372
Vote 4 - Directorate - Chief Financial Officer	48 117	47 998	52 944	50 227	49 745	69 861	53 277	48 664	49 183	54 279	50 672	52 924	627 891	642 236	679 404
Vote 5 - Directorate - Corporate Services	18 048	18 851	21 192	18 020	18 900	31 346	21 198	17 926	17 221	21 583	19 262	20 008	243 553	256 828	275 474
Vote 6 - Directorate - Infrastructure Services	374 631	452 019	369 952	268 826	334 215	393 529	317 640	283 000	322 564	311 069	326 517	407 790	4 161 751	4 517 134	4 928 616
Vote 7 - Directorate - Spatial Planning And Development	17 793	24 632	28 867	16 665	21 870	37 447	22 817	20 554	23 131	23 115	22 590	23 377	282 856	301 365	335 236
Vote 8 - Directorate - Health / Public Safety & Emergency Services	35 593	36 683	43 192	38 661	37 814	52 291	40 601	38 902	43 101	40 218	39 984	41 827	488 866	525 859	559 772
Vote 9 - Directorate - Municipal Services	62 902	64 600	75 342	68 591	66 461	96 663	72 660	67 428	71 874	72 668	69 487	73 262	861 939	911 550	975 095
Vote 10 - Directorate - Economic Development & Agencies	26 719	19 327	18 268	20 355	22 513	29 124	22 206	20 905	20 706	23 647	18 200	25 146	267 116	350 528	311 614
Total Expenditure by Vote	631 649	706 520	654 218	526 339	598 425	772 616	596 832	543 080	594 388	596 494	589 886	696 506	7 506 953	8 093 062	8 679 528
Surplus/(Deficit) before assoc.	409 093	158 411	(149 153)	(23 111)	(61 190)	419 557	600	(113 994)	313 959	53 232	(81 321)	(116 555)	809 528	719 198	734 783
Taxation													-	-	-
Attributable to minorities													-	-	-
Share of surplus/ (deficit) of associate													-	-	-
Surplus/(Deficit)	409 093	158 411	(149 153)	(23 111)	(61 190)	419 557	600	(113 994)	313 959	53 232	(81 321)	(116 555)	809 528	719 198	734 783

Table 90: MBRR Table SA27 – Consolidated Budgeted Monthly Revenue and expenditure (Functional Classification)

Description	Budget Year 2020/21												Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Revenue - Functional															
<i>Governance and administration</i>	499 146	318 233	189 300	154 026	151 122	480 704	139 563	144 916	320 851	184 808	162 302	163 614	2 908 586	3 137 140	3 352 610
Executive and council	8 443	4 504	240	202	168	10 413	128	162	5 971	1 346	556	644	32 779	23 045	22 491
Finance and administration	490 703	313 728	189 060	153 824	150 954	470 291	139 435	144 754	314 880	183 462	161 746	162 970	2 875 807	3 114 094	3 330 118
Internal audit	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<i>Community and public safety</i>	45 285	40 122	21 259	29 240	44 738	106 394	54 767	25 758	99 108	59 260	40 841	55 646	622 417	640 696	711 905
Community and social services	4 838	3 423	614	771	697	6 317	676	717	9 998	1 751	888	1 243	31 934	32 992	34 586
Sport and recreation	457	437	404	396	355	430	488	415	1 607	445	274	474	6 183	6 710	7 160
Public safety	18 570	18 043	7 098	8 414	5 758	24 994	6 604	4 628	53 111	12 457	11 766	19 460	190 904	203 585	215 465
Housing	21 418	18 215	13 143	19 657	37 927	74 650	46 998	19 997	34 376	44 605	27 911	34 467	393 365	397 376	454 659
Health	1	2	1	1	1	2	1	1	16	2	1	2	32	34	35
<i>Economic and environmental services</i>	33 242	27 778	16 653	24 226	44 112	95 398	54 513	24 076	62 206	54 032	34 078	43 164	513 478	448 740	439 077
Planning and development	32 994	22 713	8 141	11 236	18 980	62 928	23 341	10 815	46 078	26 243	16 230	20 990	300 689	258 420	252 505
Road transport	125	4 760	8 423	12 842	24 993	32 178	31 052	13 128	14 192	27 524	17 709	21 948	208 873	186 184	182 244
Environmental protection	123	305	90	148	139	291	121	132	1 936	265	139	227	3 915	4 135	4 328
<i>Trading services</i>	459 106	474 831	276 864	294 356	295 966	503 889	347 335	233 008	408 427	348 943	269 995	315 490	4 228 210	4 520 333	4 866 257
Energy sources	213 617	212 574	191 625	175 502	174 976	212 144	221 367	129 833	174 581	181 600	184 815	200 756	2 273 390	2 383 310	2 594 823
Water management	102 183	158 675	18 808	51 531	47 864	128 307	61 630	35 295	115 423	75 724	26 818	42 444	864 701	1 012 516	1 050 629
Waste water management	75 797	53 888	36 539	37 030	43 834	86 707	41 284	38 746	60 886	56 876	29 176	41 774	602 537	595 691	647 331
Waste management	67 510	49 693	29 893	30 293	29 292	76 730	23 055	29 135	57 536	34 742	29 187	30 516	487 582	528 816	573 474
<i>Other</i>	3 964	3 967	988	1 379	1 297	5 789	1 254	1 327	17 755	2 684	1 350	2 036	43 789	65 352	44 463
Total Revenue - Functional	1 040 742	864 930	505 065	503 228	537 235	1 192 173	597 432	429 086	908 347	649 727	508 565	579 951	8 316 481	8 812 261	9 414 311
Expenditure - Functional															
<i>Governance and administration</i>	119 266	119 503	130 262	114 822	121 705	178 264	129 079	118 478	118 395	132 123	119 676	130 258	1 531 830	1 586 013	1 680 951
Executive and council	40 360	33 036	32 407	33 491	35 344	48 598	37 612	35 569	31 633	38 536	31 747	38 008	436 341	442 542	461 605
Finance and administration	77 975	85 487	96 693	80 237	85 294	128 110	90 379	81 888	85 612	92 420	86 840	91 044	1 081 979	1 129 266	1 204 192
Internal audit	931	979	1 162	1 094	1 067	1 556	1 088	1 020	1 151	1 166	1 088	1 205	13 510	14 205	15 154
<i>Community and public safety</i>	76 031	80 015	94 757	85 181	83 711	117 550	87 770	83 999	94 530	89 439	87 402	93 504	1 073 889	1 147 556	1 221 253
Community and social services	11 072	11 293	13 154	11 883	11 599	17 704	12 967	11 630	11 960	12 906	12 039	12 636	150 844	160 243	170 857
Sport and recreation	21 896	22 789	27 072	24 476	23 582	32 779	25 225	24 307	27 229	25 205	24 910	26 441	305 910	326 581	347 714
Public safety	31 873	32 795	38 541	34 479	33 800	46 563	36 252	34 762	38 501	35 891	35 747	37 325	436 528	469 677	499 804
Housing	7 882	9 672	11 835	10 621	11 164	15 434	9 465	9 599	12 693	11 600	10 919	13 082	133 967	140 960	149 372
Health	3 309	3 466	4 155	3 721	3 566	5 069	3 860	3 702	4 147	3 837	3 787	4 021	46 641	50 096	53 506
<i>Economic and environmental services</i>	51 271	72 097	85 190	52 272	68 184	109 022	65 520	60 700	72 265	69 930	67 936	73 202	847 591	1 044 324	1 088 990
Planning and development	17 425	19 015	22 508	20 680	20 770	30 663	20 548	19 221	22 005	22 628	20 851	23 485	259 799	309 529	306 236
Road transport	31 740	50 882	60 042	29 240	45 136	75 144	42 527	39 129	47 607	44 867	44 667	47 156	558 138	703 226	749 175
Environmental protection	2 105	2 200	2 640	2 352	2 278	3 215	2 445	2 351	2 653	2 435	2 417	2 562	29 654	31 568	33 579
<i>Trading services</i>	366 845	425 059	337 028	264 707	313 431	354 742	302 269	268 508	300 032	293 412	307 417	387 209	3 920 661	4 140 768	4 537 097
Energy sources	250 289	287 862	198 708	158 010	192 751	188 142	180 325	157 735	177 849	170 734	186 763	250 859	2 400 027	2 539 501	2 788 234
Water management	61 119	71 195	61 236	47 521	56 032	67 623	55 012	48 689	53 084	53 588	54 455	65 695	695 248	743 648	805 051
Waste water management	27 198	37 263	44 112	28 836	35 199	55 352	34 420	32 505	38 615	36 479	35 629	38 549	444 158	458 375	514 405
Waste management	28 240	28 740	32 972	30 340	29 449	43 624	32 511	29 579	30 485	32 611	30 571	32 106	381 229	399 244	429 407
<i>Other</i>	18 236	9 846	6 981	9 357	11 394	13 038	12 193	11 395	9 165	11 590	7 455	12 331	132 981	174 402	151 237
Total Expenditure - Functional	631 649	706 520	654 218	526 339	598 425	772 616	596 832	543 080	594 388	596 494	589 886	696 506	7 506 953	8 093 062	8 679 528
Surplus/(Deficit) before assoc.	409 093	158 411	(149 153)	(23 111)	(61 190)	419 557	600	(113 994)	313 959	53 232	(81 321)	(116 555)	809 528	719 198	734 783
Share of surplus/ (deficit) of associate															
Surplus/(Deficit)	409 093	158 411	(149 153)	(23 111)	(61 190)	419 557	600	(113 994)	313 959	53 232	(81 321)	(116 555)	809 528	719 198	734 783

Table 91: MBRR Table SA31 – Aggregated Entity Budget

Description R million	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Financial Performance									
Property rates	–	–	–	–	–	–	–	–	–
Service charges	–	–	–	–	–	–	–	–	–
Investment revenue	200	145	439	828	663	663	854	900	949
Transfers recognised - operational	16 882	21 724	32 829	9 251	84 931	84 931	117 298	157 650	114 035
Other own revenue	877	153	643	51 613	1 930	1 930	15 982	17 576	45 393
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions) & Transfers and subsidies - capital (in-kind - all)	2 364	351	1 742	–	–	–	2 510	2 761	3 750
Total Revenue (excluding capital transfers and contributions)	20 323	22 373	35 653	61 692	87 524	87 524	136 645	178 887	164 127
Employee costs	10 144	15 512	17 586	22 014	22 014	22 014	27 888	30 126	32 193
Remuneration of Board Members	459	900	750	1 286	1 286	1 286	–	–	–
Depreciation & asset impairment	332	799	1 187	1 761	959	959	1 921	1 978	2 038
Finance charges	0	5	0	4	3	3	4	4	4
Materials and bulk purchases	–	–	–	302	1 288	1 288	1 481	1 703	1 959
Transfers and grants	–	–	–	300	279	279	321	369	424
Other expenditure	4 751	7 139	11 838	34 831	56 394	56 394	102 519	141 945	123 760
Total Expenditure	15 686	24 355	31 361	60 498	82 222	82 222	134 134	176 126	160 377
Surplus/(Deficit)	4 638	(1 982)	4 292	1 194	5 302	5 302	2 510	2 761	3 750
Capital expenditure & funds sources									
Capital expenditure									
Transfers recognised - operational	2 364	351	1 742	65 282	2 282	2 282	2 510	2 761	3 750
Borrowing									
Internally generated funds									
Total sources	2 364	351	1 742	65 282	2 282	2 282	2 510	2 761	3 750
Financial position									
Total current assets	4 400	708	5 706	1 927	1 927	1 927	3 505	3 610	3 718
Total non current assets	2 098	2 174	2 108	3 320	3 320	3 320	3 453	3 556	3 663
Total current liabilities	5 293	3 465	6 448	2 888	2 888	2 888	3 905	4 353	4 618
Total non current liabilities	5 293	3 465	6 448	2 888	2 888	2 888	3 905	4 353	4 618
Equity	1 206	(582)	1 366	2 359	2 359	2 359	3 053	2 813	2 763
Cash flows									
Net cash from (used) operating	5 662	(2 630)	5 362	66 533	66 533	66 533	4 431	4 740	5 788
Net cash from (used) investing	(2 314)	(351)	(1 742)	(65 282)	(65 282)	(65 282)	(2 510)	(2 761)	(3 750)
Net cash from (used) financing	–	–	–	(1 251)	(1 251)	(1 251)	(1 272)	(1 355)	(1 409)
Cash/cash equivalents at the year end	3 348	367	3 987	367	3 987	3 987	4 637	5 261	5 890

Table 92: MBRR Table SA32 – List of External Mechanisms

External mechanism Name of organisation	Yrs/ Mths	Period of agreement 1. Number	Service provided	Expiry date of service delivery agreement or contract	Monetary value of agreement 2. R thousand
CAB Holdings - Printing and posting of monthly services statements	Mths	36	Printing and posting of monthly service statements Disconnection, Reconnection & Inspection of Electricitcal	30 April 2022	8 368
Yande Engineering & Contracts CC	Mths	36	Services / Meters for BCMM	12 March 2021	28 450
Mincap Hammond Pole	Mths	36	Debt Collection (Legal)	21 February 2021	19 418
Utilities World (Prepayment Vending and 3rd Party Collections)	Mths	36	Prepayment Vending and 3rd party collections	30 September 2020	62 726
ESKOM FBE	Mths	36	Free Basic Electricity	30 June 2021	42 420

2.16 BUDGET TABLES OF THE PARENT MUNICIPALITY

The tables of the parent municipality, as required in terms of section 9 of the MBRR, are presented in the ten main budget tables on the following pages.

Table 93: MBRR Table A1 – Budget Summary

Description	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousands									
Financial Performance									
Property rates	858 852	973 025	1 295 503	1 552 051	1 552 051	1 552 051	1 687 667	1 822 681	1 950 268
Service charges	2 593 542	2 576 079	2 823 913	3 419 056	3 367 842	3 367 842	3 546 712	3 779 892	4 114 507
Investment revenue	147 811	126 545	98 251	109 196	88 891	88 891	53 619	56 299	59 114
Transfers recognised - operational	1 303 836	816 064	918 696	1 126 902	1 154 266	1 154 266	1 113 681	1 201 637	1 259 177
Other own revenue	371 638	852 705	899 521	830 064	895 612	895 612	971 738	1 058 401	1 136 876
Total Revenue (excluding capital transfers and contributions)	5 275 679	5 344 419	6 035 884	7 037 269	7 058 662	7 058 662	7 373 417	7 918 910	8 519 943
Employee costs	1 617 240	1 861 298	2 031 924	2 235 469	2 252 373	2 252 373	2 326 576	2 469 094	2 616 402
Remuneration of councillors	55 023	59 473	62 316	68 485	68 485	68 485	72 766	77 023	81 528
Depreciation & asset impairment	807 127	1 017 495	1 295 635	916 367	868 995	868 995	864 836	1 010 209	1 131 843
Finance charges	49 359	43 955	38 467	41 000	33 000	33 000	44 207	66 570	61 212
Materials and bulk purchases	1 558 514	1 635 797	1 715 466	2 010 400	1 998 495	1 998 495	2 183 646	2 355 259	2 577 453
Transfers and grants	59 064	59 549	77 040	47 875	137 782	137 782	115 661	143 410	124 641
Other expenditure	1 441 495	1 392 720	1 623 978	1 761 013	1 698 629	1 698 629	1 765 126	1 795 372	1 926 072
Total Expenditure	5 587 822	6 070 288	6 844 827	7 080 609	7 057 760	7 057 760	7 372 818	7 916 936	8 519 151
Surplus/(Deficit)	(312 143)	(725 869)	(808 943)	(43 341)	902	902	599	1 974	791
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	669 780	930 588	997 754	974 549	1 323 855	1 323 855	806 419	714 463	730 241
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions) & Transfers and subsidies - capital (in-kind - all)	-	-	279 067	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions	357 637	204 719	467 878	931 208	1 324 757	1 324 757	807 018	716 437	731 033
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year	357 637	204 719	467 878	931 208	1 324 757	1 324 757	807 018	716 437	731 033
Capital expenditure & funds sources									
Capital expenditure	1 283 956	1 333 990	1 754 246	1 672 131	2 231 128	2 231 128	1 657 729	1 718 945	1 610 757
Transfers recognised - capital	669 780	834 431	894 057	974 549	1 323 855	1 323 855	806 419	714 463	730 241
Borrowing	-	-	-	69 582	-	-	230 800	445 000	350 000
Internally generated funds	614 176	499 559	860 189	628 000	907 274	907 274	620 509	559 482	530 516
Total sources of capital funds	1 283 956	1 333 990	1 754 246	1 672 131	2 231 128	2 231 128	1 657 729	1 718 945	1 610 757

MBRR Table A1 – Budget Summary (continued)

Description	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousands									
<u>Financial position</u>									
Total current assets	2 995 990	3 119 186	2 761 624	3 544 908	2 822 050	2 822 050	2 695 188	3 036 439	3 510 781
Total non current assets	16 267 326	19 260 451	20 811 434	20 742 992	21 238 990	21 238 990	22 538 018	23 235 345	23 558 534
Total current liabilities	1 307 204	1 738 297	1 708 972	1 714 826	1 713 753	1 713 753	1 774 043	1 783 063	1 821 851
Total non current liabilities	915 192	1 044 202	978 302	825 708	825 708	825 708	1 088 289	1 345 881	1 660 518
Community wealth/Equity	17 040 919	19 597 138	20 885 785	21 747 366	21 521 578	21 521 578	22 370 872	23 142 839	23 586 947
<u>Cash flows</u>									
Net cash from (used) operating	585 862	1 502 681	1 151 135	1 826 065	2 126 580	2 126 580	1 579 558	1 647 283	1 777 627
Net cash from (used) investing	(1 222 300)	(1 316 663)	(1 756 047)	(1 672 131)	(2 231 128)	(2 231 128)	(1 657 729)	(1 718 945)	(1 610 757)
Net cash from (used) financing	(50 709)	(47 642)	(52 572)	14 113	(54 396)	(54 396)	176 405	396 250	290 043
Cash/cash equivalents at the year end	1 686 754	1 825 130	1 167 646	1 731 569	1 008 711	1 008 711	1 101 368	1 425 956	1 882 868
<u>Cash backing/surplus reconciliation</u>									
Cash and investments available	1 690 102	1 825 130	1 167 646	1 731 569	1 008 711	1 008 711	1 101 368	1 425 956	1 882 868
Application of cash and investments	(110 079)	497 086	182 422	58 924	77 328	77 328	282 889	234 017	267 678
Balance - surplus (shortfall)	1 800 181	1 328 043	985 223	1 672 645	931 383	931 383	818 479	1 191 939	1 615 190
<u>Asset management</u>									
Asset register summary (WDV)	16 279 131	18 685 382	21 972 407	21 103 476	21 105 881	21 105 881	21 913 743	22 582 353	22 875 505
Depreciation	807 127	1 017 495	1 295 635	916 367	868 995	868 995	864 836	1 010 209	1 131 843
Renewal and Upgrading of Existing Assets	715 871	454 529	577 141	743 462	962 284	962 284	451 184	440 145	395 841
Repairs and Maintenance	378 998	355 900	392 318	392 583	393 953	393 953	394 483	453 656	499 022
<u>Free services</u>									
Cost of Free Basic Services provided	–	161 852	413 393	444 231	444 231	444 231	477 489	516 925	562 307
Revenue cost of free services provided	98 766	33 089	109 517	197 543	197 543	197 543	214 804	231 989	248 228
<u>Households below minimum service level</u>									
Water:	1	1	5	4	4	4	3	2	1
Sanitation/sewerage:	20	20	41	40	40	40	31	31	31
Energy:	46	43	42	40	40	40	39	39	38
Refuse:	2	2	41	41	41	41	41	41	41

Table 94: MBRR Table A2 – Budgeted Financial Performance (revenue and expenditure by function classification)

Functional Classification Description	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Revenue - Functional									
Governance and administration	2 017 999	1 963 781	2 726 403	2 729 981	2 731 612	2 731 612	2 908 586	3 137 140	3 352 610
Executive and council	21 994	31 030	22 482	35 159	35 159	35 159	32 779	23 045	22 491
Finance and administration	1 985 497	1 932 752	2 703 921	2 694 822	2 696 453	2 696 453	2 875 807	3 114 094	3 330 118
Internal audit	10 508	-	-	-	-	-	-	-	-
Community and public safety	645 541	374 737	381 581	608 124	842 790	842 790	622 417	640 696	711 905
Community and social services	32 873	27 483	24 784	31 203	31 203	31 203	31 934	32 992	34 586
Sport and recreation	7 608	59 331	4 521	5 676	5 676	5 676	6 183	6 710	7 160
Public safety	313 907	72 639	166 093	175 724	175 724	175 724	190 904	203 585	215 465
Housing	290 848	215 250	185 279	395 491	630 157	630 157	393 365	397 376	454 659
Health	306	35	903	29	29	29	32	34	35
Economic and environmental services	53 898	468 491	500 797	513 510	589 377	589 377	376 833	269 852	274 950
Planning and development	32 223	117 238	217 044	305 488	323 855	323 855	164 044	79 533	88 378
Road transport	21 571	350 079	282 681	204 417	261 917	261 917	208 873	186 184	182 244
Environmental protection	104	1 174	1 071	3 605	3 605	3 605	3 915	4 135	4 328
Trading services	3 180 201	3 436 783	3 678 505	4 174 601	4 169 087	4 169 087	4 228 210	4 520 333	4 866 257
Energy sources	1 757 018	1 775 553	1 854 974	2 259 485	2 213 272	2 213 272	2 273 390	2 383 310	2 594 823
Water management	583 097	633 119	796 939	806 126	811 626	811 626	864 701	1 012 516	1 050 629
Waste water management	546 998	651 301	602 556	587 569	622 769	622 769	602 537	595 691	647 331
Waste management	293 087	376 809	424 035	521 421	521 421	521 421	487 582	528 816	573 474
Other	47 821	31 215	25 418	29 650	49 650	49 650	43 789	65 352	44 463
Total Revenue - Functional	5 945 459	6 275 006	7 312 705	8 055 865	8 382 517	8 382 517	8 179 836	8 633 373	9 250 184
Expenditure - Functional									
Governance and administration	1 012 527	1 310 077	1 181 172	1 500 467	1 504 918	1 504 918	1 531 830	1 586 013	1 680 951
Executive and council	292 717	351 894	420 679	429 182	447 692	447 692	436 341	442 542	461 605
Finance and administration	495 637	948 538	751 450	1 056 121	1 043 162	1 043 162	1 081 979	1 129 266	1 204 192
Internal audit	224 174	9 644	9 043	15 164	14 064	14 064	13 510	14 205	15 154
Community and public safety	693 786	617 898	1 013 339	990 791	1 035 856	1 035 856	1 073 889	1 147 556	1 221 253
Community and social services	116 398	99 350	116 114	104 032	106 182	106 182	150 844	160 243	170 857
Sport and recreation	70 287	290 313	317 639	239 476	239 914	239 914	305 910	326 581	347 714
Public safety	302 304	86 798	480 926	401 328	406 643	406 643	436 528	469 677	499 804
Housing	171 503	105 092	57 397	201 210	236 877	236 877	133 967	140 960	149 372
Health	33 295	36 346	41 263	44 744	46 241	46 241	46 641	50 096	53 506
Economic and environmental services	968 970	958 659	1 244 516	770 151	711 122	711 122	713 457	868 198	928 613
Planning and development	303 997	196 984	416 763	150 612	142 234	142 234	125 665	133 403	145 858
Road transport	543 622	738 605	803 260	596 715	546 113	546 113	558 138	703 226	749 175
Environmental protection	121 352	23 069	24 493	22 824	22 774	22 774	29 654	31 568	33 579
Trading services	2 897 361	3 103 545	3 318 934	3 676 200	3 664 264	3 664 264	3 920 661	4 140 768	4 537 097
Energy sources	1 666 907	1 854 018	2 027 332	2 262 563	2 240 566	2 240 566	2 400 027	2 539 501	2 788 234
Water management	601 544	623 453	599 867	615 516	619 299	619 299	695 248	743 648	805 051
Waste water management	326 508	303 305	301 628	436 078	435 878	435 878	444 158	458 375	514 405
Waste management	302 402	322 769	390 107	362 043	368 520	368 520	381 229	399 244	429 407
Other	15 816	80 109	86 867	143 000	141 600	141 600	132 981	174 402	151 237
Total Expenditure - Functional	5 588 461	6 070 288	6 844 827	7 080 609	7 057 760	7 057 760	7 372 818	7 916 936	8 519 151
Surplus/(Deficit) for the year	356 998	204 719	467 878	975 256	1 324 757	1 324 757	807 018	716 437	731 033

Table 95: MBRR Table A3 – Budgeted Financial Performance (revenue and expenditure by municipal vote)

Vote Description	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Revenue by Vote									
Vote 1 - Directorate - Executive Support Services	2 300	1 138	419	-	436	436	-	-	-
Vote 2 - Directorate - Municipal Manager	20 261	30 698	22 544	34 559	34 559	34 559	32 128	22 358	21 773
Vote 3 - Directorate - Human Settlement	290 857	215 250	185 279	395 491	630 157	630 157	393 365	397 376	454 659
Vote 4 - Directorate - Chief Financial Officer	1 981 746	1 928 276	2 658 911	2 671 898	2 673 093	2 673 093	2 855 470	3 093 132	3 307 699
Vote 5 - Directorate - Corporate Services	10 478	11 830	14 021	14 901	14 901	14 901	12 166	12 104	12 828
Vote 6 - Directorate - Infrastructure Services	3 098 517	3 333 333	3 537 151	3 857 597	3 909 583	3 909 583	3 949 502	4 177 701	4 475 026
Vote 7 - Directorate - Spatial Planning And Development	47 760	109 077	247 553	314 111	332 478	332 478	172 866	89 078	98 687
Vote 8 - Directorate - Health / Public Safety & Emergency Services	126 408	149 394	166 997	175 754	175 754	175 754	190 936	203 618	215 500
Vote 9 - Directorate - Municipal Services	333 671	464 796	454 412	561 905	561 905	561 905	529 614	572 653	619 549
Vote 10 - Directorate - Economic Development & Agencies	33 460	31 215	25 418	29 650	49 650	49 650	43 789	65 352	44 463
Total Revenue by Vote	5 945 459	6 275 006	7 312 705	8 055 865	8 382 517	8 382 517	8 179 836	8 633 373	9 250 184
Expenditure by Vote to be appropriated									
Vote 1 - Directorate - Executive Support Services	203 993	229 773	294 524	308 243	323 009	323 009	290 855	307 311	324 129
Vote 2 - Directorate - Municipal Manager	89 362	176 395	199 632	124 676	128 746	128 746	148 158	139 290	140 816
Vote 3 - Directorate - Human Settlement	171 503	105 092	57 397	201 210	236 877	236 877	133 967	140 960	149 372
Vote 4 - Directorate - Chief Financial Officer	593 683	612 171	380 705	587 424	587 550	587 550	627 891	642 236	679 404
Vote 5 - Directorate - Corporate Services	158 063	124 686	154 396	251 127	246 427	246 427	243 553	256 828	275 474
Vote 6 - Directorate - Infrastructure Services	3 074 222	3 348 091	3 800 756	3 972 415	3 901 626	3 901 626	4 161 751	4 517 134	4 928 616
Vote 7 - Directorate - Spatial Planning And Development	281 373	293 906	500 010	318 067	301 652	301 652	282 856	301 365	335 236
Vote 8 - Directorate - Health / Public Safety & Emergency Services	335 599	368 787	526 944	452 199	459 010	459 010	488 866	525 859	559 772
Vote 9 - Directorate - Municipal Services	610 438	731 278	843 598	722 249	731 264	731 264	861 939	911 550	975 095
Vote 10 - Directorate - Economic Development & Agencies	70 226	80 109	86 867	143 000	141 600	141 600	132 981	174 402	151 237
Total Expenditure by Vote	5 588 461	6 070 288	6 844 827	7 080 609	7 057 760	7 057 760	7 372 818	7 916 936	8 519 151
Surplus/(Deficit) for the year	356 998	204 719	467 878	975 256	1 324 757	1 324 757	807 018	716 437	731 033

Table 96: MBRR Table A4 – Budgeted Financial Performance (revenue and expenditure by source and type)

Description	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand									
Revenue By Source									
Property rates	858 852	973 025	1 295 503	1 552 051	1 552 051	1 552 051	1 687 667	1 822 681	1 950 268
Service charges - electricity revenue	1 695 665	1 659 783	1 739 494	2 161 342	2 110 129	2 110 129	2 184 209	2 297 788	2 502 291
Service charges - water revenue	452 690	366 159	503 580	583 149	583 149	583 149	631 338	688 790	751 470
Service charges - sanitation revenue	233 728	304 956	328 923	363 587	363 587	363 587	397 037	430 785	467 402
Service charges - refuse revenue	211 459	245 181	251 916	310 978	310 978	310 978	334 128	362 529	393 344
Rental of facilities and equipment	16 424	20 068	20 704	19 214	19 214	19 214	20 885	22 681	24 496
Interest earned - external investments	147 811	126 545	98 251	109 196	88 891	88 891	53 619	56 299	59 114
Interest earned - outstanding debtors	50 425	49 322	67 093	59 465	80 965	80 965	88 009	95 577	103 224
Dividends received									
Fines, penalties and forfeits	16 896	23 698	24 938	18 134	18 134	18 134	19 712	21 407	23 120
Licences and permits	14 225	14 250	14 300	15 955	15 955	15 955	17 343	18 835	20 341
Agency services	–	25 683	26 198	33 096	33 096	33 096	35 976	39 070	42 195
Transfers and subsidies	1 303 836	816 064	918 696	1 126 902	1 154 266	1 154 266	1 113 681	1 201 637	1 259 177
Other revenue	273 667	719 685	746 286	684 200	728 248	728 248	789 813	860 830	923 500
Gains	–	–	–	–	–	–	–	–	–
Total Revenue (excluding capital transfers and contributions)	5 275 679	5 344 419	6 035 884	7 037 269	7 058 662	7 058 662	7 373 417	7 918 910	8 519 943
Expenditure By Type									
Employee related costs	1 617 240	1 861 298	2 031 924	2 235 469	2 252 373	2 252 373	2 326 576	2 469 094	2 616 402
Remuneration of councillors	55 023	59 473	62 316	68 485	68 485	68 485	72 766	77 023	81 528
Debt impairment	203 883	321 277	373 183	372 833	368 992	368 992	497 286	420 209	454 876
Depreciation & asset impairment	807 127	1 017 495	1 295 635	916 367	868 995	868 995	864 836	1 010 209	1 131 843
Finance charges	49 359	43 955	38 467	41 000	33 000	33 000	44 207	66 570	61 212
Bulk purchases	1 558 514	1 552 488	1 628 957	1 938 461	1 921 362	1 921 362	2 057 476	2 215 054	2 428 707
Other materials	–	83 309	86 509	71 939	77 134	77 134	126 171	140 205	148 746
Contracted services	1 036	–	–	861 417	870 167	870 167	749 735	812 381	879 607
Transfers and subsidies	59 064	59 549	77 040	47 875	137 782	137 782	115 661	143 410	124 641
Other expenditure	1 200 211	1 050 429	1 204 471	526 763	459 470	459 470	518 105	562 782	591 589
Losses	36 365	21 014	46 325	–	–	–	–	–	–
Total Expenditure	5 587 822	6 070 288	6 844 827	7 080 609	7 057 760	7 057 760	7 372 818	7 916 936	8 519 151
Surplus/(Deficit)	(312 143)	(725 869)	(808 943)	(43 341)	902	902	599	1 974	791
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	669 780	930 588	997 754	974 549	1 323 855	1 323 855	806 419	714 463	730 241
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)	–	–	–	–	–	–	–	–	–
Transfers and subsidies - capital (in-kind - all)	–	–	279 067	–	–	–	–	–	–
Surplus/(Deficit) after capital transfers & contributions	357 637	204 719	467 878	931 208	1 324 757	1 324 757	807 018	716 437	731 033
Taxation	638	–	–	–	–	–	–	–	–
Surplus/(Deficit) after taxation	356 998	204 719	467 878	931 208	1 324 757	1 324 757	807 018	716 437	731 033
Attributable to minorities	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) attributable to municipality	356 998	204 719	467 878	931 208	1 324 757	1 324 757	807 018	716 437	731 033
Share of surplus/ (deficit) of associate	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) for the year	356 998	204 719	467 878	931 208	1 324 757	1 324 757	807 018	716 437	731 033

Table 97: MBRR Table A5 - Budgeted Capital Expenditure by vote, standard classification and funding source

Vote Description R thousand	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Capital expenditure - Vote									
Multi-year expenditure to be appropriated									
Vote 1 - Directorate - Executive Support Services	2 454	2 425	2 699	500	3 500	3 500	4 000	500	500
Vote 2 - Directorate - Municipal Manager	54 388	46 578	138 443	6 664	6 744	6 744	5 669	4 969	500
Vote 3 - Directorate - Human Settlement	176 555	131 608	154 871	252 782	451 782	451 782	312 493	312 758	366 122
Vote 4 - Directorate - Chief Financial Officer	16 415	10 963	23 152	141 858	132 471	132 471	83 094	63 743	57 049
Vote 5 - Directorate - Corporate Services	926	1 414	655	45 910	46 024	46 024	13 499	9 582	5 130
Vote 6 - Directorate - Infrastructure Services	867 655	858 332	1 020 173	700 606	861 965	861 965	928 515	1 073 155	839 619
Vote 7 - Directorate - Spatial Planning And Development	73 678	136 743	229 832	307 351	359 762	359 762	158 200	85 693	110 017
Vote 8 - Directorate - Health / Public Safety & Emergency Services	10 753	19 559	34 533	24 650	28 307	28 307	20 973	28 115	30 181
Vote 9 - Directorate - Municipal Services	48 423	92 198	120 108	158 121	226 852	226 852	49 310	47 897	75 989
Vote 10 - Directorate - Economic Development & Agencies	32 708	34 171	29 780	33 688	113 722	113 722	81 975	92 533	125 651
Capital multi-year expenditure sub-total	1 283 956	1 333 990	1 754 246	1 672 131	2 231 128	2 231 128	1 657 729	1 718 945	1 610 757
Single-year expenditure to be appropriated									
Vote 1 - Directorate - Executive Support Services	-	-	-	-	-	-	-	-	-
Vote 2 - Directorate - Municipal Manager	-	-	-	-	-	-	-	-	-
Vote 3 - Directorate - Human Settlement	-	-	-	-	-	-	-	-	-
Vote 4 - Directorate - Chief Financial Officer	-	-	-	-	-	-	-	-	-
Vote 5 - Directorate - Corporate Services	-	-	-	-	-	-	-	-	-
Vote 6 - Directorate - Infrastructure Services	-	-	-	-	-	-	-	-	-
Vote 7 - Directorate - Spatial Planning And Development	-	-	-	-	-	-	-	-	-
Vote 8 - Directorate - Health / Public Safety & Emergency Services	-	-	-	-	-	-	-	-	-
Vote 9 - Directorate - Municipal Services	-	-	-	-	-	-	-	-	-
Vote 10 - Directorate - Economic Development & Agencies	-	-	-	-	-	-	-	-	-
Capital single-year expenditure sub-total	-	-	-	-	-	-	-	-	-
Total Capital Expenditure - Vote	1 283 956	1 333 990	1 754 246	1 672 131	2 231 128	2 231 128	1 657 729	1 718 945	1 610 757

MBRR Table A5 - Budgeted Capital Expenditure by vote, standard classification and funding source (continued)

Vote Description R thousand	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Capital Expenditure - Functional									
Governance and administration	133 774	172 856	252 178	225 114	228 338	228 338	153 162	85 794	89 178
Executive and council	56 853	49 002	137 947	47 424	45 504	45 504	20 518	7 880	5 130
Finance and administration	75 992	123 854	114 232	177 690	182 834	182 834	132 644	77 914	84 049
Internal audit	930	-	-	-	-	-	-	-	-
Community and public safety	235 751	182 770	248 314	324 264	556 456	556 456	362 267	367 423	444 123
Community and social services	20 174	10 721	22 562	12 123	22 332	22 332	10 800	15 500	27 900
Sport and recreation	24 023	35 136	37 560	34 910	58 486	58 486	18 100	11 050	19 920
Public safety	5 527	4 783	31 692	23 250	22 657	22 657	20 373	21 500	29 181
Housing	185 021	131 608	154 871	252 782	451 782	451 782	312 493	312 758	366 122
Health	1 005	522	1 628	1 200	1 200	1 200	500	6 615	1 000
Economic and environmental services	366 520	390 459	707 056	584 013	753 575	753 575	541 447	420 854	319 774
Planning and development	65 006	121 441	214 045	289 169	332 163	332 163	146 300	85 693	94 017
Road transport	300 190	266 693	491 793	294 844	417 970	417 970	395 147	335 161	225 756
Environmental protection	1 324	2 325	1 218	-	3 442	3 442	-	-	-
Trading services	510 467	553 666	516 918	505 051	579 037	579 037	518 879	752 340	632 032
Energy sources	123 461	127 663	143 106	102 500	110 122	110 122	121 377	119 420	132 601
Water management	178 075	132 049	166 997	83 500	132 444	132 444	104 191	248 573	373 762
Waste water management	205 993	249 859	146 835	207 762	189 429	189 429	272 800	363 000	97 500
Waste management	2 938	44 096	59 981	111 289	147 042	147 042	20 510	21 347	28 169
Other	37 444	34 239	29 780	33 688	113 722	113 722	81 975	92 533	125 651
Total Capital Expenditure - Functional	1 283 956	1 333 990	1 754 246	1 672 131	2 231 128	2 231 128	1 657 729	1 718 945	1 610 757
Funded by:									
National Government	665 578	834 202	886 601	974 549	1 322 274	1 322 274	806 419	714 463	730 241
Provincial Government	4 202	-	7 456	-	1 580	1 580	-	-	-
District Municipality	-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)	-	229	-	-	-	-	-	-	-
Transfers recognised - capital	669 780	834 431	894 057	974 549	1 323 855	1 323 855	806 419	714 463	730 241
Borrowing	-	-	-	69 582	-	-	230 800	445 000	350 000
Internally generated funds	614 176	499 559	860 189	628 000	907 274	907 274	620 509	559 482	530 516
Total Capital Funding	1 283 956	1 333 990	1 754 246	1 672 131	2 231 128	2 231 128	1 657 729	1 718 945	1 610 757

Table 98: MBRR Table A6 - Budgeted Financial Position

Description R thousand	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
ASSETS									
Current assets									
Cash	24 591	164 737	243 026	80 000	80 000	80 000	80 000	80 000	80 000
Call investment deposits	1 665 511	1 660 393	924 619	1 651 569	928 711	928 711	1 021 368	1 345 956	1 802 868
Consumer debtors	456 365	897 181	973 267	798 270	798 270	798 270	945 175	932 001	918 221
Other debtors	810 953	354 119	583 300	968 000	968 000	968 000	609 549	637 588	666 917
Current portion of long-term receivables	-	-	-	-	-	-	-	-	-
Inventory	38 570	42 757	37 412	47 069	47 069	47 069	39 096	40 894	42 775
Total current assets	2 995 990	3 119 186	2 761 624	3 544 908	2 822 050	2 822 050	2 695 188	3 036 439	3 510 781
Non current assets									
Long-term receivables	-	-	-	-	-	-	-	-	-
Investments	-	-	-	-	-	-	-	-	-
Investment property	396 276	392 623	401 546	534 856	572 764	572 764	419 616	438 918	459 108
Investment in Associate	109 474	567 925	597 392	133 109	133 109	133 109	624 275	652 992	683 029
Property, plant and equipment	15 704 659	18 227 480	19 743 880	19 998 834	20 447 246	20 447 246	21 422 423	22 068 432	22 337 944
Biological	-	-	-	-	-	-	-	-	-
Intangible	7 073	22 642	18 103	20 773	28 045	28 045	18 918	19 788	20 698
Other non-current assets	49 844	49 780	50 513	55 420	57 825	57 825	52 787	55 215	57 755
Total non current assets	16 267 326	19 260 451	20 811 434	20 742 992	21 238 990	21 238 990	22 538 018	23 235 345	23 558 534
TOTAL ASSETS	19 263 315	22 379 637	23 573 059	24 287 900	24 061 039	24 061 039	25 233 205	26 271 783	27 069 316
LIABILITIES									
Current liabilities									
Bank overdraft	-	-	-	-	-	-	-	-	-
Borrowing	47 642	52 572	57 974	55 469	54 396	54 396	48 750	59 957	47 660
Consumer deposits	57 321	60 013	64 109	79 135	79 135	79 135	66 994	70 076	73 299
Trade and other payables	1 015 517	1 340 095	1 292 666	1 335 430	1 335 430	1 335 430	1 350 836	1 331 424	1 364 491
Provisions	186 724	285 617	294 224	244 792	244 792	244 792	307 464	321 607	336 401
Total current liabilities	1 307 204	1 738 297	1 708 972	1 714 826	1 713 753	1 713 753	1 774 043	1 783 063	1 821 851
Non current liabilities									
Borrowing	398 126	345 554	287 581	246 225	246 225	246 225	366 485	740 321	1 054 958
Provisions	517 066	698 648	690 722	579 483	579 483	579 483	721 804	605 560	605 560
Total non current liabilities	915 192	1 044 202	978 302	825 708	825 708	825 708	1 088 289	1 345 881	1 660 518
TOTAL LIABILITIES	2 222 396	2 782 499	2 687 274	2 540 534	2 539 461	2 539 461	2 862 333	3 128 944	3 482 369
NET ASSETS	17 040 919	19 597 138	20 885 785	21 747 366	21 521 578	21 521 578	22 370 872	23 142 839	23 586 947
COMMUNITY WEALTH/EQUITY									
Accumulated Surplus/(Deficit)	10 115 820	10 550 907	11 018 785	11 791 863	11 566 075	11 566 075	12 059 858	12 739 338	13 183 446
Reserves	6 925 099	9 046 230	9 866 999	9 955 503	9 955 503	9 955 503	10 311 014	10 403 501	10 403 501
TOTAL COMMUNITY WEALTH/EQUITY	17 040 919	19 597 138	20 885 785	21 747 366	21 521 578	21 521 578	22 370 872	23 142 839	23 586 947

Table 99: MBRR Table A7 - Budgeted Cash Flow Statement

Description R thousand	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
CASH FLOW FROM OPERATING ACTIVITIES									
Receipts									
Property rates	858 852	973 025	1 295 503	1 435 647	1 435 647	1 435 647	1 527 339	1 685 980	1 803 998
Service charges	2 593 542	2 576 079	2 823 913	3 162 626	3 115 254	3 115 254	3 209 775	3 496 400	3 805 919
Other revenue	537 947	457 955	445 075	753 549	753 549	753 549	799 775	890 612	956 129
Transfers and Subsidies - Operational	893 805	816 064	918 696	1 126 902	1 154 266	1 154 266	1 113 681	1 201 637	1 259 177
Transfers and Subsidies - Capital	669 780	930 588	997 754	974 549	1 323 855	1 323 855	806 419	714 463	730 241
Interest	198 237	175 867	165 345	164 201	163 784	163 784	133 266	144 709	154 596
Dividends	-	-	-	-	-	-	-	-	-
Payments									
Suppliers and employees	(5 057 878)	(4 323 393)	(5 379 644)	(5 702 535)	(5 648 991)	(5 648 991)	(5 850 829)	(6 276 538)	(6 746 579)
Finance charges	(49 359)	(43 955)	(38 467)	(41 000)	(33 000)	(33 000)	(44 207)	(66 570)	(61 212)
Transfers and Grants	(59 064)	(59 549)	(77 040)	(47 875)	(137 782)	(137 782)	(115 661)	(143 410)	(124 641)
NET CASH FROM/(USED) OPERATING ACTIVITIES	585 862	1 502 681	1 151 135	1 826 065	2 126 580	2 126 580	1 579 558	1 647 283	1 777 627
CASH FLOWS FROM INVESTING ACTIVITIES									
Receipts									
Proceeds on disposal of PPE	56 147	15 235	2 226				-	-	-
Decrease (increase) in non-current receivables							-	-	-
Decrease (increase) in non-current investments							-	-	-
Payments									
Capital assets	(1 278 446)	(1 331 898)	(1 758 273)	(1 672 131)	(2 231 128)	(2 231 128)	(1 657 729)	(1 718 945)	(1 610 757)
NET CASH FROM/(USED) INVESTING ACTIVITIES	(1 222 300)	(1 316 663)	(1 756 047)	(1 672 131)	(2 231 128)	(2 231 128)	(1 657 729)	(1 718 945)	(1 610 757)
CASH FLOWS FROM FINANCING ACTIVITIES									
Receipts									
Short term loans	-	-	-	-	-	-	-	-	-
Borrowing long term/refinancing	-	-	-	69 582	-	-	230 800	445 000	350 000
Increase (decrease) in consumer deposits	-	-	-	-	-	-	-	-	-
Payments									
Repayment of borrowing	(50 709)	(47 642)	(52 572)	(55 469)	(54 396)	(54 396)	(54 396)	(48 750)	(59 957)
NET CASH FROM/(USED) FINANCING ACTIVITIES	(50 709)	(47 642)	(52 572)	14 113	(54 396)	(54 396)	176 405	396 250	290 043
NET INCREASE/ (DECREASE) IN CASH HELD	(687 147)	138 376	(657 484)	168 047	(158 943)	(158 943)	98 234	324 588	456 912
Cash/cash equivalents at the year begin:	2 373 900	1 686 754	1 825 130	1 563 522	1 167 655	1 167 655	1 003 134	1 101 368	1 425 956
Cash/cash equivalents at the year end:	1 686 754	1 825 130	1 167 646	1 731 569	1 008 711	1 008 711	1 101 368	1 425 956	1 882 868

Table 100: MBRR Table A8 – Cash Backed Reserves/Accumulated Surplus Reconciliation

Description R thousand	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
<u>Cash and investments available</u>									
Cash/cash equivalents at the year end	1 686 754	1 825 130	1 167 646	1 731 569	1 008 711	1 008 711	1 101 368	1 425 956	1 882 868
Other current investments > 90 days	3 348	-	0	-	-	-	(0)	0	(0)
Non current assets - Investments	-	-	-	-	-	-	-	-	-
Cash and investments available:	1 690 102	1 825 130	1 167 646	1 731 569	1 008 711	1 008 711	1 101 368	1 425 956	1 882 868
<u>Application of cash and investments</u>									
Unspent conditional transfers	250 830	245 344	207 657	204 447	204 447	204 447	217 001	213 647	213 647
Unspent borrowing	-	-	-	-	-	-	-	-	-
Statutory requirements				(15 284)	(15 284)	(15 284)			
Other working capital requirements	(557 748)	(44 333)	(330 617)	(498 475)	(480 071)	(480 071)	(253 237)	(313 260)	(294 393)
Other provisions	196 839	296 076	305 382	368 236	368 236	368 236	319 125	333 630	348 424
Long term investments committed	-	-	-	-	-	-	-	-	-
Reserves to be backed by cash/investments									
Total Application of cash and investments:	(110 079)	497 086	182 422	58 924	77 328	77 328	282 889	234 017	267 678
Surplus(shortfall)	1 800 181	1 328 043	985 223	1 672 645	931 383	931 383	818 479	1 191 939	1 615 190

MBRR Table A9 – Asset Management (continued)

Description	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand									
CAPITAL EXPENDITURE									
Total Upgrading of Existing Assets	–	334 151	403 642	397 524	560 018	560 018	180 353	206 904	278 824
<i>Roads Infrastructure</i>	–	127 486	169 777	143 461	148 129	148 129	87 281	108 500	121 399
<i>Electrical Infrastructure</i>	–	50 330	28 020	79 858	59 858	59 858	15 000	10 000	10 000
<i>Water Supply Infrastructure</i>	–	38 668	66 431	20 000	20 000	20 000	13 291	10 655	10 155
<i>Sanitation Infrastructure</i>	–	62 798	28 518	56 332	82 781	82 781	9 000	3 000	3 000
<i>Solid Waste Infrastructure</i>	–	–	2 794	1 500	3 706	3 706	3 000	9 648	10 000
Infrastructure	–	279 282	295 540	301 152	314 474	314 474	127 573	141 804	154 554
Community Facilities	–	27 229	67 539	43 913	116 590	116 590	22 600	35 700	78 481
Sport and Recreation Facilities	–	10 366	15 819	26 460	38 532	38 532	14 750	6 400	7 050
Community Assets	–	37 595	83 359	70 373	155 122	155 122	37 350	42 100	85 531
Heritage Assets	–	–	–	200	1 950	1 950	500	1 000	2 000
Investment properties	–	–	–	–	–	–	–	–	–
Operational Buildings	–	14 455	23 706	25 800	85 696	85 696	14 930	22 000	36 739
Housing	–	1 116	–	–	–	–	–	–	–
Other Assets	–	15 572	23 706	25 800	85 696	85 696	14 930	22 000	36 739
Biological or Cultivated Assets	–	–	–	–	–	–	–	–	–
Intangible Assets	–	–	–	–	–	–	–	–	–
Computer Equipment	–	–	–	–	–	–	–	–	–
Furniture and Office Equipment	–	–	–	–	–	–	–	–	–
Machinery and Equipment	–	–	–	–	–	–	–	–	–
Transport Assets	–	–	–	–	–	–	–	–	–
Land	–	–	–	–	–	–	–	–	–
Zoo's, Marine and Non-biological Animals	–	1 702	1 037	–	2 776	2 776	–	–	–
Total Capital Expenditure	1 283 956	1 333 990	1 754 246	1 672 131	2 231 128	2 231 128	1 657 729	1 718 945	1 610 757
<i>Roads Infrastructure</i>	295 968	252 037	735 592	671 391	944 258	944 258	631 474	447 799	338 939
<i>Storm water Infrastructure</i>	–	–	16 250	37 941	42 340	42 340	40 610	17 025	18 664
<i>Electrical Infrastructure</i>	122 088	127 035	173 580	178 846	168 328	168 328	185 119	161 596	159 580
<i>Water Supply Infrastructure</i>	178 075	132 049	186 233	133 433	188 714	188 714	187 989	436 984	595 547
<i>Sanitation Infrastructure</i>	205 993	249 859	207 793	269 009	252 600	252 600	341 871	412 052	161 952
<i>Solid Waste Infrastructure</i>	2 157	43 262	49 727	60 900	63 106	63 106	4 000	11 648	12 500
<i>Information and Communication Infrastructure</i>	224 295	289 231	88 336	24 000	24 000	24 000	4 000	3 000	2 700
Infrastructure	1 028 575	1 093 473	1 457 512	1 375 520	1 683 347	1 683 347	1 395 063	1 490 104	1 289 881
Community Facilities	42 635	31 770	92 049	54 213	130 883	130 883	39 900	58 344	118 398
Sport and Recreation Facilities	1 149	16 413	18 478	26 660	40 720	40 720	14 850	6 450	7 050
Community Assets	43 784	48 183	110 527	80 873	171 603	171 603	54 750	64 794	125 448
Heritage Assets	–	–	839	600	3 505	3 505	1 500	3 000	4 000
Investment properties	–	–	–	–	–	–	–	–	–
Other Assets	122 553	54 268	30 238	34 782	94 611	94 611	45 880	44 088	37 739
Biological or Cultivated Assets	–	–	–	–	–	–	–	–	–
Intangible Assets	1 797	252	4 506	62 000	93 642	93 642	57 000	57 000	61 000
Computer Equipment	23 546	2 948	5 222	3 354	3 946	3 946	5 200	2 000	–
Furniture and Office Equipment	10 223	8 925	11 777	9 130	18 925	18 925	20 469	8 245	11 600
Machinery and Equipment	3 337	12 264	39 996	40 172	82 791	82 791	18 406	16 066	25 208
Transport Assets	50 142	111 976	92 592	65 700	75 982	75 982	59 460	33 648	55 881
Land	–	–	–	–	–	–	–	–	–
Zoo's, Marine and Non-biological Animals	–	1 702	1 037	–	2 776	2 776	–	–	–
TOTAL CAPITAL EXPENDITURE - Asset class	1 283 956	1 333 990	1 754 246	1 672 131	2 231 128	2 231 128	1 657 729	1 718 945	1 610 757

MBRR Table A9 – Asset Management (continued)

Description	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
ASSET REGISTER SUMMARY - PPE (WDV)	16 279 131	18 685 382	21 972 407	21 103 476	21 105 881	21 105 881	21 913 743	22 582 353	22 875 505
<i>Roads Infrastructure</i>	4 671 996	5 843 541	5 550 289	6 052 163	6 146 395	6 146 395	4 572 645	4 921 783	5 409 498
<i>Storm water Infrastructure</i>				48 059	45 711	45 711	17 686	21 252	23 043
<i>Electrical Infrastructure</i>	3 468 810	4 418 750	3 952 011	4 362 508	4 352 890	4 352 890	4 883 098	5 034 840	5 168 949
<i>Water Supply Infrastructure</i>	2 434 118	3 037 031	2 784 526	3 036 361	3 062 619	3 062 619	3 284 634	3 424 096	3 525 314
<i>Sanitation Infrastructure</i>	1 700 122	2 096 235	1 950 401	3 410 252	3 361 530	3 361 530	3 524 970	3 675 614	3 783 398
<i>Solid Waste Infrastructure</i>	1 037 865			1 010 672	1 010 672	1 010 672	1 071 186	1 113 336	1 143 514
<i>Rail Infrastructure</i>									
<i>Coastal Infrastructure</i>				432 859	256 638	256 638	1 272 893	1 108 131	777 303
<i>Information and Communication Infrastructure</i>			138 064	181 365	178 865	178 865	178 662	183 981	188 870
Infrastructure	13 312 912	15 395 557	14 375 290	18 534 239	18 415 319	18 415 319	18 805 775	19 483 030	20 019 890
Community Assets	1 156 004	1 266 768	1 440 450	311 419	362 182	362 182	292 856	300 356	313 065
Heritage Assets	49 780	49 780	51 352	55 420	57 825	57 825	52 787	55 215	57 755
Investment properties	396 276	427 563	401 546	534 856	572 764	572 764	419 616	433 918	459 108
Other Assets	1 024 061	1 122 752	5 679 361	1 372 662	1 378 629	1 378 629	1 607 423	1 701 942	1 916 265
Biological or Cultivated Assets									
Intangible Assets	7 073	17 664	24 409	20 773	28 045	28 045	19 785	15 640	21 250
Computer Equipment	356			29 740	27 831	27 831	31 890	29 601	28 441
Furniture and Office Equipment	36 763	38 553		58 544	17 674	17 674	501 335	408 588	(123 600)
Machinery and Equipment	32 419	29 373		87 389	118 891	118 891	68 632	66 112	74 990
Transport Assets	263 488	337 373		91 201	116 710	116 710	105 487	79 498	99 646
Land									
Zoo's, Marine and Non-biological Animals				7 233	10 009	10 009	8 158	8 453	8 695
TOTAL ASSET REGISTER SUMMARY - PPE (WDV)	16 279 131	18 685 382	21 972 407	21 103 476	21 105 881	21 105 881	21 913 743	22 582 353	22 875 505
EXPENDITURE OTHER ITEMS	1 186 125	1 373 395	1 687 953	1 308 950	1 262 948	1 262 948	1 259 320	1 463 865	1 630 864
Depreciation	807 127	1 017 495	1 295 635	916 367	868 995	868 995	864 836	1 010 209	1 131 843
Repairs and Maintenance by Asset Class	378 998	355 900	392 318	392 583	393 953	393 953	394 483	453 656	499 022
<i>Roads Infrastructure</i>	91 359	68 674	112 702	104 586	104 586	104 586	104 822	120 546	132 600
<i>Storm water Infrastructure</i>	9 116	7 997	11 713	10 905	10 905	10 905	10 929	12 569	13 826
<i>Electrical Infrastructure</i>	119 755	35 389	36 743	33 517	36 225	36 225	36 306	41 752	45 928
<i>Water Supply Infrastructure</i>	46 388	2 783	2 162	3 263	3 263	3 263	3 270	3 761	4 137
<i>Sanitation Infrastructure</i>	34 022	29 427	29 232	26 492	26 492	26 492	26 552	30 535	33 589
<i>Solid Waste Infrastructure</i>	13 011	2 218	2 010	3 266	1 266	1 266	1 268	1 459	1 605
Infrastructure	313 651	146 488	194 562	182 029	182 736	182 736	183 149	210 622	231 684
<i>Community Facilities</i>	7 743	6 994	5 830	5 765	5 253	5 253	5 226	6 010	6 611
<i>Sport and Recreation Facilities</i>	2 140	2 613	1 805	1 705	1 754	1 754	1 758	2 022	2 224
Community Assets	9 883	9 607	7 635	7 469	7 007	7 007	6 984	8 032	8 835
Heritage Assets				9	9	9	9	11	12
Investment properties									
<i>Operational Buildings</i>	53 364	36 769	23 151	28 239	28 198	28 198	28 202	32 432	35 675
<i>Housing</i>									
Other Assets	53 364	36 769	23 151	28 239	28 198	28 198	28 202	32 432	35 675
Biological or Cultivated Assets									
<i>Servitudes</i>									
<i>Licences and Rights</i>				652	652	652	653	751	826
Intangible Assets				652	652	652	653	751	826
Computer Equipment	922	2 311	1 233	1 178	1 178	1 178	1 181	1 358	1 494
Furniture and Office Equipment	0	5 183	7 651	7 226	7 518	7 518	7 535	8 665	9 532
Machinery and Equipment		125 740	127 316	139 160	137 190	137 190	137 538	158 169	173 986
Transport Assets	1 178	29 802	30 770	26 620	29 465	29 465	29 231	33 616	36 978
Land									
Zoo's, Marine and Non-biological Animals									
TOTAL EXPENDITURE OTHER ITEMS	1 186 125	1 373 395	1 687 953	1 308 950	1 262 948	1 262 948	1 259 320	1 463 865	1 630 864

Table 102: MBRR Table A10 – Basic Service Delivery Measurement

Description	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
	Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Household service targets									
Water:									
Piped water inside dwelling	118 000	118 000	122 000	122 054	122 054	122 054	122 308	122 562	122 816
Piped water inside yard (but not in dwelling)	-	-	-	-	-	-	-	-	-
Using public tap (at least min.service level)	105 000	105 000	126 407	127 476	127 476	127 476	128 222	128 968	129 714
Other water supply (at least min.service level)	-	-	-	-	-	-	-	-	-
<i>Minimum Service Level and Above sub-total</i>	223 000	223 000	248 407	249 530	249 530	249 530	250 530	251 530	252 530
Using public tap (< min.service level)	-	-	-	-	-	-	-	-	-
Other water supply (< min.service level)	-	-	-	-	-	-	-	-	-
No water supply	1 000	1 000	5 070	3 947	3 947	3 947	2 947	1 947	947
<i>Below Minimum Service Level sub-total</i>	1 000	1 000	5 070	3 947	3 947	3 947	2 947	1 947	947
Total number of households	224 000	224 000	253 477	253 477	253 477	253 477	253 477	253 477	253 477
Sanitation/sewerage:									
Flush toilet (connected to sewerage)	158 671	158 671	159 697	161 171	161 171	161 171	162 116	162 116	162 116
Flush toilet (with septic tank)	5 437	5 437	5 437	5 437	5 437	5 437	5 437	5 437	5 437
Chemical toilet	3 544	3 544	3 544	3 544	3 544	3 544	3 544	3 544	3 544
Pit toilet (ventilated)	36 298	36 298	43 353	43 336	43 336	43 336	51 803	51 803	51 803
Other toilet provisions (> min.service level)	-	-	-	-	-	-	-	-	-
<i>Minimum Service Level and Above sub-total</i>	203 950	203 950	212 031	213 488	213 488	213 488	222 900	222 900	222 900
Bucket toilet	-	-	-	-	-	-	-	-	-
Other toilet provisions (< min.service level)	19 754	19 754	19 754	19 754	19 754	19 754	18 792	18 792	18 792
No toilet provisions	-	-	21 692	20 235	20 235	20 235	11 785	11 785	11 785
<i>Below Minimum Service Level sub-total</i>	19 754	19 754	41 446	39 989	39 989	39 989	30 577	30 577	30 577
Total number of households	223 704	223 704	253 477	253 477	253 477	253 477	253 477	253 477	253 477
Energy:									
Electricity (at least min.service level)	7 002	7 002	7 002	5 692	5 692	5 692	5 598	5 598	5 598
Electricity - prepaid (min.service level)	120 000	120 805	12 106	126 538	126 538	126 538	127 432	127 432	127 432
<i>Minimum Service Level and Above sub-total</i>	127 002	127 807	19 108	132 230	132 230	132 230	133 030	133 030	133 030
Electricity (< min.service level)	43 000	40 000	39 000	37 500	37 500	37 500	37 000	36 500	36 000
Electricity - prepaid (< min. service level)	3 000	3 000	2 500	2 500	2 500	2 500	2 000	2 000	2 000
Other energy sources	-	-	-	-	-	-	-	-	-
<i>Below Minimum Service Level sub-total</i>	46 000	43 000	41 500	40 000	40 000	40 000	39 000	38 500	38 000
Total number of households	173 002	170 807	60 608	172 230	172 230	172 230	172 030	171 530	171 030
Refuse:									
Removed at least once a week	126 500	127 237	128 544	149 551	149 551	149 551	156 000	160 000	160 000
<i>Minimum Service Level and Above sub-total</i>	126 500	127 237	128 544	149 551	149 551	149 551	156 000	160 000	160 000
Removed less frequently than once a week	1 980	1 980	40 556	40 556	40 556	40 556	40 556	40 556	40 556
Using communal refuse dump	2	2	2	2	2	2	2	2	2
Using own refuse dump	1	1	1	1	1	1	1	1	1
Other rubbish disposal	-	4	4	4	4	4	4	4	4
No rubbish disposal	3	3	3	3	3	3	3	3	3
<i>Below Minimum Service Level sub-total</i>	1 986	1 990	40 566	40 566	40 566	40 566	40 566	40 566	40 566
Total number of households	128 486	129 227	169 110	190 117	190 117	190 117	196 566	200 566	200 566

MBRR Table A10 – Basic Service Delivery Measurement (continued)

Description	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
	Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Households receiving Free Basic Service									
Water (6 kilolitres per household per month)	57 252	48 915	43 452	43 479	43 479	43 479	45 979	48 479	50 979
Sanitation (free minimum level service)	57 252	48 915	44 194	46 655	46 655	46 655	49 155	51 655	54 155
Electricity/other energy (50kwh per household per month)	75 540	68 180	77 394	81 304	81 304	81 304	83 804	86 304	88 804
Refuse (removed at least once a week)	57 252	48 915	47 742	50 259	50 259	50 259	52 759	55 259	57 759
Cost of Free Basic Services provided - Formal Settlements (R'000)									
Water (6 kilolitres per indigent household per month)	-	169 134	182 891	163 870	163 870	163 870	177 412	193 557	211 170
Sanitation (free sanitation service to indigent households)	-	-	66 845	79 167	79 167	79 167	86 450	93 799	101 772
Electricity/other energy (50kwh per indigent household per month)	-	(7 281)	45 971	64 842	64 842	64 842	67 124	70 615	76 899
Refuse (removed once a week for indigent households)	-	-	117 687	136 352	136 352	136 352	146 502	158 955	172 466
Cost of Free Basic Services provided - Informal Formal Settlements (R'000)									
	-	-	-	-	-	-	-	-	-
Total cost of FBS provided	-	161 852	413 393	444 231	444 231	444 231	477 489	516 925	562 307
Highest level of free service provided per household									
Property rates (R value threshold)	120 000	120 000	120 000	120 000	120 000	120 000	120 000	120 000	120 000
Water (kilolitres per household per month)	6	6	6	6	6	6	6	6	6
Sanitation (kilolitres per household per month)	-	-	-	-	-	-	-	-	-
Sanitation (Rand per household per month)	96	105	114	86	86	86	94	102	111
Electricity (kwh per household per month)	50	50	50	50	50	50	50	50	50
Refuse (average litres per week)	170	170	170	170	170	170	170	170	170
Revenue cost of subsidised services provided (R'000)									
Property rates (tariff adjustment) (impermissible values per section 17 of MPRA)									
Property rates exemptions, reductions and rebates and impermissible values in excess of section 17 of MPRA)	98 766	33 089	109 517	197 543	197 543	197 543	214 804	231 989	248 228
Water (in excess of 6 kilolitres per indigent household per month)	-	-	-	-	-	-	-	-	-
Sanitation (in excess of free sanitation service to indigent households)	-	-	-	-	-	-	-	-	-
Electricity/other energy (in excess of 50 kwh per indigent household per month)	-	-	-	-	-	-	-	-	-
Refuse (in excess of one removal a week for indigent households)	-	-	-	-	-	-	-	-	-
Municipal Housing - rental rebates									
Housing - top structure subsidies									
Other									
Total revenue cost of subsidised services provided	98 766	33 089	109 517	197 543	197 543	197 543	214 804	231 989	248 228

2.17 CITY MANAGER'S QUALITY CERTIFICATE

I **Andile Sihlahla**, City Manager of Buffalo City Metropolitan Municipality, hereby certify that the 2020/2021 Medium-Term Revenue and Expenditure Framework and supporting documentation have been prepared in accordance with the Municipal Finance Management Act and the regulations made under the Act, and that the annual budget and supporting documents are consistent with the Integrated Development Plan of the municipality.

Print Name: Andile Sihlahla

City Manager of Buffalo City Metropolitan Municipality (BUF)

Signature _____

Date _____

ANNEXURES:

- C.1. 2020/2021 MTREF Capital Projects - Per Programme/Project
- C.2. 2020/2021 MTREF Capital Projects – Detailed Schedule
- D.1. 2020/2021 MTREF Operating Projects-Per Programme/Project
- D.2. 2020/2021 MTREF Operating Projects – Detailed Schedule
- E: BCMM mSCOA Project Plan
- F: 2020/2021 Tariff Book
- G: 2020/2021 Tariff Policy
- H: 2020/2021 Property Rates Policy & Property Rates By-Law
- I: 2020/2021 Supply Chain Management Policy
- J: 2020/2021 Immovable Asset Policy
- K: 2020/2021 Budget Virement Policy
- L: 2020/2021 Funding and Reserves Policy
- M: 2020/2021 Credit Control Policy
- N: 2020/2021 Indigent Support Policy
- O: 2020/2021 Long-Term Borrowing Policy
- P: 2020/2021 Movable Asset Policy
- Q: 2020/2021 Capital Infrastructure & Investment Policy
- R: 2020/2021 Long Term Financial Planning Policy
- S: 2020/2021 Budget Management and Oversight Policy
- T: 2020/2021 Investment & Cash Management Policy
- U: 2020/2021 Cost Containment Policy
- V: 2020/2021 Service Level Standards
- W: MFMA Budget Circular 98 and 99
- X: 2020/2021 Consolidated A-Schedules
- Y: 2020/2021 Parent A-Schedules
- Z: 2020/2021 Municipal Entity D-Schedules (BCMDA)
- AA: 2020/2021 Built Environmental Performance Plan
- AB: Public Participation Written Comments Received on Draft 2020/2021 Revised Integrated Development Plan (IDP) and Draft 2020/2023 Medium Term Revenue and Expenditure Framework